

**THE CORPORATION OF THE  
MUNICIPALITY OF TEMAGAMI**

**BY-LAW No. 17-1339**

**Being a by-law to adopt the estimates of all sums required during the year 2017 for the purposes of the Corporation of the Municipality of Temagami.**

**WHEREAS** Section 290 (1) of the Municipal Act, S.O. 2001, c25 as amended, provides that for each year, a local municipality shall, in the year or the immediately preceding year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality;

**AND WHEREAS** the Council of the Corporation of the Municipality of Temagami has considered the estimates of the Municipality and deemed it necessary that the following estimated sums be raised for the year;

| <b>DEPARTMENT</b>                | <b>2017 EXPENSES</b> |
|----------------------------------|----------------------|
| GENERAL GOVERNMENT               | \$ 1,047,399         |
| PROTECTION TO PERSONS & PROPERTY | 755,825              |
| TRANSPORTATION SERVICES          | 737,357              |
| ENVIRONMENTAL SERVICES           | 695,800              |
| HEALTH SERVICES                  | 681,465              |
| SOCIAL & FAMILY SERVICES         | 1,097,447            |
| RECREATION & CULTURAL SERVICES   | 371,592              |
| PLANNING & DEVELOPMENT           | 192,958              |
| CAPITAL                          | 2,363,273            |
| LONG TERM DEBT REPAYMENT         | 88,762               |
| <b>TOTAL</b>                     | <b>\$ 8,031,878</b>  |

**AND WHEREAS** the estimated revenues from sources other than taxation for general municipal purposes is \$4,296,448;

**AND WHEREAS** the money estimated to be levied by taxation for general municipal purpose and Payments in Lieu of taxes is \$3,735,430

**AND WHEREAS** the monies estimated to be levied for area-rated municipal and environmental services are as follows:

|                                 |                   |
|---------------------------------|-------------------|
| WASTE MANAGEMENT/TOWN RURAL     | \$ 35,171         |
| WATER SERVICES                  | 309,276           |
| SEWER SERVICES                  | 110,020           |
| GRINDER SERVICES                | 73,325            |
| WASTE MANAGEMENT /LAKE TEMAGAMI | 36,663            |
| <b>TOTAL:</b>                   | <b>\$ 564,455</b> |

Initials:  
 \_\_\_\_\_ Mayor  
 \_\_\_\_\_ Clerk

**NOW THEREFORE the Council of the Corporation of the Municipality of Temagami hereby enacts as follows:**

1. That the Municipality hereby adopts the estimated Revenues and Expenditures for the year 2017 attached hereto as Schedule “A” and forming part of this bylaw.
2. That the Clerk of the Municipality of Temagami is hereby authorized to make minor modifications or corrections of a grammatical or typographical nature to the by-law and schedule, after the passage of this by-law, where such modifications or corrections do not alter the intent of the by-law.
3. That this bylaw shall come into force and take effect upon final passing thereof.

READ a first time this 27<sup>th</sup> day of April, 2017.

READ a second and third time and finally passed this 27<sup>th</sup> day of April, 2017.

\_\_\_\_\_  
Mayor

\_\_\_\_\_  
Clerk

The Corporation of the Municipality of Temagami

2017 Approved Budget

| 2017 DRAFT BUDGET                            | 2013 Budget      | 2013 Actual      | 2014 Budget      | 2014 Actual      | 2015 Budget      | 2015 Actual      | 2016 Budget      | 2017 Budget      | 2017 vs 2016 Budget Increase/ (Decrease) Amount | %             |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|---------------|
| <b>Revenues</b>                              |                  |                  |                  |                  |                  |                  |                  |                  |   |               |
| <b>Operating Revenues</b>                    |                  |                  |                  |                  |                  |                  |                  |                  |   |               |
| Municipal Taxation                           | 3,263,949        | 3,291,516        | 3,340,628        | 3,335,899        | 3,472,604        | 3,507,550        | 3,626,630        | 3,735,430        | 108,800   | 3.0%          |
| User Charges                                 | 654,359          | 686,449          | 671,792          | 670,480          | 684,446          | 695,450          | 686,569          | 705,535          | 18,966  | 2.8%          |
| Provincial Programs                          | 1,205,747        | 1,172,833        | 1,082,745        | 1,074,235        | 1,652,500        | 1,699,046        | 1,574,256        | 1,558,208        | (16,048)  | -1.0%         |
| Federal Programs                             | 1,920            | 1,208            | 0                | 6,200            | 6,500            | 10,035           | 6,500            | 8,000            | 1,500   | 23.1%         |
| Investment Income                            | 14,500           | 21,468           | 14,500           | 17,975           | 14,500           | 17,023           | 15,000           | 14,500           | (500)   | -3.3%         |
| Penalties and Interest on Taxes              | 72,000           | 84,995           | 72,000           | 104,085          | 85,000           | 122,982          | 95,000           | 95,000           | 0   | 0%            |
| Provincial Offences Act Revenues             | 12,500           | 17,076           | 12,500           | 14,384           | 13,000           | 16,611           | 13,000           | 13,000           | 0   | 0%            |
| Other  | 117,064          | 164,441          | 52,263           | 82,319           | 26,034           | 91,943           | 25,169           | 127,134          | 101,165   | 401.9%        |
| Transfer to and from Previous Year Surplus   | 5,441            | 5,441            | 1,896            | 0                | 50,000           | 0                | 0                | 0                | 0   | 0%            |
|  | <b>5,347,479</b> | <b>5,445,428</b> | <b>5,248,324</b> | <b>5,305,578</b> | <b>6,004,584</b> | <b>6,160,639</b> | <b>6,042,124</b> | <b>6,256,807</b> | <b>214,883</b>                                  | <b>3.6%</b>   |
| <b>Capital and Other Revenues</b>            |                  |                  |                  |                  |                  |                  |                  |                  |   |               |
| Provincial Programs                          | 283,659          | 197,959          | 283,659          | 154,805          | 2,418,679        | 298,754          | 2,011,408        | 219,749          | (1,791,659)                                     | -89.1%        |
| Federal Programs                             | 263,551          | 270,305          | 107,301          | 50,176           | 568,921          | 225,046          | 266,877          | 313,214          | 46,337  | 17.4%         |
| Recycling Revenue - Scrap value of old truck | 20,000           | 0                | 10,000           | 0                | 20,000           | 0                | 0                | 0                | 0   | 0%            |
| Land Sales                                   | 0                | 0                | 0                | 0                | 65,000           | 65,000           | 0                | 0                | 0   | 0%            |
| Loan   | 0                | 0                | 0                | 0                | 219,539          | 0                | 55,000           | 671,693          | 616,693   | 1121.3%       |
| Transfer to/from Deferred Revenue            | 57,301           | 57,301           | 2,402            | (35,447)         | 35,447           | (48,645)         | 86,494           | 0                | (86,494)  | -100.0%       |
| Transfer from Reserves                       | 70,000           | 70,000           | 70,000           | 70,000           | 0                | 54,854           | 0                | 560,415          | 560,415   | 100.0%        |
| Transfer from Previous Years Surplus         | 621,261          | 621,261          | 291,039          | 291,039          | 284,467          | 284,467          | 416,554          | 0                | (416,554)                                       | -100.0%       |
|  | <b>1,315,772</b> | <b>1,216,826</b> | <b>764,401</b>   | <b>530,573</b>   | <b>3,612,052</b> | <b>879,475</b>   | <b>2,836,332</b> | <b>1,765,071</b> | <b>(1,071,261)</b>                              | <b>-37.8%</b> |
| <b>Total Revenues</b>                        | <b>6,663,252</b> | <b>6,662,254</b> | <b>6,012,725</b> | <b>5,836,151</b> | <b>9,616,636</b> | <b>7,040,114</b> | <b>8,878,456</b> | <b>8,021,878</b> | <b>(856,378)</b>                                | <b>-9.6%</b>  |
| <b>Expenditures</b>                          |                  |                  |                  |                  |                  |                  |                  |                  |   |               |
| <b>Expenditures</b>                          |                  |                  |                  |                  |                  |                  |                  |                  |   |               |
| <b>Operating</b>                             |                  |                  |                  |                  |                  |                  |                  |                  |   |               |
| General Government                           | 941,548          | 859,350          | 957,223          | 1,016,197        | 1,030,872        | 970,881          | 1,018,889        | 1,047,399        | 28,510  | 2.8%          |
| Protection to Persons and Property           | 689,743          | 664,713          | 723,590          | 678,177          | 705,160          | 677,156          | 729,084          | 755,825          | 26,741  | 3.7%          |
| Transportation Services                      | 681,909          | 636,001          | 657,784          | 640,092          | 677,137          | 652,948          | 716,456          | 737,357          | 20,902  | 2.9%          |
| Environmental Services                       | 596,417          | 564,849          | 581,651          | 596,521          | 628,786          | 690,687          | 678,892          | 685,800          | 6,908   | 1.0%          |
| Health Services                              | 152,612          | 104,742          | 52,420           | 48,203           | 672,449          | 664,064          | 662,787          | 681,465          | 18,679  | 2.8%          |
| Social and Family Services                   | 1,169,565        | 1,169,565        | 1,134,433        | 1,128,823        | 1,104,372        | 1,104,372        | 1,071,892        | 1,097,447        | 25,555  | 2.4%          |
| Recreational and Cultural Services           | 273,098          | 276,611          | 269,262          | 277,526          | 277,615          | 282,451          | 303,523          | 371,592          | 68,069  | 22.4%         |
| Planning and Development                     | 207,178          | 145,350          | 195,299          | 168,502          | 189,712          | 145,024          | 157,179          | 192,958          | 35,779  | 22.8%         |
|  | <b>4,712,069</b> | <b>4,421,182</b> | <b>4,571,661</b> | <b>4,554,041</b> | <b>5,286,104</b> | <b>5,187,583</b> | <b>5,338,701</b> | <b>5,569,843</b> | <b>231,142</b>                                  | <b>4.3%</b>   |
| <b>Capital</b>                               |                  |                  |                  |                  |                  |                  |                  |                  |   |               |
| General Government                           | 478,659          | 563,205          | 245,996          | 56,786           | 1,017,666        | 549,874          | 474,531          | 319,996          | (154,535)                                       | -32.6%        |
| Protection to Persons and Property           | 43,000           | 18,988           | 210,000          | 207,981          | 14,542           | 24,142           | 17,700           | 286,069          | 248,369   | 1403.2%       |
| Transportation Services                      | 512,000          | 340,799          | 356,850          | 238,440          | 1,980,099        | 126,395          | 1,978,813        | 852,044          | (1,126,769)                                     | -56.9%        |
| Environmental Services                       | 412,208          | 352,033          | 213,203          | 75,658           | 458,107          | 41,718           | 210,000          | 438,800          | 228,800   | 109.0%        |
| Health Services                              | 15,000           | 10,241           | 0                | 0                | 0                | 0                | 0                | 0                | 0   | 0%            |
| Recreational and Cultural Services           | 43,000           | 29,057           | 39,900           | 28,857           | 216,400          | 100,688          | 324,000          | 340,400          | 16,400  | 5.1%          |
| Planning and Development                     | 19,500           | 2,803            | 30,000           | 0                | 248,200          | 7,769            | 210,431          | 48,964           | (161,467)                                       | -76.7%        |
|  | <b>1,523,367</b> | <b>1,317,126</b> | <b>1,095,949</b> | <b>607,722</b>   | <b>3,935,013</b> | <b>850,584</b>   | <b>3,215,475</b> | <b>2,286,273</b> | <b>(949,202)</b>                                | <b>-29.5%</b> |
| <b>Transfers to Reserves</b>                 | <b>230,000</b>   | <b>206,443</b>   | <b>157,977</b>   | <b>160,033</b>   | <b>257,504</b>   | <b>257,504</b>   | <b>277,500</b>   | <b>77,000</b>    | <b>200,500</b>                                  | <b>72.3%</b>  |
| <b>Long Term Debt Repayment</b>              | <b>197,815</b>   | <b>198,715</b>   | <b>187,138</b>   | <b>187,684</b>   | <b>138,016</b>   | <b>137,906</b>   | <b>46,781</b>    | <b>88,762</b>    | <b>41,981</b>                                   | <b>89.7%</b>  |
| <b>Total Expenditures</b>                    | <b>6,663,252</b> | <b>6,143,467</b> | <b>6,012,725</b> | <b>5,509,480</b> | <b>9,616,636</b> | <b>6,433,576</b> | <b>8,878,456</b> | <b>8,021,878</b> | <b>(475,579)</b>                                | <b>-5.4%</b>  |
| <b>Surplus (Deficit)</b>                     | <b>0</b>         | <b>518,787</b>   | <b>0</b>         | <b>326,671</b>   | <b>0</b>         | <b>606,538</b>   | <b>(0)</b>       | <b>(0)</b>       |   |               |

| General Government Summary        |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  | 2012 Budget      | 2012 Actual    | 2013 Budget | 2013 Actual | 2014 Budget | 2014 Actual | 2015 Budget | 2015 Actual | 2016 Budget | 2017 Committee Recommendation | 2017 vs 2016 Budget Increase/ (Decrease) Amount | % |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------------------------|---|---|
| <b>Revenues</b>                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                |             |             |             |             |             |             |             |                               |   |   |
| <b>Operating Revenues</b>         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                |             |             |             |             |             |             |             |                               |   |   |
| Municipal Taxation                | 3,233,734        | 3,234,402        | 3,263,949        | 3,291,516        | 3,340,628        | 3,335,899        | 3,472,604        | 3,507,550        | 3,626,630        | 3,735,430        | 108,800          | 3.0%           |             |             |             |             |             |             |             |                               |   |   |
| User Charges                      | 42,260           | 42,426           | 43,145           | 44,107           | 43,765           | 40,666           | 40,055           | 41,455           | 40,830           | 39,760           | (1,070)          | -2.6%          |             |             |             |             |             |             |             |                               |   |   |
| Provincial Programs               | 1,101,599        | 1,102,195        | 1,096,489        | 1,110,789        | 1,067,870        | 1,055,431        | 1,011,655        | 1,005,835        | 941,800          | 899,443          | (42,357)         | -4.5%          |             |             |             |             |             |             |             |                               |   |   |
| Investment Income                 | 8,000            | 11,997           | 14,500           | 21,468           | 14,500           | 17,975           | 14,500           | 17,023           | 15,000           | 14,500           | (500)            | -3.3%          |             |             |             |             |             |             |             |                               |   |   |
| Penalties and Interest on Taxes   | 72,000           | 73,239           | 72,000           | 84,995           | 72,000           | 104,085          | 85,000           | 122,982          | 95,000           | 95,000           | 0                |                |             |             |             |             |             |             |             |                               |   |   |
| Other                             | 15,555           | 13,140           | 15,550           | 5,479            | 10,500           | 27,410           | 700              | 39,766           | 1,385            | 78,250           | 76,865           | 5548.4%        |             |             |             |             |             |             |             |                               |   |   |
|                                   | <b>4,473,148</b> | <b>4,477,399</b> | <b>4,505,633</b> | <b>4,558,354</b> | <b>4,549,263</b> | <b>4,581,465</b> | <b>4,624,514</b> | <b>4,734,611</b> | <b>4,720,646</b> | <b>4,862,383</b> | <b>141,737</b>   | <b>3.0%</b>    |             |             |             |             |             |             |             |                               |   |   |
| <b>Capital and Other Revenues</b> |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                |             |             |             |             |             |             |             |                               |   |   |
| Provincial Programs               | 0                | 0                | 158,659          | 197,959          | 121,159          | 21,146           | 510,150          | 288,389          | 246,761          | 137,497          | (109,264)        | -44.3%         |             |             |             |             |             |             |             |                               |   |   |
| Federal Programs                  | 0                | 0                | 263,551          | 263,551          | 57,301           | 50,176           | 368,845          | 222,482          | 197,440          | 108,823          | (88,617)         | -44.9%         |             |             |             |             |             |             |             |                               |   |   |
| Land Sales                        |                  |                  |                  |                  |                  |                  | 65,000           | 65,000           | 0                | 0                | 0                |                |             |             |             |             |             |             |             |                               |   |   |
| Loan                              |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  | 0                |                |             |             |             |             |             |             |             |                               |   |   |
| Transfer from Deferred Revenue    | 114,000          | 113,371          | 57,301           | 57,301           | 2,402            | (35,447)         | 35,447           | (48,645)         | 86,494           | 0                | (86,494)         | -100.0%        |             |             |             |             |             |             |             |                               |   |   |
| Transfer from Reserves            |                  |                  |                  |                  |                  |                  |                  |                  | 110,000          | 150,750          |                  |                |             |             |             |             |             |             |             |                               |   |   |
|                                   | <b>114,000</b>   | <b>113,371</b>   | <b>479,511</b>   | <b>518,811</b>   | <b>180,862</b>   | <b>35,875</b>    | <b>979,442</b>   | <b>527,226</b>   | <b>640,695</b>   | <b>397,070</b>   | <b>(284,375)</b> | <b>-44.4%</b>  |             |             |             |             |             |             |             |                               |   |   |
| <b>Total Revenues</b>             | <b>4,587,148</b> | <b>4,590,770</b> | <b>4,985,144</b> | <b>5,077,166</b> | <b>4,730,125</b> | <b>4,617,341</b> | <b>5,603,956</b> | <b>5,261,837</b> | <b>5,361,341</b> | <b>5,259,453</b> | <b>(142,637)</b> | <b>-2.7%</b>   |             |             |             |             |             |             |             |                               |   |   |
| <b>Expenditures</b>               |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                |             |             |             |             |             |             |             |                               |   |   |
| <b>Expenditures Operating</b>     |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                |             |             |             |             |             |             |             |                               |   |   |
| Council                           | 81,965           | 82,741           | 75,225           | 68,517           | 76,192           | 73,623           | 86,075           | 87,300           | 91,483           | 100,829          | 9,347            | 10.2%          |             |             |             |             |             |             |             |                               |   |   |
| Administration                    | 645,274          | 594,717          | 659,994          | 647,733          | 692,695          | 692,177          | 705,452          | 721,002          | 706,549          | 744,871          | 38,322           | 5.4%           |             |             |             |             |             |             |             |                               |   |   |
| Fiscal Services                   | 119,350          | 39,504           | 111,333          | 49,094           | 82,782           | 136,157          | 131,282          | 49,468           | 110,904          | 81,804           | (29,100)         | -26.2%         |             |             |             |             |             |             |             |                               |   |   |
| Property Management               | 93,996           | 87,660           | 94,996           | 94,006           | 105,554          | 114,240          | 108,063          | 113,110          | 109,953          | 119,894          | 9,941            | 9.0%           |             |             |             |             |             |             |             |                               |   |   |
|                                   | <b>940,585</b>   | <b>804,622</b>   | <b>941,548</b>   | <b>859,350</b>   | <b>957,223</b>   | <b>1,016,197</b> | <b>1,030,872</b> | <b>970,881</b>   | <b>1,018,889</b> | <b>1,047,399</b> | <b>28,510</b>    | <b>2.8%</b>    |             |             |             |             |             |             |             |                               |   |   |
| <b>Capital</b>                    |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                |             |             |             |             |             |             |             |                               |   |   |
| Capital Projects - General        | 0                | 25,928           | 0                | 23,044           | 0                | 2,863            | 0                | 8,523            | 0                | 0                | 0                |                |             |             |             |             |             |             |             |                               |   |   |
| Visioning                         | 25,000           | 1,832            | 15,000           | 641              | 0                | 0                | 0                | 0                | 7,000            | 0                | (7,000)          | -100.0%        |             |             |             |             |             |             |             |                               |   |   |
| Administration                    | 0                | 13,724           | 21,159           | 21,659           | 41,159           | 6,546            | 37,356           | 13,356           | 24,000           | 55,000           | 31,000           | 129.2%         |             |             |             |             |             |             |             |                               |   |   |
| Property Management               | 52,000           | 46,653           | 442,500          | 517,861          | 204,837          | 47,377           | 980,310          | 527,995          | 443,531          | 264,996          | (178,535)        | -40.3%         |             |             |             |             |             |             |             |                               |   |   |
|                                   | <b>77,000</b>    | <b>88,137</b>    | <b>478,659</b>   | <b>563,205</b>   | <b>245,996</b>   | <b>56,786</b>    | <b>1,017,666</b> | <b>549,874</b>   | <b>474,531</b>   | <b>319,996</b>   | <b>(154,535)</b> | <b>-32.6%</b>  |             |             |             |             |             |             |             |                               |   |   |
| <b>Transfer to Reserves</b>       | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>12,977</b>    | <b>12,977</b>    | <b>50,004</b>    | <b>50,004</b>    | <b>50,000</b>    | <b>0</b>         | <b>(50,000)</b>  | <b>-100.0%</b> |             |             |             |             |             |             |             |                               |   |   |
| <b>Long Term Debt Repayment</b>   | <b>135,504</b>   | <b>135,504</b>   | <b>135,504</b>   | <b>135,504</b>   | <b>122,527</b>   | <b>122,527</b>   | <b>85,500</b>    | <b>85,500</b>    | <b>0</b>         | <b>0</b>         | <b>0</b>         |                |             |             |             |             |             |             |             |                               |   |   |
| <b>Total Expenditures</b>         | <b>1,153,089</b> | <b>1,028,263</b> | <b>1,555,711</b> | <b>1,558,059</b> | <b>1,338,723</b> | <b>1,208,487</b> | <b>2,184,042</b> | <b>1,656,258</b> | <b>1,543,420</b> | <b>1,367,395</b> | <b>(176,025)</b> | <b>-11.4%</b>  |             |             |             |             |             |             |             |                               |   |   |
| <b>Net Amount</b>                 | <b>3,434,058</b> | <b>3,562,507</b> | <b>3,429,433</b> | <b>3,519,107</b> | <b>3,391,403</b> | <b>3,408,854</b> | <b>3,419,914</b> | <b>3,605,579</b> | <b>3,817,921</b> | <b>3,892,059</b> | <b>33,388</b>    | <b>0.9%</b>    |             |             |             |             |             |             |             |                               |   |   |

| DEPARTMENT:                        | 009<br>001<br>010 | General Government                                     | 2012<br>Budget   | 2012<br>Actual   | 2013<br>Budget   | 2013<br>Actual   | 2014<br>Budget   | 2014<br>Actual   | 2015<br>Budget   | 2015<br>Actual   | 2016<br>Budget   | 2016<br>Actual<br>At Dec 31 | 2017<br>Committee<br>Recommendation | 2017 vs 2016 Budget<br>Increase/ (Decrease)<br>Amount | %             |
|------------------------------------|-------------------|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-----------------------------|-------------------------------------|---|---------------|
| <b>Revenues</b>                    |                   |  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                             |                                     |   |               |
| <b>009 120 Administration</b>      |                   |  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                             |                                     |   |               |
| G-009-120-0751                     |                   | Provincial Programs - OCIF FC                          | 0                | 0                | 21,159           | 21,159           | 21,159           | 21,159           | 25,000           | 25,000           | 25,000           | 25,000                      | 50,000                              | 25,000  | 100.0%        |
| G-009-120-0751                     |                   | Provincial Programs - NOHFC - Intern                   | 0                | 0                | 0                | 0                | 20,586           | 8,147            | 20,655           | 14,835           | 0                | 0                           | 0                                   | 0   |               |
| G-009-120-0853                     |                   | Sundry   | 555              | 3,140            | 550              | 816              | 500              | 5,323            | 700              | 5,766            | 800              | 876                         | 73,000                              | 72,200  | 9025.0%       |
| G-009-120-0880                     |                   | Donations Charitable                                   | 0                | 0                | 0                | 0                | 0                | 11,300           | 0                | 30,000           | 0                | 5,000                       | 5,250                               | 5,250   |               |
| G-009-120-0900                     |                   | User Fees and Charges                                  | 625              | 629              | 625              | 805              | 625              | 815              | 700              | 689              | 700              | 552                         | 700                                 | 0   |               |
| G-009-120-0921                     |                   | Tax Certificates                                       | 1,500            | 1,431            | 1,500            | 1,560            | 1,500            | 1,755            | 1,500            | 1,530            | 1,500            | 2,430                       | 1,500                               | 0   |               |
| G-009-120-0926                     |                   | Lottery Licenses                                       | 125              | 618              | 500              | 526              | 500              | 348              | 350              | 909              | 400              | 186                         | 200                                 | (200)   | -50.0%        |
| G-009-120-0939                     |                   | Federal Gas Tax Revenue - AMO                          | 0                | 0                | 57,301           | 57,301           | 57,301           | 50,176           | 48,645           | 48,645           | 51,077           | 51,077                      | 51,077                              | (0)   | 0.0%          |
| G-009-120-0939                     |                   | Federal Gas Tax Revenue - AMO Deferred Revenue         | 114,000          | 113,371          | 57,301           | 57,301           | 2,402            | (35,447)         | 35,447           | (48,645)         | 86,494           | 86,494                      | 0                                   | (86,494)  | -100.0%       |
| <b>009 120 Administration</b>      |                   |  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                             |                                     |   |               |
|                                    |                   |  | <b>116,805</b>   | <b>119,189</b>   | <b>138,936</b>   | <b>139,469</b>   | <b>104,573</b>   | <b>63,577</b>    | <b>132,997</b>   | <b>78,729</b>    | <b>165,971</b>   | <b>171,615</b>              | <b>181,727</b>                      | <b>15,756</b>   | <b>11.8%</b>  |
| <b>009 130 Fiscal Services</b>     |                   |  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                             |                                     |   |               |
| G-009-130-0600                     |                   | Municipal Revenue - Taxation                           | 3,144,758        | 3,144,758        | 3,186,709        | 3,186,707        | 3,255,561        | 3,255,563        | 3,388,481        | 3,388,480        | 3,539,575        | 3,539,574                   | 3,662,727                           | 123,152   | 3.5%          |
| G-009-130-0702                     |                   | Municipal Revenue - Taxation Provincial PILS           | 71,532           | 71,531           | 59,850           | 59,850           | 61,998           | 61,998           | 65,706           | 65,706           | 68,018           | 68,018                      | 53,532                              | (14,486)  | -21.3%        |
| <b>Sub-Total</b>                   |                   |  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                             |                                     |   |               |
|                                    |                   |  | <b>3,216,290</b> | <b>3,216,289</b> | <b>3,246,559</b> | <b>3,246,558</b> | <b>3,317,559</b> | <b>3,317,560</b> | <b>3,454,187</b> | <b>3,454,186</b> | <b>3,607,593</b> | <b>3,607,592</b>            | <b>3,716,259</b>                    | <b>108,666</b>  | <b>3.1%</b>   |
| G-009-130-0601                     |                   | Municipal Revenue - Taxation Capping                   | (2,203)          | (2,257)          | (2,257)          | (1,078)          | (1,078)          | (537)            | (500)            | 0                | 0                | 0                           | 0                                   | 0   |               |
| G-009-130-0605                     |                   | Municipal Revenue - Taxation Supplemental              | 6,000            | 6,131            | 6,000            | 31,646           | 10,000           | 4,362            | 4,400            | 38,727           | 4,400            | 23,345                      | 4,400                               | 0   |               |
| G-009-130-0606                     |                   | Municipal Revenue - Election Filing Fees               |                  |                  |                  |                  |                  |                  |                  |                  | 0                | 100                         | 0                                   |   |               |
| G-009-130-0705                     |                   | Municipal Revenue - Taxation ONTC - PIL - Right of Way | 13,647           | 13,647           | 13,647           | 13,647           | 13,647           | 13,647           | 13,647           | 13,647           | 13,647           | 13,647                      | 13,647                              | 0   |               |
| G-009-130-0706                     |                   | Municipal Revenue - Taxation Public Secondary Revenue  | 0                | 591              | 0                | 743              | 500              | 867              | 870              | 989              | 990              | 1,123                       | 1,124                               | 134   | 13.5%         |
| <b>Sub-Total</b>                   |                   |  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                             |                                     |   |               |
|                                    |                   |  | <b>3,233,734</b> | <b>3,234,402</b> | <b>3,263,949</b> | <b>3,291,516</b> | <b>3,340,628</b> | <b>3,335,899</b> | <b>3,472,604</b> | <b>3,507,550</b> | <b>3,626,630</b> | <b>3,645,808</b>            | <b>3,735,430</b>                    | <b>134</b>  | <b>0.0%</b>   |
| G-009-130-0603                     |                   | Interest on Outstanding Taxes                          | 72,000           | 73,239           | 72,000           | 84,995           | 72,000           | 104,085          | 85,000           | 122,982          | 95,000           | 111,798                     | 95,000                              | 0   |               |
| G-009-130-0751                     |                   | Provincial Funding -OMPF                               | 1,094,400        | 1,094,400        | 1,087,900        | 1,087,900        | 1,037,900        | 1,037,900        | 984,000          | 984,000          | 934,800          | 934,800                     | 890,000                             | (44,800)  | -4.8%         |
| G-009-130-0757                     |                   | Provincial Funding -OMPF Prior Years Reconciliation    | 0                | 0                | 0                | 14,300           | 0                | 0                | 0                | 0                | 0                | 0                           | 0                                   | 0   |               |
| G-009-130-0755                     |                   | Provincial Funding - CSPT                              | 199              | 795              | 1,589            | 1,589            | 2,384            | 2,384            | 0                | 0                | 0                | 0                           | 2,443                               | 2,443   |               |
| G-009-130-0801                     |                   | Cash Management / Interest                             | 8,000            | 11,997           | 14,500           | 21,468           | 14,500           | 17,975           | 14,500           | 17,023           | 15,000           | 16,052                      | 14,500                              | (500)   | -3.3%         |
| G-009-130-0800                     |                   | Transfer from Reserves                                 |                  |                  |                  |                  |                  |                  |                  |                  | 110,000          | 150,750                     | 150,750                             |   |               |
| <b>009 130 Fiscal Services</b>     |                   |  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                             |                                     |   |               |
|                                    |                   |  | <b>4,408,333</b> | <b>4,414,833</b> | <b>4,439,938</b> | <b>4,501,768</b> | <b>4,467,412</b> | <b>4,498,243</b> | <b>4,556,104</b> | <b>4,631,554</b> | <b>4,671,430</b> | <b>4,708,458</b>            | <b>4,737,373</b>                    | <b>107,893</b>  | <b>2.3%</b>   |
| <b>009 140 Property Management</b> |                   |  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                             |                                     |   |               |
| G-009-140-0760                     |                   | Federal Programs - FEDNOR                              | 0                | 0                | 206,250          | 206,250          | 0                | 0                | 320,200          | 173,837          | 146,363          | 88,617                      | 57,746                              | (88,617)  | -60.5%        |
| G-009-140-0751                     |                   | Provincial Programs - NOHFC                            | 0                | 0                | 137,500          | 137,500          | 50,000           | (14)             | 485,150          | 263,389          | 221,761          | 134,262                     | 87,497                              | (134,264)   | -60.5%        |
| G-009-140-0751                     |                   | Provincial Programs -ON Trillium                       | 0                | 0                | 0                | 39,300           | 50,000           | 0                | 0                | 0                | 0                | 0                           | 0                                   | 0   |               |
| G-009-140-0756                     |                   | Provincial Funding - Min of Health / Helipad Mtnc      | 7,000            | 7,000            | 7,000            | 7,000            | 7,000            | 7,000            | 7,000            | 7,000            | 7,000            | 7,000                       | 7,000                               | 0   |               |
| G-009-140-0790                     |                   | Surplus Equipment Sales                                | 0                | 0                | 0                | 664              | 0                | 10,464           | 0                | 4,000            | 585              | 1,385                       | 0                                   | (585)   | -100.0%       |
| G-009-140-0850                     |                   | Land Sales   | 15,000           | 10,000           | 15,000           | 4,000            | 10,000           | 0                | 65,000           | 65,000           | 0                | 0                           | 0                                   | 0   |               |
| G-009-140-0853                     |                   | Sundry Revenue   | 0                | 0                | 0                | 0                | 0                | 323              | 0                | 0                | 0                | 0                           | 0                                   | 0   |               |
| G-009-140-0902                     |                   | Parking / Mine Landing                                 | 8,400            | 8,400            | 14,220           | 14,500           | 14,500           | 14,710           | 14,710           | 15,125           | 14,710           | 14,860                      | 14,710                              | 0   |               |
| G-009-140-0911                     |                   | Docking Fees / Town                                    | 6,310            | 7,405            | 7,400            | 7,840            | 7,840            | 8,420            | 8,420            | 9,150            | 9,770            | 8,421                       | 9,000                               | (770)   | -7.9%         |
| G-009-140-0933                     |                   | Building / Property Rentals                            | 23,550           | 22,077           | 17,100           | 17,089           | 17,100           | 13,075           | 13,075           | 12,450           | 12,450           | 3,761                       | 12,450                              | 0   |               |
| G-009-140-0934                     |                   | Office / Room Rentals                                  | 750              | 900              | 800              | 665              | 700              | 720              | 700              | 360              | 400              | 937                         | 600                                 | 200   | 50.0%         |
| G-009-140-0942                     |                   | Insurance / Facility Rentals                           | 1,000            | 967              | 1,000            | 1,121            | 1,000            | 823              | 600              | 1,243            | 900              | 749                         | 600                                 | (300)   | -33.3%        |
| <b>009 140 Property Management</b> |                   |  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                             |                                     |   |               |
|                                    |                   |  | <b>62,010</b>    | <b>56,748</b>    | <b>406,270</b>   | <b>435,929</b>   | <b>158,140</b>   | <b>55,521</b>    | <b>914,855</b>   | <b>551,554</b>   | <b>413,940</b>   | <b>259,992</b>              | <b>189,603</b>                      | <b>(224,336)</b>                                      | <b>-54.2%</b> |
| <b>Total Revenues</b>              |                   |  | <b>4,587,148</b> | <b>4,590,770</b> | <b>4,985,144</b> | <b>5,077,166</b> | <b>4,730,125</b> | <b>4,617,341</b> | <b>5,603,956</b> | <b>5,261,837</b> | <b>5,251,341</b> | <b>5,140,065</b>            | <b>5,108,703</b>                    | <b>(100,687)</b>                                      | <b>-1.8%</b>  |

**Operating Expenditures**

|                        |  |                                  |               |               |               |               |               |               |               |               |               |               |                |              |              |
|------------------------|--|----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|--------------|--------------|
| <b>001 110 Council</b> |  |                                  |               |               |               |               |               |               |               |               |               |               |                |              |              |
| G-001-110-0010         |  | Honorariums                      | 61,305        | 61,304        | 61,305        | 59,990        | 62,102        | 62,089        | 69,895        | 69,873        | 70,789        | 66,790        | 71,992         | 1,203        | 1.7%         |
| G-001-110-0030         |  | Benefits                         | 1,520         | 1,520         | 1,520         | 1,597         | 1,540         | 1,517         | 2,430         | 2,002         | 2,044         | 1,883         | 2,087          | 43           | 2.1%         |
| G-001-110-0040         |  | Contracted Services              | 6,000         | 5,051         | 0             | 0             | 3,100         | 2,957         | 4,500         | 3,053         | 7,000         | 0             | 10,000         | 3,000        | 42.9%        |
| G-001-110-0100         |  | Business Travel                  | 9,500         | 13,311        | 9,500         | 5,977         | 7,500         | 6,108         | 7,500         | 10,774        | 10,000        | 10,256        | 15,500         | 5,500        | 55.0%        |
| G-001-110-0110         |  | Telephone                        | 840           | 988           | 900           | 862           | 750           | 692           | 750           | 641           | 650           | 602           | 650            | 0            |              |
| G-001-110-0300         |  | Material, Supplies and Equipment | 2,800         | 567           | 2,000         | 90            | 1,200         | 259           | 1,000         | 958           | 1,000         | 214           | 600            | (400)        | -40.0%       |
| <b>Total</b>           |  |                                  |               |               |               |               |               |               |               |               |               |               |                |              |              |
|                        |  |                                  | <b>81,965</b> | <b>82,741</b> | <b>75,225</b> | <b>68,517</b> | <b>76,192</b> | <b>73,623</b> | <b>86,075</b> | <b>87,300</b> | <b>91,483</b> | <b>79,745</b> | <b>100,829</b> | <b>9,347</b> | <b>10.2%</b> |



| DEPARTMENT: | 009 | General Government | 2012   | 2012   | 2013   | 2013   | 2014   | 2014   | 2015   | 2015   | 2016   | 2016      | 2017           | 2017 vs 2016 Budget  |
|-------------|-----|--------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|----------------|----------------------|
|             | 001 |                    | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual    | Committee      | Increase/ (Decrease) |
|             | 010 |                    |        |        |        |        |        |        |        |        |        | At Dec 31 | Recommendation | Amount               |
|             |     |                    |        |        |        |        |        |        |        |        |        |           |                | %                    |

**Capital Expenditures**

**010-119 Capital Projects - General**

|                |                        |               |               |               |               |          |              |          |              |              |              |          |                |                |
|----------------|------------------------|---------------|---------------|---------------|---------------|----------|--------------|----------|--------------|--------------|--------------|----------|----------------|----------------|
| G-010-119-0031 | Redistributed Wages    | 0.00          | 19,731        | 0.00          | 17,272        | 0        | 2,258        | 0        | 6,766        | 0            | 5,729        | 0        | 0              |                |
| G-010-119-0032 | Redistributed Benefits | 0.00          | 6,197         | 0.00          | 5,772         | 0        | 605          | 0        | 1,757        | 0            | 2,182        | 0        | 0              |                |
| G-010-119-0518 | Visioning              | 25,000        | 1,832         | 15,000        | 641           | 0        | 0            | 0        | 0            | 7,000        | 0            | 0        | (7,000)        |                |
|                | <b>Total</b>           | <b>25,000</b> | <b>27,760</b> | <b>15,000</b> | <b>23,684</b> | <b>0</b> | <b>2,863</b> | <b>0</b> | <b>8,523</b> | <b>7,000</b> | <b>7,911</b> | <b>0</b> | <b>(7,000)</b> | <b>-100.0%</b> |

**010-120 Administration**

|                |   |          |               |               |               |               |              |               |               |               |          |               |               |              |
|----------------|---|----------|---------------|---------------|---------------|---------------|--------------|---------------|---------------|---------------|----------|---------------|---------------|--------------|
| G-010-120-0481 | Capital - Property Purchase                           | 0        | 13,724        | 0             | 0             | 0             | 0            | 0             | 0             | 0             | 0        | 0             | 0             |              |
| G-010-120-1401 | Server Terminal - Server replacement for USTI Program | 0        | 0             | 0             | 0             | 20,000        | 6,546        | 37,356        | 13,356        | 24,000        | 0        | 55,000        | 31,000        | 129.2%       |
| G-010-120-1300 | Asset Management Plan                                 | 0        | 0             | 21,159        | 21,659        | 21,159        | 0            | 0             | 0             | 0             | 0        | 0             | 0             |              |
|                | Website   |          |               |               |               |               |              |               |               |               |          | 10,000        | 10,000        | 100.0%       |
|                | <b>Total</b>  | <b>0</b> | <b>13,724</b> | <b>21,159</b> | <b>21,659</b> | <b>41,159</b> | <b>6,546</b> | <b>37,356</b> | <b>13,356</b> | <b>24,000</b> | <b>0</b> | <b>55,000</b> | <b>31,000</b> | <b>83.0%</b> |

**010-140 Property Management**

|                |   |               |               |                |                |                |               |                |                |                |                |                |                  |               |
|----------------|---|---------------|---------------|----------------|----------------|----------------|---------------|----------------|----------------|----------------|----------------|----------------|------------------|---------------|
| G-010-140-1301 | Land Acquisition                                    | 0             | 0             | 30,000         | 57,411         | 40,000         | 36,714        | 0              | 0              | 0              | 0              | 0              | 0                |               |
| G-010-140-1402 | Train Station                                       | 0             | 0             | 0              | 0              | 150,000        | 0             | 0              | 0              | 0              | 0              | 0              | 0                |               |
| G-010-140-1403 | Welcome Centre - Skylight/Handrails/Railings/Stairs | 0             | 0             | 0              | 0              | 14,837         | 10,664        | 0              | 0              | 0              | 0              | 0              | 0                |               |
| G-010-140-1319 | Welcome Center Accessibility                        | 0             | 0             | 0              | 39,961         | 0              | 0             | 0              | 0              | 0              | 0              | 0              | 0                |               |
| G-010-140-1503 | Welcome Center Council Chambers Technology Upgrade  | 0             | 0             | 0              | 0              | 0              | 0             | 10,000         | 1,216          | 0              | 0              | 0              | 0                |               |
| G-010-140-0485 | Waterfront Renovations and Upgrades                 | 52,000        | 46,653        | 412,500        | 420,489        | 0              | 0             | 970,310        | 526,779        | 443,531        | 268,537        | 174,996        | (268,535)        | -60.5%        |
|                | Welcome Center HVAC                                 |               |               |                |                |                |               |                |                |                |                | 90,000         | 90,000           | 100.0%        |
|                | <b>Total</b>  | <b>52,000</b> | <b>46,653</b> | <b>442,500</b> | <b>517,861</b> | <b>204,837</b> | <b>47,377</b> | <b>980,310</b> | <b>527,995</b> | <b>443,531</b> | <b>268,537</b> | <b>264,996</b> | <b>(178,535)</b> | <b>-40.3%</b> |

**Total Capital Expenditures**

|  |  |               |               |                |                |                |               |                  |                |                |                |                |                  |               |
|--|--|---------------|---------------|----------------|----------------|----------------|---------------|------------------|----------------|----------------|----------------|----------------|------------------|---------------|
|  |  | <b>77,000</b> | <b>88,137</b> | <b>478,659</b> | <b>563,205</b> | <b>245,996</b> | <b>56,786</b> | <b>1,017,666</b> | <b>549,874</b> | <b>474,531</b> | <b>276,448</b> | <b>319,996</b> | <b>(154,535)</b> | <b>-32.6%</b> |
|--|--|---------------|---------------|----------------|----------------|----------------|---------------|------------------|----------------|----------------|----------------|----------------|------------------|---------------|

| Protection to Persons & Property Summary | 2012<br>Budget   | 2012<br>Actual   | 2013<br>Budget   | 2013<br>Actual   | 2014<br>Budget   | 2014<br>Actual   | 2015<br>Budget   | 2015<br>Actual   | 2016<br>Budget   | 2017<br>Committee<br>Recommendation | 2017 vs 2016 Budget<br>Increase/ (Decrease)<br>Amount | %             |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------------------------|---|---------------|
| <b>Revenues</b>                          |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| <b>Operating Revenues</b>                |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| User Charges                             | 41,650           | 60,964           | 52,570           | 74,592           | 57,750           | 67,565           | 59,750           | 68,044           | 51,200           | 51,835                              | 159,541   | 311.6%        |
| Provincial Offences Act Revenues         | 12,500           | 19,399           | 12,500           | 17,076           | 12,500           | 14,384           | 13,000           | 16,611           | 13,000           | 13,000                              | 0   |               |
| Other                                    | 11,900           | 13,324           | 62,514           | 79,120           | 21,013           | 33,561           | 7,184            | 18,866           | 7,084            | 7,084                               | 0   |               |
|  | <b>66,050</b>    | <b>93,687</b>    | <b>127,584</b>   | <b>170,787</b>   | <b>91,263</b>    | <b>115,510</b>   | <b>79,934</b>    | <b>103,521</b>   | <b>71,284</b>    | <b>71,919</b>                       | <b>159,541</b>  | <b>223.8%</b> |
| <b>Capital and Other Revenues</b>        |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| Provincial Programs                      |                  |                  |                  |                  |                  |                  |                  |                  |                  | 160,000                             | 160,000   | 100.0%        |
| Federal Programs                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| Transfer from Reserves                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
|  | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>160,000</b>                      | <b>160,000</b>  | <b>100.0%</b> |
| <b>Total Revenues</b>                    | <b>66,050</b>    | <b>93,687</b>    | <b>127,584</b>   | <b>170,787</b>   | <b>91,263</b>    | <b>115,510</b>   | <b>79,934</b>    | <b>103,521</b>   | <b>71,284</b>    | <b>231,919</b>                      | <b>319,541</b>  | <b>448.3%</b> |
| <b>Expenditures</b>                      |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| <b>Expenditures</b>                      |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| <b>Operating</b>                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| Marten River Fire Dept                   | 53,450           | 52,369           | 63,800           | 59,565           | 62,156           | 55,332           | 61,356           | 59,124           | 63,800           | 70,840                              | 7,040   | 11.0%         |
| Temagami Fire Dept                       | 89,683           | 89,633           | 88,362           | 82,004           | 88,143           | 79,768           | 87,750           | 87,936           | 90,979           | 102,751                             | 11,772  | 12.9%         |
| Police Services                          | 413,862          | 406,515          | 408,942          | 403,233          | 443,377          | 438,491          | 426,264          | 424,904          | 442,399          | 447,629                             | 5,230   | 1.2%          |
| Animal Control Services                  | 12,250           | 8,055            | 8,585            | 7,946            | 8,275            | 8,501            | 8,725            | 7,772            | 8,275            | 8,400                               | 125   | 1.5%          |
| School Crossing                          | 6,020            | 3,571            | 6,020            | 5,537            | 6,098            | 5,892            | 6,070            | 5,848            | 6,050            | 6,050                               | 0   |               |
| Building / By-Law Enforcement            | 101,442          | 76,594           | 94,334           | 83,984           | 96,891           | 77,666           | 99,545           | 76,807           | 103,638          | 107,471                             | 3,833   | 3.7%          |
| Navigational Aids                        | 16,350           | 9,798            | 16,350           | 21,257           | 15,300           | 11,376           | 12,100           | 14,222           | 11,783           | 11,783                              | (0)   | 0.0%          |
| 911 Project                              | 1,000            | 516              | 1,000            | 869              | 1,000            | 643              | 1,000            | 230              | 260              | 200                                 | (60)  | -23.1%        |
| Emergency Measures                       | 2,350            | 818              | 2,350            | 319              | 2,350            | 507              | 2,350            | 313              | 1,900            | 701                                 | (1,199)   | -63.1%        |
|  | <b>696,407</b>   | <b>647,868</b>   | <b>689,743</b>   | <b>664,713</b>   | <b>723,590</b>   | <b>678,177</b>   | <b>705,160</b>   | <b>677,156</b>   | <b>729,084</b>   | <b>755,825</b>                      | <b>26,741</b>   | <b>3.7%</b>   |
| <b>Capital</b>                           |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| Marten River Fire Dept                   | 0                | 6,651            | 35,000           | 11,000           | 130,000          | 154,659          | 14,542           | 14,542           | 30,200           | 12,500                              | (17,700)  | -58.6%        |
| Temagami Fire Dept                       | 0                | 0                | 8,000            | 7,988            | 80,000           | 53,322           | 0                | 9,600            | 7,500            | 273,569                             | 266,069   | 3547.6%       |
| Emergency Measures                       | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 0                                   | 0   |               |
|  | <b>0</b>         | <b>6,651</b>     | <b>43,000</b>    | <b>18,988</b>    | <b>210,000</b>   | <b>207,981</b>   | <b>14,542</b>    | <b>24,142</b>    | <b>37,700</b>    | <b>286,069</b>                      | <b>248,369</b>  | <b>658.8%</b> |
| <b>Transfer to Reserves:</b>             |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| Marten River Fire Dept                   | 20,000           | 20,000           | 20,000           | 20,000           | 0                | 0                | 20,000           | 20,000           | 40,000           | 0                                   | (40,000)  | -100.0%       |
| Temagami Fire Dept                       | 20,000           | 20,000           | 20,000           | 20,000           | 0                | 0                | 60,000           | 60,000           | 80,000           | 0                                   | 193,569   | 242.0%        |
| Emergency Measures                       | 0                | 0                | 25,000           | 0                | 25,000           | 25,000           | 0                | 0                | 0                | 0                                   | 0   |               |
|  | <b>40,000</b>    | <b>40,000</b>    | <b>65,000</b>    | <b>40,000</b>    | <b>25,000</b>    | <b>25,000</b>    | <b>80,000</b>    | <b>80,000</b>    | <b>120,000</b>   | <b>0</b>                            | <b>153,569</b>  | <b>128.0%</b> |
| <b>Total Expenditures</b>                | <b>736,407</b>   | <b>694,519</b>   | <b>797,743</b>   | <b>723,701</b>   | <b>958,590</b>   | <b>911,158</b>   | <b>799,702</b>   | <b>781,298</b>   | <b>886,784</b>   | <b>1,041,894</b>                    | <b>428,679</b>  | <b>48.3%</b>  |
| <b>Net Amount</b>                        | <b>(670,357)</b> | <b>(600,832)</b> | <b>(670,159)</b> | <b>(552,914)</b> | <b>(867,327)</b> | <b>(795,647)</b> | <b>(719,768)</b> | <b>(677,777)</b> | <b>(815,500)</b> | <b>(809,975)</b>                    | <b>(109,138)</b>                                      | <b>13.4%</b>  |



| DEPARTMENT:                                 | 009 | Protection to Persons and Property     | 2012          | 2012          | 2013           | 2013           | 2014          | 2014           | 2015          | 2015           | 2016          | 2016           | 2017           | 2017 vs 2016 Budget  |
|---|-----|--|---------------|---------------|----------------|----------------|---------------|----------------|---------------|----------------|---------------|----------------|----------------|----------------------|
|   | 002 |  | Budget        | Actual        | Budget         | Actual         | Budget        | Actual         | Budget        | Actual         | Budget        | Actual         | Committee      | Increase/ (Decrease) |
|   | 010 |  |               |               |                |                |               |                |               |                |               | At Dec 31      | Recommendation | Amount               |
|   |     |  |               |               |                |                |               |                |               |                |               |                |                |                      |
| Revenues                                    |     |  |               |               |                |                |               |                |               |                |               |                |                |                      |
| <b>009 200 Fire Operations Marten River</b> |     |  |               |               |                |                |               |                |               |                |               |                |                |                      |
| G-009-200-0880                              |     | Donations                              | 0             | 0             | 0              | 3,356          | 0             | 2,047          | 0             | 449            | 0             | 0              | 0              | 0                    |
| G-009-200-0887                              |     | Misc Revenue - Search                  | 0             | 0             | 0              | 0              | 0             | 0              | 0             | 52             | 0             | 1,278          | 0              | 0                    |
| G-009-200-0775                              |     | Emergency & Fire Response/MR Residents | 4,700         | 5,400         | 4,700          | 5,200          | 4,700         | 5,500          | 4,700         | 6,100          | 5,500         | 6,500          | 6,500          | 1,000                |
| G-009-200-0900                              |     | Prov MTO Recovery / User Fees          | 5,000         | 23,203        | 15,000         | 36,285         | 20,000        | 24,600         | 20,000        | 25,415         | 15,000        | 43,002         | 8,550          | (6,450)              |
| G-009-200-0928                              |     | Burning Permits                        | 80            | 0             | 0              | 0              | 0             | 0              | 0             | 0              | 0             | 120            | 0              | 0                    |
| <b>009 200 Fire Operations Marten River</b> |     |  | <b>9,780</b>  | <b>28,603</b> | <b>19,700</b>  | <b>44,841</b>  | <b>24,700</b> | <b>32,147</b>  | <b>24,700</b> | <b>32,016</b>  | <b>20,500</b> | <b>50,900</b>  | <b>15,050</b>  | <b>(5,450)</b>       |
| <b>009 210 Fire Operations Temagami</b>     |     |  |               |               |                |                |               |                |               |                |               |                |                |                      |
| G-009-210-0880                              |     | Donations                              | 0             | 2,650         | 0              | 0              | 0             | 0              | 0             | 0              | 0             | 4,280          | 0              | 0                    |
| G-009-210-0887                              |     | Misc Revenue - Search                  | 50            | 196           | 50             | 322            | 50            | 259            | 50            | 1,712          | 50            | 697            | 352            | 302                  |
| G-009-210-0928                              |     | Prov MTO Recovery / User Fees          | 6,000         | 7,790         | 7,000          | 9,020          | 7,000         | 9,430          | 8,000         | 17,015         | 9,000         | 26,318         | 9,739          | 739                  |
| G-009-210-0901                              |     | Burning Permits                        | 1,000         | 1,060         | 1,000          | 990            | 1,000         | 1,070          | 1,000         | 1,130          | 1,000         | 1,230          | 1,094          | 0                    |
|   |     | Transfer from Reserves                 |               |               |                |                |               |                |               |                |               |                | 160,000        | 160,000              |
| <b>009 210 Fire Operations Temagami</b>     |     |  | <b>7,050</b>  | <b>11,696</b> | <b>8,050</b>   | <b>10,332</b>  | <b>8,050</b>  | <b>10,759</b>  | <b>9,050</b>  | <b>19,857</b>  | <b>10,050</b> | <b>32,525</b>  | <b>171,185</b> | <b>161,041</b>       |
| <b>009 220 Police Services</b>              |     |  |               |               |                |                |               |                |               |                |               |                |                |                      |
| G-009-220-0752                              |     | Provincial Offences Income             | 12,500        | 19,399        | 12,500         | 17,076         | 12,500        | 14,384         | 13,000        | 16,611         | 13,000        | 19,535         | 13,000         | 0                    |
| G-009-220-0754                              |     | OPP Reconciliation                     | 5,000         | 6,519         | 55,848         | 69,212         | 14,457        | 24,349         | 0             | 11,422         | 0             | 0              | 0              | 0                    |
| G-009-220-0950                              |     | R.I.D.E. Program / Cost Recovery       | 6,600         | 6,480         | 6,316          | 6,316          | 6,316         | 6,565          | 6,684         | 6,643          | 6,684         | 6,643          | 6,684          | 0                    |
| <b>009 220 Police Services</b>              |     |  | <b>24,100</b> | <b>32,398</b> | <b>74,664</b>  | <b>92,604</b>  | <b>33,273</b> | <b>45,298</b>  | <b>19,684</b> | <b>34,676</b>  | <b>19,684</b> | <b>26,178</b>  | <b>19,684</b>  | <b>0</b>             |
| <b>009 230 Animal Control Services</b>      |     |  |               |               |                |                |               |                |               |                |               |                |                |                      |
| G-009-230-0925                              |     | Dog Licenses and Kennel Fees           | 200           | 145           | 145            | 495            | 200           | 190            | 200           | 145            | 200           | 595            | 400            | 200                  |
| <b>009 230 Animal Control Services</b>      |     |  | <b>200</b>    | <b>145</b>    | <b>145</b>     | <b>495</b>     | <b>200</b>    | <b>190</b>     | <b>200</b>    | <b>145</b>     | <b>200</b>    | <b>595</b>     | <b>400</b>     | <b>200</b>           |
| <b>009 250 Building / By-Law Services</b>   |     |  |               |               |                |                |               |                |               |                |               |                |                |                      |
| G-009-250-0100                              |     | Building Permits - Area Base Fee       | 5,000         | 2,830         | 5,000          | 7,401          | 7,000         | 4,745          | 6,000         | 5,880          | 6,000         | 8,514          | 6,000          | 0                    |
| G-009-250-0920                              |     | Building Permits                       | 20,000        | 18,505        | 20,000         | 15,070         | 18,000        | 22,721         | 20,000        | 11,270         | 15,000        | 24,199         | 18,000         | 3,000                |
| G-009-250-0904                              |     | Parking Infractions                    | 500           | 70            | 500            | 584            | 600           | 0              | 600           | 82             | 250           | 222            | 1,000          | 750                  |
| G-009-250-0927                              |     | Building Searches                      | 300           | 325           | 350            | 235            | 240           | 600            | 500           | 300            | 400           | 420            | 400            | 0                    |
| <b>009 250 Building / By-Law Services</b>   |     |  | <b>25,800</b> | <b>21,730</b> | <b>25,850</b>  | <b>23,290</b>  | <b>25,840</b> | <b>28,066</b>  | <b>27,100</b> | <b>17,532</b>  | <b>21,650</b> | <b>33,355</b>  | <b>25,400</b>  | <b>3,750</b>         |
| <b>009 911 Project</b>                      |     |  |               |               |                |                |               |                |               |                |               |                |                |                      |
| G-009-270-0900                              |     | User Fees 9-1-1 Signs                  | 120           | 175           | 175            | 215            | 200           | 120            | 200           | 425            | 200           | 145            | 200            | 0                    |
| <b>009 911 Project</b>                      |     |  | <b>120</b>    | <b>175</b>    | <b>175</b>     | <b>215</b>     | <b>200</b>    | <b>120</b>     | <b>200</b>    | <b>425</b>     | <b>200</b>    | <b>145</b>     | <b>200</b>     | <b>0</b>             |
| <b>009 290 Emergency Measures</b>           |     |  |               |               |                |                |               |                |               |                |               |                |                |                      |
| G-009-290-0480                              |     | Other                                  | 0             | 0             | 0              | 0              | 0             | 0              | 0             | 0              | 0             | 0              | 0              | 0                    |
| <b>009 290 Emergency Measures</b>           |     |  | <b>0</b>      | <b>0</b>      | <b>0</b>       | <b>0</b>       | <b>0</b>      | <b>0</b>       | <b>0</b>      | <b>0</b>       | <b>0</b>      | <b>0</b>       | <b>0</b>       | <b>0</b>             |
| <b>Total Revenues</b>                       |     |  | <b>67,050</b> | <b>94,747</b> | <b>128,584</b> | <b>171,777</b> | <b>92,263</b> | <b>116,580</b> | <b>80,934</b> | <b>104,651</b> | <b>72,284</b> | <b>143,698</b> | <b>231,919</b> | <b>159,635</b>       |
| <b>220.8%</b>                               |     |  |               |               |                |                |               |                |               |                |               |                |                |                      |

| DEPARTMENT: | 009 | Protection to Persons and Property | 2012   | 2012   | 2013   | 2013   | 2014   | 2014   | 2015   | 2015   | 2016   | 2016      | 2017           | 2017 vs 2016 Budget  |
|-------------|-----|------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|----------------|----------------------|
|             | 002 |                                    | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual    | Committee      | Increase/ (Decrease) |
|             | 010 |                                    |        |        |        |        |        |        |        |        |        | At Dec 31 | Recommendation | Amount               |
|             |     |                                    |        |        |        |        |        |        |        |        |        |           |                | %                    |

**Operating Expenditures**

**002 200 Marten River Fire Dept**

|                                       |                               |               |               |               |               |               |               |               |               |               |               |               |              |              |
|---------------------------------------|-------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|--------------|
| G-002-200-0010                        | Honorariums                   | 16,300        | 15,414        | 17,400        | 14,926        | 17,626        | 16,573        | 17,626        | 19,484        | 19,400        | 25,343        | 25,400        | 6,000        | 30.9%        |
| G-002-200-0030                        | Benefits                      | 1,800         | 1,400         | 1,800         | 2,130         | 2,330         | 3,144         | 2,330         | 4,798         | 3,900         | 6,768         | 6,340         | 2,440        | 62.6%        |
| G-002-200-0040                        | Contracted Services           | 0             | 0             | 0             | 714           | 1,000         | 522           | 1,000         | 522           | 1,000         | 522           | 1,000         | 0            |              |
| G-002-200-0100                        | Business Travel               | 1,600         | 2,425         | 2,600         | 2,072         | 2,400         | 1,531         | 2,000         | 3,511         | 2,500         | 2,049         | 2,500         | 0            |              |
| G-002-200-0101                        | Conferences Expenses          | 800           | 1,382         | 1,400         | 1,002         | 1,400         | 1,079         | 1,400         | 1,173         | 1,400         | 1,235         | 1,600         | 200          | 14.3%        |
| G-002-200-0102                        | Training Expenses             | 2,500         | 848           | 2,500         | 2,068         | 2,500         | 1,038         | 2,500         | 1,514         | 1,800         | 1,120         | 1,800         | 0            |              |
| G-002-200-0103                        | Membership Fees               | 100           | 42            | 100           | 42            | 100           | 33            | 100           | 38            | 100           | 345           | 400           | 300          | 300.0%       |
| G-002-200-0110                        | Telephone                     | 2,700         | 2,573         | 3,500         | 3,400         | 2,900         | 2,877         | 2,900         | 3,923         | 3,300         | 3,848         | 3,500         | 200          | 6.1%         |
| G-002-200-0111                        | Utilities                     | 7,000         | 7,891         | 8,000         | 7,650         | 8,000         | 8,136         | 8,000         | 7,544         | 8,000         | 6,953         | 8,000         | 0            |              |
| G-002-200-0114                        | Communications                | 2,600         | 1,703         | 5,800         | 5,543         | 3,000         | 2,088         | 2,500         | 744           | 2,100         | 3,713         | 2,100         | 0            |              |
| G-002-200-0115                        | Office Supplies               | 600           | 794           | 1,000         | 634           | 1,000         | 332           | 800           | 543           | 800           | 892           | 800           | 0            |              |
| G-002-200-0117                        | Small Equipment - Inspections | 0             | 0             | 4,000         | 3,497         | 3,500         | 2,942         | 3,500         | 3,917         | 3,500         | 4,239         | 3,500         | 0            |              |
| G-002-200-0118                        | Small Equipment - Purchases   | 10,900        | 11,314        | 6,400         | 3,925         | 6,000         | 6,067         | 6,000         | 654           | 6,000         | 3,336         | 4,000         | (2,000)      | -33.3%       |
| G-002-200-0119                        | Small Equipment - Repairs     | 0             | 0             | 0             | 0             | 0             | 0             | 1,000         | 0             | 1,000         | 0             | 500           | (500)        | -50.0%       |
| G-002-200-0149                        | Fire Inspection               | 50            | 50            | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0            |              |
| G-002-200-0150                        | Building Repairs Maintenance  | 1,500         | 941           | 3,900         | 4,297         | 3,300         | 2,649         | 3,300         | 2,261         | 3,000         | 2,905         | 3,000         | 0            |              |
| G-002-200-0300                        | Materials & Supplies          | 1,000         | 1,361         | 1,400         | 1,084         | 1,400         | 200           | 1,200         | 67            | 900           | 144           | 900           | 0            |              |
| G-002-200-0301                        | Fire Prevention               | 500           | 629           | 700           | 688           | 700           | 2,471         | 700           | 1,319         | 1,100         | 1,619         | 1,500         | 400          | 36.4%        |
| G-002-200-0350                        | Vehicle Operations            | 500           | 778           | 900           | 2,036         | 2,000         | 2,979         | 2,000         | 1,016         | 2,000         | 1,624         | 2,000         | 0            |              |
| G-002-200-0351                        | Vehicle Repairs Maintenance   | 3,000         | 2,822         | 2,400         | 3,854         | 3,000         | 672           | 2,500         | 6,095         | 2,000         | 2,332         | 2,000         | 0            |              |
| <b>002 200 Marten River Fire Dept</b> |                               | <b>53,450</b> | <b>52,369</b> | <b>63,800</b> | <b>59,565</b> | <b>62,156</b> | <b>55,332</b> | <b>61,356</b> | <b>59,124</b> | <b>63,800</b> | <b>68,988</b> | <b>70,840</b> | <b>7,040</b> | <b>11.0%</b> |

**002 210 Temagami Fire Dept**

|                                   |   |               |               |               |               |               |               |               |               |               |               |                |               |              |
|-----------------------------------|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|--------------|
| G-002-210-0010                    | Honorariums                                 | 30,668        | 26,581        | 30,668        | 25,321        | 31,067        | 25,074        | 28,000        | 26,791        | 28,775        | 32,528        | 38,241         | 9,466         | 32.9%        |
| G-002-210-0030                    | Benefits                                    | 1,900         | 1,805         | 1,800         | 1,985         | 2,026         | 3,309         | 2,900         | 4,192         | 3,600         | 4,543         | 4,546          | 946           | 26.3%        |
| G-002-212-0031                    | Redistributed Wages                         | 0             | 3,028         | 0             | 1,258         | 0             | 2,089         | 0             | 2,103         | 0             | 2,710         | 0              | 0             |              |
| G-002-212-0032                    | Redistributed Benefits                      | 0             | 1,044         | 0             | 434           | 0             | 710           | 0             | 678           | 0             | 942           | 0              | 0             |              |
| G-002-210-0040                    | Contracted Services                         | 3,018         | 3,047         | 3,205         | 3,483         | 3,365         | 3,223         | 3,600         | 3,479         | 3,701         | 3,772         | 3,869          | 168           | 4.5%         |
| G-002-210-0100                    | Business Travel                             | 585           | 430           | 686           | 613           | 1,110         | 1,429         | 1,400         | 472           | 680           | 718           | 1,243          | 563           | 82.8%        |
| G-002-210-0101                    | Conferences Expenses                        | 1,571         | 1,608         | 1,676         | 1,234         | 2,776         | 2,017         | 2,100         | 1,669         | 1,650         | 1,627         | 3,085          | 1,435         | 87.0%        |
| G-002-210-0102                    | Training Expenses                           | 5,500         | 5,547         | 8,130         | 8,048         | 6,900         | 5,949         | 6,000         | 4,358         | 5,800         | 6,266         | 9,045          | 3,245         | 55.9%        |
| G-002-210-0102                    | Training Expenses - Public Ed Lake Temagami | 0             | 0             | 0             | 0             | 2,000         | 0             | 2,000         | 0             | 0             | 0             | 0              | 0             |              |
| G-002-210-0103                    | Membership Fees                             | 300           | 271           | 276           | 281           | 288           | 300           | 290           | 317           | 291           | 441           | 124            | 441           | 39.1%        |
| G-002-210-0109                    | Natural Gas                                 | 2,300         | 2,249         | 2,300         | 2,562         | 2,600         | 2,444         | 2,600         | 2,504         | 2,600         | 2,361         | 2,600          | 0             |              |
| G-002-210-0110                    | Telephone                                   | 4,200         | 3,911         | 4,000         | 3,795         | 3,800         | 4,114         | 3,900         | 4,815         | 4,500         | 4,963         | 4,500          | 0             |              |
| G-002-210-0111                    | Utilities                                   | 1,400         | 1,244         | 1,400         | 1,436         | 1,400         | 1,650         | 1,450         | 1,563         | 1,450         | 1,733         | 1,450          | 0             |              |
| G-002-210-0114                    | Communications                              | 1,441         | 1,345         | 1,441         | 1,357         | 1,441         | 2,766         | 7,100         | 2,296         | 7,491         | 1,149         | 1,291          | (6,200)       | -82.8%       |
| G-002-210-0115                    | Office Supplies                             | 200           | 77            | 200           | 51            | 200           | 57            | 200           | 109           | 200           | 90            | 200            | 0             |              |
| G-002-210-0117                    | Small Equipment - Operations                | 4,250         | 3,083         | 4,250         | 2,721         | 3,750         | 3,425         | 4,100         | 2,541         | 4,100         | 3,528         | 2,900          | (1,200)       | -29.3%       |
| G-002-210-0118                    | Small Equipment - Purchases                 | 14,300        | 15,088        | 10,950        | 16,075        | 10,000        | 8,327         | 7,200         | 4,458         | 7,550         | 8,693         | 7,800          | 250           | 3.3%         |
| G-002-210-0122                    | Public Education                            | 1,950         | 1,234         | 2,160         | 1,647         | 1,400         | 1,638         | 1,600         | 1,570         | 3,390         | 1,669         | 2,540          | (850)         | -25.1%       |
| G-002-210-0150                    | Building Repair Maintenance                 | 1,200         | 527           | 200           | 58            | 200           | 349           | 300           | 474           | 200           | 534           | 200            | 0             |              |
| G-002-210-0152                    | Janitorial Supplies                         | 100           | 139           | 100           | 67            | 100           | 24            | 100           | 40            | 100           | 69            | 150            | 50            | 50.0%        |
| G-002-210-0300                    | Material and Supplies                       | 600           | 1,379         | 1,470         | 599           | 720           | 292           | 600           | 522           | 935           | 1,146         | 745            | (190)         | -20.3%       |
| G-002-210-0301                    | Fire Prevention                             | 2,400         | 1,258         | 2,200         | 88            | 2,200         | 24            | 1,500         | 4,162         | 2,000         | 1,510         | 2,615          | 615           | 30.8%        |
| G-002-210-0350                    | Vehicle Operations                          | 4,100         | 4,694         | 4,500         | 4,595         | 4,800         | 4,595         | 4,800         | 4,569         | 5,140         | 5,365         | 5,170          | 30            | 0.6%         |
| G-002-210-0351                    | Vehicle Repairs Maintenance                 | 7,700         | 10,043        | 6,750         | 4,295         | 6,000         | 5,980         | 6,000         | 14,278        | 6,800         | 9,110         | 10,120         | 3,320         | 48.8%        |
| <b>002 210 Temagami Fire Dept</b> |   | <b>89,683</b> | <b>89,633</b> | <b>88,362</b> | <b>82,004</b> | <b>88,143</b> | <b>79,768</b> | <b>87,750</b> | <b>87,936</b> | <b>90,979</b> | <b>95,317</b> | <b>102,751</b> | <b>11,772</b> | <b>12.9%</b> |

| DEPARTMENT: | 009 | Protection to Persons and Property | 2012   | 2012   | 2013   | 2013   | 2014   | 2014   | 2015   | 2015   | 2016   | 2016      | 2017           | 2017 vs 2016 Budget  |
|-------------|-----|------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|----------------|----------------------|
|             | 002 |                                    | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual    | Committee      | Increase/ (Decrease) |
|             | 010 |                                    |        |        |        |        |        |        |        |        |        | At Dec 31 | Recommendation | Amount               |
|             |     |                                    |        |        |        |        |        |        |        |        |        |           |                | %                    |

**002 220 Police Services**

|                                |                          |                |                |                |                |                |                |                |                |                |                |                |              |             |  |
|--------------------------------|--------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------|-------------|--|
| G-002-220-0020                 | Service Board Honorarium | 300            | 300            | 300            | 300            | 300            | 300            | 300            | 300            | 300            | 300            | 300            | 300          | 0           |  |
| G-002-220-0100                 | Business Travel          | 4,888          | 2,781          | 4,800          | 1,510          | 4,700          | 3,651          | 4,800          | 2,562          | 4,850          | 3,798          | 5,225          | 375          | 7.7%        |  |
| G-002-220-0102                 | Training                 | 2,068          | 1,449          | 2,068          | 1,369          | 2,030          | 1,795          | 2,510          | 1,284          | 2,535          | 1,337          | 2,535          | 0            |             |  |
| G-002-220-0103                 | Memberships              | 691            | 630            | 718            | 794            | 718            | 733            | 794            | 626            | 800            | 641            | 800            | 0            |             |  |
| G-002-220-0114                 | Communications           | 100            | 56             | 100            | 0              | 0              | 0              | 0              | 0              | 1,000          | 941            | 1,000          | 0            |             |  |
| G-002-220-0115                 | Office Supplies          | 100            | 65             | 100            | 39             | 100            | 62             | 100            | 50             | 300            | 99             | 300            | 0            |             |  |
| G-002-220-0133                 | Professional Fees        | 3,440          | 1,190          | 2,800          | 1,241          | 2,700          | 1,390          | 2,800          | 1,646          | 2,830          | 1,633          | 2,830          | 0            |             |  |
| <b>Sub-Total</b>               |                          | <b>11,587</b>  | <b>6,470</b>   | <b>10,886</b>  | <b>5,253</b>   | <b>10,548</b>  | <b>7,930</b>   | <b>11,304</b>  | <b>6,468</b>   | <b>12,615</b>  | <b>8,749</b>   | <b>12,990</b>  | <b>375</b>   | <b>3.0%</b> |  |
| G-002-220-0040                 | R.I.D.E. Program         | 6,600          | 4,508          | 6,316          | 6,240          | 6,316          | 4,045          | 6,684          | 10,160         | 7,295          | 2,735          | 7,295          | 0            |             |  |
| G-002-220-0401                 | Local Police Services    | 395,675        | 395,537        | 391,740        | 391,740        | 426,513        | 426,516        | 408,276        | 408,276        | 422,489        | 422,848        | 427,344        | 4,855        | 1.1%        |  |
| <b>002 220 Police Services</b> |                          | <b>413,862</b> | <b>406,515</b> | <b>408,942</b> | <b>403,233</b> | <b>443,377</b> | <b>438,491</b> | <b>426,264</b> | <b>424,904</b> | <b>442,399</b> | <b>434,332</b> | <b>447,629</b> | <b>5,230</b> | <b>1.2%</b> |  |

**002 230 Animal Control Services**

|  |                        |               |              |              |              |              |              |              |              |              |              |              |            |             |  |
|--|------------------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|------------|-------------|--|
| G-002-230-0031                         | Redistributed Wages    |               |              |              |              |              |              |              |              |              |              |              |            |             |  |
| G-002-230-0032                         | Redistributed Benefits |               |              |              |              |              |              |              |              |              |              |              |            |             |  |
| G-002-230-0020                         | Honorariums            | 12,000        | 8,005        | 8,500        | 7,883        | 8,200        | 8,433        | 8,650        | 7,712        | 8,200        | 8,111        | 8,200        | 0          |             |  |
| G-002-230-0300                         | Material and Supplies  | 250           | 50           | 85           | 63           | 75           | 68           | 75           | 60           | 75           | 201          | 200          | 125        | 166.7%      |  |
| <b>002 230 Animal Control Services</b> |                        | <b>12,250</b> | <b>8,055</b> | <b>8,585</b> | <b>7,946</b> | <b>8,275</b> | <b>8,501</b> | <b>8,725</b> | <b>7,772</b> | <b>8,275</b> | <b>8,312</b> | <b>8,400</b> | <b>125</b> | <b>1.5%</b> |  |

**002 240 School Crossing**

|                                |                           |              |              |              |              |              |              |              |              |              |              |              |          |  |
|--------------------------------|---------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|----------|--|
| G-002-240-0020                 | Crossing Guard Honorarium | 6,000        | 3,571        | 6,000        | 5,537        | 6,078        | 5,892        | 6,050        | 5,848        | 6,050        | 5,297        | 6,050        | 0        |  |
| G-002-240-0300                 | Material and Supplies     | 20           | 0            | 20           | 0            | 20           | 0            | 20           | 0            | 0            | 0            | 0            | 0        |  |
| <b>002 240 School Crossing</b> |                           | <b>6,020</b> | <b>3,571</b> | <b>6,020</b> | <b>5,537</b> | <b>6,098</b> | <b>5,892</b> | <b>6,070</b> | <b>5,848</b> | <b>6,050</b> | <b>5,297</b> | <b>6,050</b> | <b>0</b> |  |

**002 250 Building / By-Law Enforcement**

|  |                         |                |               |               |               |               |               |               |               |                |               |                |              |             |
|--|-------------------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|----------------|--------------|-------------|
| G-002-250-0010                               | Salaries / Wages        | 58,728         | 39,913        | 56,101        | 41,565        | 58,366        | 41,743        | 60,334        | 39,738        | 61,118         | 32,198        | 62,116         | 998          | 1.6%        |
| G-002-250-0030                               | Benefits                | 18,284         | 12,569        | 17,690        | 12,876        | 17,849        | 10,567        | 17,856        | 12,449        | 19,370         | 9,434         | 20,290         | 920          | 4.7%        |
| G-002-251-0031                               | Redistributed Wages     | 0              | 3,765         | 0             | 6,351         | 0             | 4,732         | 0             | 3,369         | 0              | 3,619         | 0              | 0            |             |
| G-002-251-0032                               | Redistributed Benefits  | 0              | 1,299         | 0             | 2,188         | 0             | 1,589         | 0             | 1,078         | 0              | 1,245         | 0              | 0            |             |
| G-002-250-0095                               | Business Travel Bldg    | 8,200          | 10,316        | 11,200        | 12,894        | 12,600        | 12,329        | 11,100        | 11,756        | 12,600         | 13,023        | 14,400         | 1,800        | 14.3%       |
| G-002-250-0100                               | Business Travel By-Law  | 8,200          | 1,929         | 2,100         | 2,404         | 2,400         | 2,350         | 3,900         | 2,444         | 2,400          | 2,538         | 2,265          | (135)        | -5.6%       |
| G-002-250-0102                               | Training                | 2,400          | 2,077         | 3,900         | 3,958         | 3,273         | 3,024         | 3,800         | 3,672         | 3,800          | 4,305         | 4,300          | 500          | 13.2%       |
| G-002-250-0103                               | Memberships             | 450            | 530           | 530           | 110           | 450           | 247           | 555           | 1,154         | 600            | 445           | 600            | 0            |             |
| G-002-250-0110                               | Satellite Phone         | 0              | 0             | 750           | 814           | 903           | 816           | 950           | 979           | 1,750          | 1,322         | 1,800          | 50           | 2.9%        |
| G-002-250-0115                               | Office Supplies         | 200            | 163           | 200           | 48            | 100           | 0             | 100           | 0             | 350            | 0             | 400            | 50           | 14.3%       |
| G-002-250-0119                               | Small Tools & Equipment | 300            | 119           | 1,139         | 104           | 100           | 51            | 100           | 0             | 400            | 0             | 400            | 0            |             |
| G-002-250-0300                               | Materials and Supplies  | 750            | 117           | 500           | 628           | 350           | 62            | 350           | 153           | 250            | 42            | 150            | (100)        | -40.0%      |
| G-002-250-0480                               | Trailer - Snow Mobile   | 3,630          | 3,628         | 0             | 0             | 0             | 0             | 0             | 0             | 0              | 0             | 0              | 0            |             |
| G-002-250-0513                               | Snow Mobile Expenses    | 300            | 170           | 225           | 43            | 500           | 157           | 500           | 15            | 1,000          | 697           | 750            | (250)        | -25.0%      |
| <b>002 250 Building / By-Law Enforcement</b> |                         | <b>101,442</b> | <b>76,594</b> | <b>94,334</b> | <b>83,984</b> | <b>96,891</b> | <b>77,666</b> | <b>99,545</b> | <b>76,807</b> | <b>103,638</b> | <b>68,868</b> | <b>107,471</b> | <b>3,833</b> | <b>3.7%</b> |

| DEPARTMENT: | 009 | Protection to Persons and Property | 2012   | 2012   | 2013   | 2013   | 2014   | 2014   | 2015   | 2015   | 2016   | 2016      | 2017           | 2017 vs 2016 Budget  |
|-------------|-----|------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|----------------|----------------------|
|             | 002 |                                    | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual    | Committee      | Increase/ (Decrease) |
|             | 010 |                                    |        |        |        |        |        |        |        |        |        | At Dec 31 | Recommendation | Amount               |
|             |     |                                    |        |        |        |        |        |        |        |        |        |           |                | %                    |

| Operating Expenditures              |                                   |                |                |                |                |                |                |                |                |                |                |                |                |                |               |
|-------------------------------------|-----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|
| <b>002 260 Navigational Aids</b>    |                                   |                |                |                |                |                |                |                |                |                |                |                |                |                |               |
| G-002-260-0040                      | Contracted Services               | 8,100          | 7,417          | 8,100          | 8,765          | 7,100          | 7,328          | 7,100          | 6,783          | 6,783          | 6,783          | 6,783          | 6,783          | (0)            | 0.0%          |
| G-002-260-0300                      | Material and Supplies             | 8,250          | 2,381          | 8,250          | 12,491         | 8,200          | 4,048          | 5,000          | 7,438          | 5,000          | 7,576          | 5,000          | 5,000          | 0              |               |
|                                     | <b>002 260 Navigational Aids</b>  | <b>16,350</b>  | <b>9,798</b>   | <b>16,350</b>  | <b>21,257</b>  | <b>15,300</b>  | <b>11,376</b>  | <b>12,100</b>  | <b>14,222</b>  | <b>11,783</b>  | <b>14,359</b>  | <b>11,783</b>  | <b>11,783</b>  | <b>(0)</b>     | <b>0.0%</b>   |
| <b>002 270 911 Project</b>          |                                   |                |                |                |                |                |                |                |                |                |                |                |                |                |               |
| G-002-270-0040                      | OPP 911 Call Centre               | 600            | 388            | 600            | 561            | 600            | 387            | 600            | 0              | 0              | 0              | 0              | 0              | 0              |               |
| G-002-270-0300                      | Material and Supplies             | 400            | 128            | 400            | 308            | 400            | 256            | 400            | 230            | 260            | 137            | 200            | 200            | (60)           | -23.1%        |
|                                     | <b>002 270 911 Project</b>        | <b>1,000</b>   | <b>516</b>     | <b>1,000</b>   | <b>869</b>     | <b>1,000</b>   | <b>643</b>     | <b>1,000</b>   | <b>230</b>     | <b>260</b>     | <b>137</b>     | <b>200</b>     | <b>200</b>     | <b>(60)</b>    | <b>-23.1%</b> |
| <b>002 290 Emergency Measures</b>   |                                   |                |                |                |                |                |                |                |                |                |                |                |                |                |               |
| G-002-290-0102                      | Training                          | 1,600          | 166            | 1,600          | 0              | 1,600          | 155            | 1,600          | 0              | 1,600          | 0              | 600            | 600            | (1,000)        | -62.5%        |
| G-002-290-0300                      | Material and Supplies             | 750            | 134            | 750            | 274            | 750            | 131            | 750            | 100            | 300            | 101            | 101            | 101            | (199)          | -66.3%        |
| G-002-291-0031                      | Redistributed Wages               | 0              | 394            | 0              | 45             | 0              | 161            | 0              | 156            | 0              | 0              | 0              | 0              | 0              |               |
| G-002-291-0032                      | Redistributed Wages               | 0              | 124            | 0              | 0              | 0              | 60             | 0              | 57             | 0              | 0              | 0              | 0              | 0              |               |
|                                     | <b>002 290 Emergency Measures</b> | <b>2,350</b>   | <b>818</b>     | <b>2,350</b>   | <b>319</b>     | <b>2,350</b>   | <b>507</b>     | <b>2,350</b>   | <b>313</b>     | <b>1,900</b>   | <b>101</b>     | <b>701</b>     | <b>701</b>     | <b>(1,199)</b> | <b>-63.1%</b> |
| <b>Total Operating Expenditures</b> |                                   | <b>696,407</b> | <b>647,868</b> | <b>689,743</b> | <b>664,713</b> | <b>723,590</b> | <b>678,177</b> | <b>705,160</b> | <b>677,156</b> | <b>729,084</b> | <b>695,712</b> | <b>755,825</b> | <b>755,825</b> | <b>26,741</b>  | <b>3.7%</b>   |

| DEPARTMENT: | 009 | Protection to Persons and Property | 2012   | 2012   | 2013   | 2013   | 2014   | 2014   | 2015   | 2015   | 2016   | 2016      | 2017           | 2017 vs 2016 Budget  |
|-------------|-----|------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|----------------|----------------------|
|             | 002 |                                    | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual    | Committee      | Increase/ (Decrease) |
|             | 010 |                                    |        |        |        |        |        |        |        |        |        | At Dec 31 | Recommendation | Amount               |
|             |     |                                    |        |        |        |        |        |        |        |        |        |           |                | %                    |

**Capital Expenditures**

**010 200 Marten River Fire Dept**

|                                       |   |               |               |               |               |                |                |               |               |               |          |          |               |                 |               |
|---------------------------------------|---|---------------|---------------|---------------|---------------|----------------|----------------|---------------|---------------|---------------|----------|----------|---------------|-----------------|---------------|
| G-010-200-0481                        | Capital Project - Fire Hose                           | 0             | 6,651         | 0             | 0             | 0              | 0              | 0             | 0             | 0             | 0        | 0        | 12500         | 12,500          | 100.0%        |
| G-010-200-0482                        | Capital Project - New Communications Tower            | 0             | 0             | 24,000        | 0             | 5,000          | 3,409          | 0             | 0             | 0             | 0        | 0        | 0             | 0               |               |
| G-010-200-0488                        | Reserve - MR Fire                                     | 20,000        | 20,000        | 20,000        | 20,000        | 0              | 0              | 20,000        | 20,000        | 20,000        | 20,000   | 0        | 0             | (20,000)        | -100.0%       |
| G-010-200-1404                        | Vehicle   | 0             | 0             | 0             | 0             | 125,000        | 151,250        | 14,542        | 14,542        | 0             | 0        | 0        | 0             | 0               |               |
| G-010-200-1606                        | Helipad - Resolution 15-490                           |               |               |               |               |                |                |               |               | 10,200        | 0        | 0        | 0             | (10,200)        | -100.0%       |
| G-010-200-1607                        | Reserve - Building addition for accessible washrooms. |               |               |               |               |                |                |               |               | 20,000        | 0        | 0        | 0             | (20,000)        | -100.0%       |
| G-010-200-1302                        | Repairs to Existing MR Fire Truck                     | 0             | 0             | 11,000        | 11,000        | 0              | 0              | 0             | 0             | 0             | 0        | 0        | 0             | 0               |               |
| <b>010 200 Marten River Fire Dept</b> |   | <b>20,000</b> | <b>26,651</b> | <b>55,000</b> | <b>31,000</b> | <b>130,000</b> | <b>154,659</b> | <b>34,542</b> | <b>34,542</b> | <b>50,200</b> | <b>0</b> | <b>0</b> | <b>12,500</b> | <b>(37,700)</b> | <b>-75.1%</b> |

**010 210 Temagami Fire Dept**

|                                   |  |               |               |               |               |               |               |               |               |               |              |          |                |                |               |
|-----------------------------------|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|----------|----------------|----------------|---------------|
| G-010-210-1303                    | Capital Project - Paving Front Fire Hall | 0             | 0             | 8,000         | 7,988         | 0             | 0             | 0             | 0             | 0             | 0            | 0        | 0              | 0              |               |
| G-010-210-1405                    | Vehicle                                  | 0             | 0             | 0             | 0             | 60,000        | 53,107        | 0             | 0             | 0             | 0            | 0        | 273,569        | 273,569        | 100.0%        |
| G-010-210-1406                    | Pumps                                    | 0             | 0             | 0             | 0             | 20,000        | 215           | 0             | 9,600         | 0             | 0            | 2,400    | 0              | 0              |               |
| G-010-210-1608                    | Risk Assessment Report                   |               |               |               |               |               |               |               |               | 7,500         | 0            | 0        | 0              | (7,500)        | -100.0%       |
| G-010-210-0488                    | Reserve - Temagami Fire                  | 20,000        | 20,000        | 20,000        | 20,000        | 0             | 0             | 60,000        | 60,000        | 80,000        | 80,000       | 0        | 0              | 193,569        | 242.0%        |
| <b>010 210 Temagami Fire Dept</b> |  | <b>20,000</b> | <b>20,000</b> | <b>28,000</b> | <b>27,988</b> | <b>80,000</b> | <b>53,322</b> | <b>60,000</b> | <b>69,600</b> | <b>87,500</b> | <b>2,400</b> | <b>0</b> | <b>273,569</b> | <b>459,638</b> | <b>525.3%</b> |

**010 290 Emergency Measures**

|                                   |                                      |          |          |               |          |               |               |          |          |          |          |          |          |          |  |
|-----------------------------------|--------------------------------------|----------|----------|---------------|----------|---------------|---------------|----------|----------|----------|----------|----------|----------|----------|--|
| G-010-290-1304                    | Generator - Welcome Centre - Reserve | 0        | 0        | 25,000        | 0        | 25,000        | 25,000        | 0        | 0        | 0        | 0        | 0        | 0        | 0        |  |
| <b>010 290 Emergency Measures</b> |                                      | <b>0</b> | <b>0</b> | <b>25,000</b> | <b>0</b> | <b>25,000</b> | <b>25,000</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |  |

**Total Capital Expenditures**

|  |  |               |               |                |               |                |                |               |                |                |              |          |                |                |               |
|--|--|---------------|---------------|----------------|---------------|----------------|----------------|---------------|----------------|----------------|--------------|----------|----------------|----------------|---------------|
|  |  | <b>40,000</b> | <b>46,651</b> | <b>108,000</b> | <b>58,988</b> | <b>235,000</b> | <b>232,981</b> | <b>94,542</b> | <b>104,142</b> | <b>137,700</b> | <b>2,400</b> | <b>0</b> | <b>286,069</b> | <b>148,369</b> | <b>107.7%</b> |
|--|--|---------------|---------------|----------------|---------------|----------------|----------------|---------------|----------------|----------------|--------------|----------|----------------|----------------|---------------|

| Transportation Services Summary              | 2012 Budget        | 2012 Actual      | 2013 Budget        | 2013 Actual      | 2014 Budget      | 2014 Actual      | 2015 Budget        | 2015 Actual      | 2016 Budget        | 2017 Committee Recommendation | 2017 vs 2016 Budget Increase/ (Decrease) Amount | %             |
|--|--------------------|------------------|--------------------|------------------|------------------|------------------|--------------------|------------------|--------------------|-------------------------------|---|---------------|
| <b>Revenues</b>                              |                    |                  |                    |                  |                  |                  |                    |                  |                    |                               |   |               |
| <b>Operating Revenues</b>                    |                    |                  |                    |                  |                  |                  |                    |                  |                    |                               |   |               |
| User Charges                                 | 500                | 537              | 1,085              | 3,250            | 3,000            | 1,404            | 1,500              | 576              | 500                | 155                           | (345)   | -69.0%        |
| Provincial Programs                          | 640                | 640              | 640                | 640              | 0                | 0                | 0                  | 0                | 0                  | 0                             | 0   |               |
| Other  | 4,000              | 789              | 1,000              | 4,481            | 700              | 570              | 700                | 297              | 2,800              | 27,000                        | 24,200  | 864.3%        |
|  | <b>5,140</b>       | <b>1,966</b>     | <b>2,725</b>       | <b>8,371</b>     | <b>3,700</b>     | <b>1,974</b>     | <b>2,200</b>       | <b>873</b>       | <b>3,300</b>       | <b>27,155</b>                 | <b>23,855</b>                                   | <b>722.9%</b> |
| <b>Capital and Other Revenues</b>            |                    |                  |                    |                  |                  |                  |                    |                  |                    |                               |   |               |
| Recycling Revenue - Scrap value of old truck | 0                  | 0                | 20,000             | 0                | 10,000           | 0                | 20,000             | 0                | 0                  | 0                             | 0   |               |
| Provincial Programs                          | 0                  | 0                | 125,000            | 0                | 140,000          | 133,659          | 1,671,353          | 6,480            | 1,659,431          | 0                             | (1,659,431)                                     | -100.0%       |
| Federal Programs                             |                    |                  |                    |                  | 50,000           | 0                | 0                  | 0                | 0                  | 0                             | 0   | 100.0%        |
| Transfer from Reserves                       | 0                  | 0                | 70,000             | 70,000           | 0                | 0                | 0                  | 0                | 0                  | 24,100                        | 24,100  | 100.0%        |
| Loan   |                    |                  |                    |                  |                  |                  |                    |                  |                    | 671,693                       | 671,693   | 100.0%        |
|  | <b>0</b>           | <b>0</b>         | <b>215,000</b>     | <b>70,000</b>    | <b>200,000</b>   | <b>133,659</b>   | <b>1,691,353</b>   | <b>6,480</b>     | <b>1,659,431</b>   | <b>695,793</b>                | <b>(963,638)</b>                                | <b>-58.1%</b> |
| <b>Total Revenues</b>                        | <b>5,140</b>       | <b>1,966</b>     | <b>217,725</b>     | <b>78,371</b>    | <b>203,700</b>   | <b>135,633</b>   | <b>1,693,553</b>   | <b>7,353</b>     | <b>1,662,731</b>   | <b>722,948</b>                | <b>(939,783)</b>                                | <b>-56.5%</b> |
| <b>Expenditures</b>                          |                    |                  |                    |                  |                  |                  |                    |                  |                    |                               |   |               |
| <b>Expenditures</b>                          |                    |                  |                    |                  |                  |                  |                    |                  |                    |                               |   |               |
| <b>Operating</b>                             |                    |                  |                    |                  |                  |                  |                    |                  |                    |                               |   |               |
| Public Works                                 | 456,630            | 352,612          | 390,135            | 350,197          | 389,208          | 315,070          | 379,868            | 317,611          | 364,947            | 428,017                       | 63,071  | 17.3%         |
| Roadways - Town                              | 39,400             | 47,590           | 52,353             | 62,876           | 51,000           | 61,799           | 56,037             | 65,269           | 66,046             | 68,200                        | 2,154   | 3.3%          |
| Roadways - Mine Access Road                  | 14,000             | 13,844           | 13,461             | 18,277           | 24,250           | 26,554           | 25,725             | 25,250           | 34,512             | 33,250                        | (1,262)   | -3.7%         |
| Roadways - Rural                             | 13,000             | 23,325           | 30,846             | 31,568           | 32,300           | 40,515           | 34,200             | 40,243           | 39,582             | 40,700                        | 1,118   | 2.8%          |
| Paved Roads - Other Services                 | 0                  | 4,105            | 4,054              | 1,638            | 1,560            | 5,512            | 4,050              | 9,454            | 9,578              | 7,000                         | (2,578)   | -26.9%        |
| Unpaved Roads - Other Services               | 0                  | 14,272           | 14,384             | 8,236            | 7,800            | 11,042           | 8,775              | 21,075           | 21,354             | 8,200                         | (13,154)  | -61.6%        |
| Mine Road - Other Services                   | 0                  | 16,008           | 15,691             | 15,678           | 15,600           | 15,898           | 16,200             | 23,425           | 23,735             | 19,900                        | (3,835)   | -16.2%        |
| Street Lighting - Town                       | 24,500             | 22,567           | 24,000             | 26,853           | 25,000           | 30,494           | 27,000             | 34,457           | 29,000             | 30,000                        | 1,000   | 3.4%          |
| Street Lighting / Cassels Lake               | 650                | 387              | 675                | 443              | 725              | 516              | 725                | 576              | 825                | 1,050                         | 225   | 27.3%         |
| Street Lighting - Mine Landing               | 4,200              | 3,130            | 4,100              | 1,356            | 2,500            | 3,563            | 2,500              | 2,418            | 3,000              | 3,500                         | 500   | 16.7%         |
| Equipment Operations - Grader                | 29,600             | 27,992           | 30,000             | 26,971           | 27,000           | 32,767           | 41,000             | 39,542           | 40,000             | 24,500                        | (15,500)  | -38.8%        |
| Equipment Operations - Loader                | 10,655             | 12,367           | 11,902             | 11,539           | 9,551            | 15,341           | 11,310             | 11,533           | 11,200             | 11,700                        | 500   | 4.5%          |
| Equipment Operations - Dozer                 | 7,300              | 11,155           | 8,300              | 7,824            | 7,900            | 6,485            | 8,200              | 5,888            | 8,000              | 7,500                         | (500)   | -6.3%         |
| Equip Operations - Lge Trucks                | 50,000             | 50,670           | 42,000             | 45,503           | 31,000           | 48,881           | 36,000             | 35,469           | 41,000             | 31,600                        | (9,400)   | -22.9%        |
| Equip Operations - Small Trucks              | 23,000             | 21,577           | 20,500             | 15,514           | 14,500           | 16,968           | 14,500             | 14,388           | 15,500             | 14,500                        | (1,000)   | -6.5%         |
| Access Point - Mine Landing                  | 11,600             | 20,711           | 17,037             | 5,264            | 14,750           | 6,550            | 8,250              | 2,883            | 4,536              | 5,670                         | 1,134   | 25.0%         |
| Access Point - Rabbit Lake                   | 1,000              | 1,494            | 1,938              | 671              | 1,800            | 624              | 1,175              | 929              | 1,139              | 1,015                         | (124)   | -10.9%        |
| Access Point - Cassels                       | 0                  | 32               | 33                 | 185              | 195              | 287              | 284                | 1,038            | 1,050              | 85                            | (965)   | -91.9%        |
| Access Point - Net Lake                      | 0                  | 0                | 0                  | 130              | 145              | 371              | 338                | 1,237            | 1,252              | 570                           | (682)   | -54.5%        |
| Docks Maintenance                            | 0                  | 6,553            | 500                | 5,277            | 1,000            | 856              | 1,000              | 263              | 200                | 400                           | 200   | 100.0%        |
|  | <b>685,535</b>     | <b>650,392</b>   | <b>681,909</b>     | <b>636,001</b>   | <b>657,784</b>   | <b>640,092</b>   | <b>677,137</b>     | <b>652,948</b>   | <b>716,456</b>     | <b>737,357</b>                | <b>20,902</b>                                   | <b>2.9%</b>   |
| <b>Capital</b>                               |                    |                  |                    |                  |                  |                  |                    |                  |                    |                               |   |               |
| Transportation Services                      | 187,000            | 147,962          | 512,000            | 340,799          | 356,850          | 238,440          | 1,980,099          | 126,395          | 1,978,813          | 852,044                       | (1,126,769)                                     | -56.9%        |
|  | <b>187,000</b>     | <b>147,962</b>   | <b>512,000</b>     | <b>340,799</b>   | <b>356,850</b>   | <b>238,440</b>   | <b>1,980,099</b>   | <b>126,395</b>   | <b>1,978,813</b>   | <b>852,044</b>                | <b>(1,126,769)</b>                              | <b>-56.9%</b> |
| <b>Long Term Debt Repayment</b>              | <b>18,749</b>      | <b>18,749</b>    | <b>20,102</b>      | <b>20,102</b>    | <b>21,553</b>    | <b>21,553</b>    | <b>7,635</b>       | <b>7,525</b>     | <b>0</b>           | <b>40,000</b>                 | <b>40,000</b>                                   | <b>100.0%</b> |
| <b>Transfer to/from Reserves:</b>            |                    |                  |                    |                  |                  |                  |                    |                  |                    |                               |   |               |
| Plow and Sander Truck -Reserve               | 70,000             | 70,000           | 10,000             | 0                | 0                | 0                | 0                  | 0                | 0                  | 0                             | 0   |               |
| Public Works Complex -Reserve                | 0                  | 0                | 20,000             | 20,000           | 50,000           | 50,000           | 50,000             | 50,000           | 25,000             | 62,000                        | 37,000  | 148.0%        |
| Future Improvements Town Roads -Reserve      | 50,000             | 50,000           | 10,000             | 10,000           | 25,000           | 25,000           | 25,000             | 25,000           | 0                  | 0                             | 0   |               |
| Future Improvements LT Access Rd -Reserve    | 50,000             | 50,000           | 10,000             | 10,000           | 25,000           | 25,000           | 25,000             | 25,000           | 50,000             | 0                             | (50,000)  | -100.0%       |
|  | <b>170,000</b>     | <b>170,000</b>   | <b>40,000</b>      | <b>40,000</b>    | <b>100,000</b>   | <b>100,000</b>   | <b>100,000</b>     | <b>100,000</b>   | <b>75,000</b>      | <b>62,000</b>                 | <b>(13,000)</b>                                 | <b>-17.3%</b> |
| <b>Total Expenditures</b>                    | <b>1,061,284</b>   | <b>987,102</b>   | <b>1,254,011</b>   | <b>1,036,902</b> | <b>1,136,187</b> | <b>1,000,085</b> | <b>2,764,871</b>   | <b>886,868</b>   | <b>2,770,269</b>   | <b>1,691,401</b>              | <b>(1,078,867)</b>                              | <b>-38.9%</b> |
| <b>Net Amount</b>                            | <b>(1,056,144)</b> | <b>(985,136)</b> | <b>(1,036,286)</b> | <b>(958,531)</b> | <b>(932,487)</b> | <b>(864,452)</b> | <b>(1,071,318)</b> | <b>(879,515)</b> | <b>(1,107,538)</b> | <b>(968,453)</b>              | <b>139,084</b>                                  | <b>-12.6%</b> |

| DEPARTMENT: 009 Transportation Services<br>003<br>010 | 2012<br>Budget | 2012<br>Actual | 2013<br>Budget | 2013<br>Actual | 2014<br>Budget | 2014<br>Actual | 2015<br>Budget | 2015<br>Actual | 2016<br>Budget | 2016<br>Actual<br>At Dec 31 | 2017<br>Committee<br>Recommendation | 2017 vs 2016 Budget<br>Increase/ (Decrease)<br>Amount % |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|-------------------------------------|---|
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|-------------------------------------|---|

**Revenues**

**009 310 Public Works**

|  |              |              |                |               |                |                |                  |              |                  |                  |                |                           |
|--|--------------|--------------|----------------|---------------|----------------|----------------|------------------|--------------|------------------|------------------|----------------|---------------------------|
| G-009-310-0751 Provincial Funding - Student Funding        | 640          | 640          | 640            | 640           | 0              | 0              | 0                | 0            | 0                | 0                | 0              | 0                         |
| G-009-310-0751 Provincial Funding - Spruce Drive           | 0            | 0            | 0              | 0             | 0              | 0              | 1,671,353        | 11,921       | 1,659,431        | 1,593,546        | 0              | (1,659,431) -100.0%       |
| G-009-310-0751 Provincial Programs - Wilson Lake Bridge #2 | 0            | 0            | 125,000        | 0             | 140,000        | 133,659        | 0                | (5,441)      | 0                | 0                | 0              | 0                         |
| G-009-310-0760 Federal Funding                             | 0            | 0            | 0              | 0             | 50,000         | 0              | 0                | 0            | 0                | 0                | 0              | 100.0%                    |
| G-009-310-FUNC Deferred Funding                            | 0            | 0            | 0              | 3,981         | 0              | 0              | 0                | 0            | 0                | 0                | 0              | 0                         |
| G-009-310-0618 Recycling Revenue                           | 0            | 0            | 20,000         | 0             | 10,000         | 0              | 20,000           | 0            | 0                | 0                | 0              | 0                         |
| G-009-310-0853 Sundry Sales                                | 4,000        | 789          | 1,000          | 500           | 700            | 570            | 700              | 297          | 2,800            | 3,029            | 27,000         | 24,200 864.3%             |
| G-009-310-0900 User Fees                                   | 500          | 537          | 1,085          | 3,250         | 3,000          | 1,404          | 1,500            | 576          | 500              | 466              | 155            | (345) -69.0%              |
| G-009-310-7220 Transfer from Reserves                      | 0            | 0            | 70,000         | 70,000        | 0              | 0              | 0                | 0            | 0                | 0                | 24,100         | 24,100 100.0%             |
| Proceeds from Loan   |              |              |                |               |                |                |                  |              |                  |                  | 671,693        | 671,693 100.0%            |
| <b>009 310 Public Works</b>                                | <b>5,140</b> | <b>1,966</b> | <b>217,725</b> | <b>78,371</b> | <b>203,700</b> | <b>135,633</b> | <b>1,693,553</b> | <b>7,353</b> | <b>1,662,731</b> | <b>1,597,041</b> | <b>722,948</b> | <b>(1,611,476) -96.9%</b> |

**Total Revenues**

|  |              |              |                |               |                |                |                  |              |                  |                  |                |                           |
|--|--------------|--------------|----------------|---------------|----------------|----------------|------------------|--------------|------------------|------------------|----------------|---------------------------|
|  | <b>5,140</b> | <b>1,966</b> | <b>217,725</b> | <b>78,371</b> | <b>203,700</b> | <b>135,633</b> | <b>1,693,553</b> | <b>7,353</b> | <b>1,662,731</b> | <b>1,597,041</b> | <b>722,948</b> | <b>(1,611,476) -96.9%</b> |
|--|--------------|--------------|----------------|---------------|----------------|----------------|------------------|--------------|------------------|------------------|----------------|---------------------------|

**Operating Expenditures**

**003 310 Public Works**

|   |                |                |                |                |                |                |                |                |                |                |                |                     |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------------|
| G-003-310-0010 Salaries / Wages           | 366,574        | 227,395        | 367,818        | 245,247        | 365,522        | 217,294        | 363,081        | 204,862        | 369,330        | 199,986        | 395,975        | 26,645 7.2%         |
| G-003-310-0030 Benefits                   | 116,176        | 73,449         | 113,145        | 58,040         | 109,656        | 56,175         | 108,916        | 61,312         | 117,286        | 62,313         | 130,528        | 13,242 11.3%        |
| G-003-316-0031 Redistributed Wages        | (56,800)       | 5,165          | (106,526)      | 921            | (101,350)      | 141            | (101,410)      | 7,144          | (126,241)      | 315            | (102,895)      | 23,346 -18.5%       |
| G-003-316-0032 Redistributed Benefits     | (17,820)       | 779            | (32,152)       | 310            | (30,420)       | 43             | (36,569)       | 2,058          | (41,728)       | 130            | (40,291)       | 1,437 -3.4%         |
| G-003-310-0040 Contracted Services        | 1,000          | 3,705          | 2,000          | 1,755          | 500            | 1,809          | 2,000          | 791            | 1,500          | 566            | 500            | (1,000) -66.7%      |
| G-003-310-0102 Training Expenses          | 10,000         | 8,036          | 10,000         | 8,903          | 10,000         | 7,632          | 10,000         | 8,235          | 9,000          | 6,141          | 9,000          | 0                   |
| G-003-310-0109 Natural Gas                | 5,500          | 4,043          | 5,000          | 4,692          | 5,000          | 3,809          | 5,000          | 4,426          | 5,000          | 4,048          | 4,500          | (500) -10.0%        |
| G-003-310-0110 Telephone                  | 3,750          | 3,685          | 3,750          | 4,761          | 4,100          | 3,649          | 4,000          | 4,720          | 4,400          | 5,241          | 4,700          | 300 6.8%            |
| G-003-310-0111 Utilities                  | 6,600          | 5,701          | 6,200          | 6,239          | 6,500          | 7,770          | 8,000          | 7,603          | 8,000          | 8,647          | 8,200          | 200 2.5%            |
| G-003-310-0112 Courier / Freight          | 2,000          | 1,009          | 1,500          | 432            | 500            | 573            | 500            | 132            | 500            | 647            | 500            | 0                   |
| G-003-310-0114 Communications             | 2,200          | 3,534          | 3,500          | 3,439          | 3,600          | 2,185          | 2,600          | 2,722          | 2,800          | 2,745          | 2,850          | 50 1.8%             |
| G-003-310-0117 Small Equipment Operations | 1,200          | 1,541          | 1,200          | 2,764          | 1,800          | 362            | 1,000          | 1,064          | 1,000          | 348            | 750            | (250) -25.0%        |
| G-003-310-0119 Small Tools and Equipment  | 5,000          | 2,900          | 3,000          | 801            | 2,000          | 1,968          | 2,000          | 1,128          | 1,500          | 852            | 1,200          | (300) -20.0%        |
| G-003-310-0121 Advertising                |                |                |                | 1,647          | 500            | 227            | 250            | 1,655          | 2,000          | 987            | 2,000          | 0                   |
| G-003-310-0300 Materials and Supplies     | 11,000         | 10,963         | 11,000         | 9,011          | 10,000         | 10,793         | 10,000         | 9,100          | 10,000         | 6,374          | 10,000         | 0                   |
| G-003-310-0305 Health and Safety          | 250            | 706            | 700            | 1,236          | 1,300          | 640            | 500            | 658            | 600            | 750            | 500            | (100) -16.7%        |
| <b>003 310 Public Works</b>               | <b>456,630</b> | <b>352,612</b> | <b>390,135</b> | <b>350,197</b> | <b>389,208</b> | <b>315,070</b> | <b>379,868</b> | <b>317,611</b> | <b>364,947</b> | <b>300,090</b> | <b>428,017</b> | <b>63,071 17.3%</b> |

**003 321 Roadways - Town**

|                                       |               |               |               |               |               |               |               |               |               |               |               |                   |
|---------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|-------------------|
| G-003-321-0031 Redistributed Wages    |               | 8,228         | 8,300         | 10,518        | 10,000        | 15,197        | 12,000        | 12,966        | 13,138        | 20,792        | 17,700        | 4,562 34.7%       |
| G-003-321-0032 Redistributed Benefits |               | 3,002         | 2,553         | 4,232         | 3,000         | 6,379         | 5,037         | 4,844         | 4,908         | 8,383         | 7,500         | 2,592 52.8%       |
| G-003-321-0040 Contracted Services    | 12,000        | 12,981        | 13,000        | 12,875        | 13,000        | 18,640        | 14,000        | 15,344        | 18,500        | 12,100        | 16,000        | (2,500) -13.5%    |
| G-003-321-0300 Materials & Supplies   | 12,400        | 13,202        | 13,500        | 18,249        | 15,000        | 16,326        | 15,000        | 23,495        | 19,500        | 12,174        | 18,000        | (1,500) -7.7%     |
| G-003-321-0480 Patching               | 15,000        | 10,176        | 15,000        | 17,001        | 10,000        | 5,257         | 10,000        | 8,619         | 10,000        | 4,068         | 9,000         | (1,000) -10.0%    |
| <b>003 321 Roadways - Town</b>        | <b>39,400</b> | <b>47,590</b> | <b>52,353</b> | <b>62,876</b> | <b>51,000</b> | <b>61,799</b> | <b>56,037</b> | <b>65,269</b> | <b>66,046</b> | <b>57,517</b> | <b>68,200</b> | <b>2,154 3.3%</b> |

**003 322 Roadways - Mine Access Road**

|                                       |       |        |        |        |        |        |        |        |        |        |        |               |
|---------------------------------------|-------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|
| G-003-322-0031 Redistributed Wages    |       | 1,489  | 1,500  | 2,506  | 2,500  | 3,675  | 3,500  | 3,259  | 3,301  | 2,688  | 2,600  | (701) -21.2%  |
| G-003-322-0032 Redistributed Benefits |       | 534    | 461    | 1,003  | 750    | 1,542  | 1,225  | 1,196  | 1,211  | 1,046  | 1,050  | (161) -13.3%  |
| G-003-322-0040 Contracted Services    | 6,000 | 1,075  | 1,500  | 0      | 1,000  | 650    | 1,000  | 1,927  | 1,000  | 1,211  | 1,600  | 600 60.0%     |
| G-003-322-0300 Materials & Supplies   | 8,000 | 10,746 | 10,000 | 14,768 | 20,000 | 20,688 | 20,000 | 18,869 | 29,000 | 13,697 | 28,000 | (1,000) -3.4% |

| DEPARTMENT: 009 Transportation Services<br>003<br>010  | 2012<br>Budget | 2012<br>Actual | 2013<br>Budget | 2013<br>Actual | 2014<br>Budget | 2014<br>Actual | 2015<br>Budget | 2015<br>Actual | 2016<br>Budget | 2016<br>Actual<br>At Dec 31 | 2017<br>Committee<br>Recommendation | 2017 vs 2016 Budget<br>Increase/ (Decrease)<br>Amount % |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|-------------------------------------|---|
| <b>003 322 Roadways - Mine Access Roac</b>             | <b>14,000</b>  | <b>13,844</b>  | <b>13,461</b>  | <b>18,277</b>  | <b>24,250</b>  | <b>26,554</b>  | <b>25,725</b>  | <b>25,250</b>  | <b>34,512</b>  | <b>18,642</b>               | <b>33,250</b>                       | <b>(1,262) -3.7%</b>                                    |
| <b>Page 14</b>   |                |                |                |                |                |                |                |                |                |                             |                                     |   |
| <b>003 323 Roadways - Rural</b>                        |                |                |                |                |                |                |                |                |                |                             |                                     |   |
| G-003-323-0031 Redistributed Wages                     |                | 5,982          | 6,000          | 10,946         | 11,000         | 14,296         | 12,000         | 10,838         | 10,982         | 10,585                      | 10,500                              | (482) -4.4%   |
| G-003-323-0032 Redistributed Benefits                  |                | 2,456          | 1,846          | 4,432          | 3,300          | 6,034          | 4,200          | 4,047          | 4,100          | 4,257                       | 4,200                               | 100 2.4%  |
| G-003-323-0040 Contracted Services                     | 6,000          | 6,469          | 16,000         | 9,821          | 13,000         | 7,164          | 8,000          | 9,881          | 10,000         | 17,757                      | 12,000                              | 2,000 20.0%   |
| G-003-323-0300 Materials & Supplies                    | 7,000          | 8,418          | 7,000          | 6,369          | 5,000          | 13,022         | 10,000         | 15,477         | 14,500         | 11,563                      | 14,000                              | (500) -3.4%   |
| <b>003 323 Roadways - Rural</b>                        | <b>13,000</b>  | <b>23,325</b>  | <b>30,846</b>  | <b>31,568</b>  | <b>32,300</b>  | <b>40,515</b>  | <b>34,200</b>  | <b>40,243</b>  | <b>39,582</b>  | <b>44,162</b>               | <b>40,700</b>                       | <b>1,118 2.8%</b>                                       |
| <b>325 Paved Roads - Other Services</b>                |                |                |                |                |                |                |                |                |                |                             |                                     |   |
| G-003-325-0031 Redistributed Wages                     | 0              | 3,083          | 3,100          | 1,253          | 1,200          | 4,124          | 3,000          | 6,986          | 7,078          | 4,852                       | 5,000                               | (2,078) -29.4%  |
| G-003-325-0032 Redistributed Benefits                  | 0              | 1,022          | 954            | 385            | 360            | 1,388          | 1,050          | 2,468          | 2,500          | 1,700                       | 2,000                               | (500) -20.0%  |
| <b>003 325 Paved Roads - Other Services</b>            | <b>0</b>       | <b>4,105</b>   | <b>4,054</b>   | <b>1,638</b>   | <b>1,560</b>   | <b>5,512</b>   | <b>4,050</b>   | <b>9,454</b>   | <b>9,578</b>   | <b>6,552</b>                | <b>7,000</b>                        | <b>(2,578) -26.9%</b>                                   |
| <b>003 326 Unpaved Roads - Other Services</b>          |                |                |                |                |                |                |                |                |                |                             |                                     |   |
| G-003-326-0031 Redistributed Wages                     | 0              | 10,707         | 11,000         | 6,035          | 6,000          | 8,156          | 6,500          | 15,620         | 15,827         | 6,945                       | 6,000                               | (9,827) -62.1%  |
| G-003-326-0032 Redistributed Benefits                  | 0              | 3,564          | 3,384          | 2,201          | 1,800          | 2,886          | 2,275          | 5,455          | 5,527          | 2,590                       | 2,200                               | (3,327) -60.2%  |
| <b>003 326 Unpaved Roads - Other Services</b>          | <b>0</b>       | <b>14,272</b>  | <b>14,384</b>  | <b>8,236</b>   | <b>7,800</b>   | <b>11,042</b>  | <b>8,775</b>   | <b>21,075</b>  | <b>21,354</b>  | <b>9,535</b>                | <b>8,200</b>                        | <b>(13,154) -61.6%</b>                                  |
| <b>003 327 Mine Road - Other Services</b>              |                |                |                |                |                |                |                |                |                |                             |                                     |   |
| G-003-327-0031 Redistributed Wages                     | 0              | 11,916         | 12,000         | 11,474         | 12,000         | 11,715         | 12,000         | 17,520         | 17,752         | 12,812                      | 14,500                              | (3,252) -18.3%  |
| G-003-327-0032 Redistributed Benefits                  | 0              | 4,093          | 3,691          | 4,203          | 3,600          | 4,183          | 4,200          | 5,905          | 5,983          | 4,799                       | 5,400                               | (583) -9.7%   |
| <b>003 327 Mine Road - Other Services</b>              | <b>0</b>       | <b>16,008</b>  | <b>15,691</b>  | <b>15,678</b>  | <b>15,600</b>  | <b>15,898</b>  | <b>16,200</b>  | <b>23,425</b>  | <b>23,735</b>  | <b>17,611</b>               | <b>19,900</b>                       | <b>(3,835) -16.2%</b>                                   |
| <b>003 341 Street Lighting - Town</b>                  |                |                |                |                |                |                |                |                |                |                             |                                     |   |
| G-003-341-0040 Contracted Services                     | 4,500          | 2,102          | 3,000          | 3,648          | 3,000          | 3,900          | 3,000          | 8,034          | 3,000          | 1,895                       | 3,000                               | 0   |
| G-003-341-0111 Utilities                               | 20,000         | 20,465         | 21,000         | 23,205         | 22,000         | 26,594         | 24,000         | 26,423         | 26,000         | 28,974                      | 27,000                              | 1,000 3.8%  |
| <b>003 341 Street Lighting - Town</b>                  | <b>24,500</b>  | <b>22,567</b>  | <b>24,000</b>  | <b>26,853</b>  | <b>25,000</b>  | <b>30,494</b>  | <b>27,000</b>  | <b>34,457</b>  | <b>29,000</b>  | <b>30,869</b>               | <b>30,000</b>                       | <b>1,000 3.4%</b>                                       |
| <b>003 342 Street Lighting / Cassels Lake</b>          |                |                |                |                |                |                |                |                |                |                             |                                     |   |
| G-003-342-0040 Contracted Services                     | 250            | 0              | 250            | 0              | 250            | 250            | 250            | 0              | 250            | 0                           | 250                                 | 0   |
| G-003-342-0111 Utilities                               | 400            | 387            | 425            | 443            | 475            | 516            | 475            | 576            | 575            | 941                         | 800                                 | 225 39.1%   |
| <b>003 342 Street Lighting / Cassels Lake</b>          | <b>650</b>     | <b>387</b>     | <b>675</b>     | <b>443</b>     | <b>725</b>     | <b>516</b>     | <b>725</b>     | <b>576</b>     | <b>825</b>     | <b>941</b>                  | <b>1,050</b>                        | <b>225 27.3%</b>  |
| <b>003 343 Street Lighting - Mine Landing</b>          |                |                |                |                |                |                |                |                |                |                             |                                     |   |
| G-003-343-0040 Contracted Services                     | 1,400          | 0              | 1,000          | 0              | 500            | 1,018          | 500            | 0              | 500            | 845                         | 1,000                               | 500 100.0%  |
| G-003-343-0111 Utilities                               | 2,800          | 3,130          | 3,100          | 1,356          | 2,000          | 2,545          | 2,000          | 2,418          | 2,500          | 2,246                       | 2,500                               | 0   |
| <b>003 343 Street Lighting - Mine Landing</b>          | <b>4,200</b>   | <b>3,130</b>   | <b>4,100</b>   | <b>1,356</b>   | <b>2,500</b>   | <b>3,563</b>   | <b>2,500</b>   | <b>2,418</b>   | <b>3,000</b>   | <b>3,091</b>                | <b>3,500</b>                        | <b>500 16.7%</b>  |
| <b>003 351 Equipment Operations - Grader</b>           |                |                |                |                |                |                |                |                |                |                             |                                     |   |
| G-003-351-0201 Grader/Long Term Debt - Interest        | 4,155          | 4,155          | 2,802          | 2,802          | 1,351          | 1,351          | 110            | 110            | 0              | 0                           | 8,500                               | 8,500 100.0%  |
| G-003-351-0204 Grader/Long Term Debt - Principal       | 18,749         | 18,749         | 20,102         | 20,102         | 21,553         | 21,553         | 7,635          | 7,525          | 0              | 0                           | 24,000                              | 24,000 100.0%   |
| G-003-351-0360 Grader Operations                       | 9,600          | 9,800          | 10,000         | 11,525         | 10,000         | 13,343         | 12,000         | 9,376          | 11,000         | 10,813                      | 11,000                              | 0   |
| G-003-351-0361 Grader Maintenance & Repair             | 20,000         | 18,192         | 20,000         | 15,446         | 17,000         | 19,424         | 29,000         | 30,166         | 29,000         | 5,757                       | 5,000                               | (24,000) -82.8%   |
| <b>003 351 Equipment Operations - Grader</b>           | <b>29,600</b>  | <b>27,992</b>  | <b>30,000</b>  | <b>26,971</b>  | <b>27,000</b>  | <b>32,767</b>  | <b>41,000</b>  | <b>39,542</b>  | <b>40,000</b>  | <b>16,570</b>               | <b>48,500</b>                       | <b>8,500 21.3%</b>                                      |
| <b>003 352 Equipment Operations - Backhoe / Loader</b> |                |                |                |                |                |                |                |                |                |                             |                                     |   |



| DEPARTMENT: 009 Transportation Services<br>003<br>010 | 2012<br>Budget | 2012<br>Actual | 2013<br>Budget | 2013<br>Actual | 2014<br>Budget | 2014<br>Actual | 2015<br>Budget | 2015<br>Actual | 2016<br>Budget | 2016<br>Actual<br>At Dec 31 | 2017<br>Committee<br>Recommendation | 2017 vs 2016 Budget<br>Increase/ (Decrease)<br>Amount | %             |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|-------------------------------------|---|---------------|
| G-003-352-0201 Loader/Long Term Debt - Interest       | 4,155          | 4,155          | 2,802          | 2,802          | 1,351          | 1,351          | 110            | 110            | 0              | 0                           | 0                                   | 0   |               |
| G-003-352-0204 Loader/Long Term Debt - Principal      | 18,749         | 18,749         | 20,102         | 20,102         | 21,553         | 21,553         | 7,635          | 7,525          | 0              | 0                           | 0                                   | 0   |               |
| G-003-352-0360 Loader Operations                      | 4,700          | 5,746          | 5,300          | 5,024          | 4,200          | 7,788          | 6,000          | 4,708          | 6,000          | 6,961                       | 7,200                               | 1,200   | 20.0%         |
| G-003-352-0361 Loader Maintenance & Repair            | 1,800          | 2,466          | 3,800          | 3,713          | 4,000          | 6,201          | 5,200          | 6,715          | 5,200          | 1,916                       | 4,500                               | (700)   | -13.5%        |
| <b>003 352 Equipment Operations - Loader</b>          | <b>29,404</b>  | <b>31,116</b>  | <b>32,004</b>  | <b>31,641</b>  | <b>31,104</b>  | <b>36,894</b>  | <b>18,945</b>  | <b>19,058</b>  | <b>11,200</b>  | <b>8,877</b>                | <b>11,700</b>                       | <b>500</b>  | <b>4.5%</b>   |
| Page 15   |                |                |                |                |                |                |                |                |                |                             |                                     |   |               |
| <b>003 353 Equipment Operations - Dozer</b>           |                |                |                |                |                |                |                |                |                |                             |                                     |   |               |
| G-003-353-0360 Dozer Operations                       | 4,800          | 5,289          | 5,300          | 5,703          | 4,900          | 6,148          | 5,700          | 4,678          | 5,500          | 4,978                       | 5,500                               | 0   |               |
| G-003-353-0361 Dozer Maintenance & Repair             | 2,500          | 5,866          | 3,000          | 2,120          | 3,000          | 337            | 2,500          | 1,210          | 2,500          | 0                           | 2,000                               | (500)   | -20.0%        |
| <b>003 353 Equipment Operations - Dozer</b>           | <b>7,300</b>   | <b>11,155</b>  | <b>8,300</b>   | <b>7,824</b>   | <b>7,900</b>   | <b>6,485</b>   | <b>8,200</b>   | <b>5,888</b>   | <b>8,000</b>   | <b>4,978</b>                | <b>7,500</b>                        | <b>(500)</b>  | <b>-6.3%</b>  |
| <b>003 354 Equipment Operations - Large Trucks</b>    |                |                |                |                |                |                |                |                |                |                             |                                     |   |               |
| G-003-354-0201 Plow/Long Term Debt - Interest         |                |                |                |                |                |                |                |                |                |                             | 5,600                               | 5,600   | 100.0%        |
| G-003-354-0204 Plow/Long Term Debt - Principal        |                |                |                |                |                |                |                |                |                |                             | 16,000                              | 16,000  | 100.0%        |
| G-003-354-0350 Large Truck Operations                 | 23,000         | 25,962         | 24,000         | 20,119         | 19,000         | 26,761         | 21,000         | 19,921         | 21,000         | 18,958                      | 21,000                              | 0   |               |
| G-003-354-0351 Large Truck Maintenance & Repair       | 27,000         | 24,708         | 18,000         | 25,384         | 12,000         | 22,120         | 15,000         | 15,547         | 20,000         | 10,586                      | 5,000                               | (15,000)  | -75.0%        |
| <b>003 354 Equip Operations - Lge Trucks</b>          | <b>50,000</b>  | <b>50,670</b>  | <b>42,000</b>  | <b>45,503</b>  | <b>31,000</b>  | <b>48,881</b>  | <b>36,000</b>  | <b>35,469</b>  | <b>41,000</b>  | <b>29,544</b>               | <b>47,600</b>                       | <b>6,600</b>  | <b>16.1%</b>  |
| <b>003 355 Equipment Operations - Small Trucks</b>    |                |                |                |                |                |                |                |                |                |                             |                                     |   |               |
| G-003-355-0350 Small Truck Operations                 | 14,500         | 15,316         | 15,500         | 10,846         | 10,500         | 11,277         | 9,500          | 10,158         | 9,500          | 8,657                       | 9,000                               | (500)   | -5.3%         |
| G-003-355-0351 Small Truck Maintenance & Repair       | 8,500          | 6,261          | 5,000          | 4,668          | 4,000          | 5,691          | 5,000          | 4,230          | 6,000          | 5,686                       | 5,500                               | (500)   | -8.3%         |
| <b>003 355 Equip Operations - Small Trucks</b>        | <b>23,000</b>  | <b>21,577</b>  | <b>20,500</b>  | <b>15,514</b>  | <b>14,500</b>  | <b>16,968</b>  | <b>14,500</b>  | <b>14,388</b>  | <b>15,500</b>  | <b>14,343</b>               | <b>14,500</b>                       | <b>(1,000)</b>  | <b>-6.5%</b>  |
| <b>003 361 Access Point - Mine Landing</b>            |                |                |                |                |                |                |                |                |                |                             |                                     |   |               |
| G-003-361-0031 Redistributed Wages                    |                | 11,209         | 11,500         | 2,676          | 2,500          | 4,886          | 5,000          | 1,860          | 1,884          | 3,644                       | 2,900                               | 1,016   | 53.9%         |
| G-003-361-0032 Redistributed Benefits                 |                | 3,973          | 3,537          | 895            | 750            | 1,664          | 1,750          | 645            | 652            | 1,309                       | 1,020                               | 368   | 56.4%         |
| G-003-361-0040 Contracted Services                    | 6,600          | 968            | 1,000          | 846            | 1,000          | 0              | 1,000          | 305            | 1,000          | 0                           | 750                                 | (250)   | -25.0%        |
| G-003-361-0300 Materials & Supplies                   | 5,000          | 4,560          | 1,000          | 846            | 10,500         | 0              | 500            | 73             | 1,000          | 1,926                       | 1,000                               | 0   |               |
| <b>003 361 Access Point - Mine Landing</b>            | <b>11,600</b>  | <b>20,711</b>  | <b>17,037</b>  | <b>5,264</b>   | <b>14,750</b>  | <b>6,550</b>   | <b>8,250</b>   | <b>2,883</b>   | <b>4,536</b>   | <b>6,879</b>                | <b>5,670</b>                        | <b>1,134</b>  | <b>25.0%</b>  |
| <b>003 362 Access Point - Rabbit Lake</b>             |                |                |                |                |                |                |                |                |                |                             |                                     |   |               |
| G-003-362-0031 Redistributed Wages                    |                | 1,132          | 1,100          | 490            | 1,000          | 456            | 500            | 704            | 712            | 589                         | 600                                 | (112)   | -15.7%        |
| G-003-362-0032 Redistributed Benefits                 |                | 362            | 338            | 182            | 300            | 168            | 175            | 225            | 227            | 210                         | 215                                 | (12)  | -5.3%         |
| G-003-362-0300 Materials and Supplies                 | 1,000          | 0              | 500            | 0              | 500            | 0              | 500            | 0              | 200            | 0                           | 200                                 | 0   |               |
| <b>003 362 Access Point - Rabbit Lake</b>             | <b>1,000</b>   | <b>1,494</b>   | <b>1,938</b>   | <b>671</b>     | <b>1,800</b>   | <b>624</b>     | <b>1,175</b>   | <b>929</b>     | <b>1,139</b>   | <b>799</b>                  | <b>1,015</b>                        | <b>(124)</b>  | <b>-10.9%</b> |
| <b>003 363 Access Point - Cassels</b>                 |                |                |                |                |                |                |                |                |                |                             |                                     |   |               |
| G-003-363-0031 Redistributed Wages                    | 0              | 24             | 25             | 143            | 150            | 211            | 210            | 810            | 820            | 68                          | 75                                  | (745)   | -90.9%        |
| G-003-363-0032 Redistributed Benefits                 | 0              | 8              | 8              | 42             | 45             | 76             | 74             | 228            | 230            | 8                           | 10                                  | (220)   | -95.7%        |
| <b>003 363 Access Point - Cassels</b>                 | <b>0</b>       | <b>32</b>      | <b>33</b>      | <b>185</b>     | <b>195</b>     | <b>287</b>     | <b>284</b>     | <b>1,038</b>   | <b>1,050</b>   | <b>77</b>                   | <b>85</b>                           | <b>(965)</b>  | <b>-91.9%</b> |
| <b>003 364 Access Point - Net Lake</b>                |                |                |                |                |                |                |                |                |                |                             |                                     |   |               |
| G-003-364-0031 Redistributed Wages                    | 0              | 0              | 0              | 95             | 100            | 272            | 250            | 926            | 938            | 629                         | 420                                 | (518)   | -55.2%        |
| G-003-364-0032 Redistributed Benefits                 | 0              | 0              | 0              | 35             | 45             | 99             | 88             | 311            | 314            | 232                         | 150                                 | (164)   | -52.2%        |
| <b>003 364 Access Point - Net Lake</b>                | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>130</b>     | <b>145</b>     | <b>371</b>     | <b>338</b>     | <b>1,237</b>   | <b>1,252</b>   | <b>861</b>                  | <b>570</b>                          | <b>(682)</b>  | <b>-54.5%</b> |
| <b>003 365 Docks Maintenance</b>                      |                |                |                |                |                |                |                |                |                |                             |                                     |   |               |
| G-003-365-0512 Docks Maintenance                      | 0              | 6,553          | 500            | 5,277          | 1,000          | 856            | 1,000          | 263            | 200            | 2,590                       | 400                                 | 200   | 100.0%        |
| <b>003 365 Docks Maintenance</b>                      | <b>0</b>       | <b>6,553</b>   | <b>500</b>     | <b>5,277</b>   | <b>1,000</b>   | <b>856</b>     | <b>1,000</b>   | <b>263</b>     | <b>200</b>     | <b>2,590</b>                | <b>400</b>                          | <b>200</b>  | <b>100.0%</b> |

| DEPARTMENT: 009 Transportation Services<br>003<br>010 | 2012<br>Budget | 2012<br>Actual | 2013<br>Budget | 2013<br>Actual | 2014<br>Budget | 2014<br>Actual | 2015<br>Budget | 2015<br>Actual | 2016<br>Budget | 2016<br>Actual<br>At Dec 31 | 2017<br>Committee<br>Recommendation | 2017 vs 2016 Budget<br>Increase/ (Decrease)<br>Amount % |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|-------------------------------------|---|
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|-------------------------------------|---|

**Total Operating Expenditures**

|  |         |         |         |         |         |         |         |         |         |         |         |             |
|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-------------|
|  | 704,284 | 669,140 | 702,011 | 656,103 | 679,337 | 661,645 | 684,772 | 660,473 | 716,456 | 574,528 | 777,357 | 60,902 8.5% |
|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-------------|

|                             |
|-----------------------------|
| <b>Capital Expenditures</b> |
|-----------------------------|

**010 323 Roads - Unpaved - Winter Maint**

|  |          |            |          |          |          |          |          |          |          |          |          |          |
|--|----------|------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| G-010-323-0493 Bldg Canada Fund - French Drain     | 0        | 19         | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        |          | 0        |
| G-010-323-0505 Bldg Canada Fund - Surface Drainage | 0        | 176        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        |          | 0        |
| G-010-323-0506 Bldg Canada Fund - Lagoon           | 0        | 464        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        |          | 0        |
| <b>010 323 Roads - Unpaved - Winter Maint</b>      | <b>0</b> | <b>660</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |

**010 310 Public Works Projects**

|   |                |                |                |                |                |                |                  |                |                  |                  |                |                           |
|---|----------------|----------------|----------------|----------------|----------------|----------------|------------------|----------------|------------------|------------------|----------------|---------------------------|
| G-010-322-1208 Parking Lot - Lake Temagami Access                 | 36,000         | 20,019         | 0              | 0              | 0              | 0              | 0                | 0              | 0                | 0                |                | 0                         |
| G-010-323-1210 Fox Run Road - Patching                            | 31,000         | 29,831         | 0              | 0              | 0              | 0              | 0                | 0              | 50,000           | 0                |                | (50,000) -100.0%          |
| G-010-323-1211 Wilson Lake Bridge #1                              | 10,000         | 8,147          | 0              | 0              | 0              | 0              | 0                | 0              | 0                | 0                |                | 0                         |
| G-010-357-0729 Sidewalk - Wildflower Avenue                       | 15,000         | 10,976         | 0              | 0              | 0              | 0              | 0                | 0              | 0                | 0                |                | 0                         |
| G-003-310-0031 Redistributed Wages                                | 0              | 0              | 0              | 0              | 0              | 2,290          | 0                | 0              | 0                | 0                |                | 0                         |
| G-003-310-0032 Redistributed Benefits                             | 0              | 0              | 0              | 0              | 0              | 810            | 0                | 0              | 0                | 0                |                | 0                         |
| G-010-310-1305 Equipment - Steam Jenny                            | 0              | 0              | 12,000         | 13,081         | 0              | 0              | 0                | 0              | 0                | 0                |                | 0                         |
| G-010-310-1306 Soil Testing (roads, water & sewer)                | 0              | 0              | 10,000         | 5,902          | 0              | 0              | 0                | 0              | 10,000           | 0                | 10,000         | 0                         |
| G-010-357-0728 Engineering - Capital Projects                     | 10,000         | 3,063          | 10,000         | 5,091          | 36,850         | 21,548         | 60,000           | 24,269         | 0                | 0                |                | 0                         |
| G-010-310-1207 Public Works Complex                               | 30,000         | 1,694          | 30,000         | 8,981          | 0              | 0              | 0                | 0              | 0                | 0                | 10,000         | 10,000 100.0%             |
| G-010-310-1307 Plow and Sander Truck                              | 0              | 0              | 200,000        | 212,983        | 0              | 0              | 0                | 0              | 0                | 0                | 286,832        | 286,832 100.0%            |
| G-010-310-1321 Grader   | 0              | 0              | 0              | 0              | 0              | 0              | 0                | 0              | 0                | 0                | 384,862        | 384,862 100.0%            |
| G-010-310-1308 1/2 Ton Truck                                      | 0              | 0              | 30,000         | 30,855         | 0              | 0              | 0                | 0              | 0                | 0                |                | 0                         |
| G-010-323-0481 A Gravel - Resurface Roadways                      | 55,000         | 73,572         | 50,000         | 50,013         | 100,000        | 64,743         | 50,000           | 50,841         | 100,000          | 101,526          | 100,000        | 0                         |
| G-010-310-1309 Stevens Road                                       | 0              | 0              | 30,000         | 13,893         | 0              | 0              | 0                | 0              | 0                | 0                |                | 0                         |
| G-010-310-1310 Wilson Lake Bridge #2                              | 0              | 0              | 140,000        | 0              | 140,000        | 135,471        | 13,040           | 13,040         | 0                | 0                |                | 0                         |
| G-010-310-1407 Docks  | 0              | 0              | 0              | 0              | 80,000         | 13,577         | 0                | 0              | 0                | 0                |                | 0                         |
| G-010-310-1504 Spruce Drive - Rebuild Road, Water, Wastewater     | 0              | 0              | 0              | 0              | 0              | 0              | 1,857,059        | 38,246         | 1,818,813        | 1,483,464        | 50,350         | (1,768,463) -97.2%        |
| G-010-310-1209 Plow and Sander Truck - Reserve                    | 70,000         | 70,000         | 0              | 0              | 0              | 0              | 0                | 0              | 0                | 0                |                | 0                         |
| G-010-310-0007 Public Works Complex - Reserve                     | 0              | 0              | 20,000         | 20,000         | 50,000         | 50,000         | 50,000           | 50,000         | 25,000           | 0                | 62,000         | 37,000 148.0%             |
| G-010-321-1213 Future Improvements Town Roads - Reserve           | 50,000         | 50,000         | 10,000         | 10,000         | 25,000         | 25,000         | 25,000           | 25,000         | 0                | 0                |                | 0                         |
| G-010-310-0060 Future Improvements LT Access Rd - Reserve<br>Boat | 50,000         | 50,000         | 10,000         | 10,000         | 25,000         | 25,000         | 25,000           | 25,000         | 50,000           | 0                |                | (50,000) -100.0%          |
| <b>010 310 Public Works Projects</b>                              | <b>357,000</b> | <b>317,302</b> | <b>552,000</b> | <b>380,799</b> | <b>456,850</b> | <b>338,440</b> | <b>2,080,099</b> | <b>226,395</b> | <b>2,053,813</b> | <b>1,584,990</b> | <b>914,044</b> | <b>(1,139,769) -55.5%</b> |

**Total Capital Expenditures**

|  |         |         |         |         |         |         |           |         |           |           |         |                    |
|--|---------|---------|---------|---------|---------|---------|-----------|---------|-----------|-----------|---------|--------------------|
|  | 357,000 | 317,962 | 552,000 | 380,799 | 456,850 | 338,440 | 2,080,099 | 226,395 | 2,053,813 | 1,584,990 | 914,044 | (1,139,769) -55.5% |
|--|---------|---------|---------|---------|---------|---------|-----------|---------|-----------|-----------|---------|--------------------|

| Environmental Services Summary           | 2012<br>Budget   | 2012<br>Actual   | 2013<br>Budget   | 2013<br>Actual   | 2014<br>Budget   | 2014<br>Actual   | 2015<br>Budget   | 2015<br>Actual   | 2016<br>Budget   | 2017<br>Committee<br>Recommendation | 2017 vs 2016 Budget<br>Increase/ (Decrease)<br>Amount | %             |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------------------------|---|---------------|
| <b>Revenues</b>                          |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| <b>Operating Revenues</b>                |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| User Charges                             | 536,144          | 552,734          | 523,009          | 523,831          | 527,677          | 534,848          | 549,013          | 552,470          | 556,838          | 579,055                             | 22,217  | 4.0%          |
| Provincial Programs                      | 23,695           | 23,695           | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 0                                   | 0   |               |
| Other                                    | 0                | 0                | 15,000           | 44,491           | 0                | 1,085            | 0                | 13,371           | 0                | 0                                   | 0   |               |
|  | <b>559,839</b>   | <b>576,429</b>   | <b>538,009</b>   | <b>568,323</b>   | <b>527,677</b>   | <b>535,933</b>   | <b>549,013</b>   | <b>565,841</b>   | <b>556,838</b>   | <b>579,055</b>                      | <b>22,217</b>   | <b>4.0%</b>   |
| <b>Capital and Other Revenues</b>        |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| Provincial Programs                      |                  |                  |                  |                  | 22,500           | 0                | 128,076          | 0                | 0                | 45,769                              | 45,769  | 100.0%        |
| Federal Programs                         |                  |                  |                  |                  |                  |                  | 128,076          | 0                | 0                | 91,539                              | 91,539  | 100.0%        |
| Transfers to/from Previous Years Surplus | 5,810            | 0                | 2,441            | 2,441            | 0                | 0                | 0                | 0                | 0                | 0                                   | 0   |               |
| Transfer from Reserves                   | 65,842           | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 87,900                              | 87,900  | 100.0%        |
|  | <b>71,652</b>    | <b>0</b>         | <b>2,441</b>     | <b>2,441</b>     | <b>22,500</b>    | <b>0</b>         | <b>256,151</b>   | <b>0</b>         | <b>0</b>         | <b>225,208</b>                      | <b>225,208</b>  | <b>100.0%</b> |
| <b>Total Revenues</b>                    | <b>631,491</b>   | <b>576,429</b>   | <b>540,449</b>   | <b>570,764</b>   | <b>550,177</b>   | <b>535,933</b>   | <b>805,164</b>   | <b>565,841</b>   | <b>556,838</b>   | <b>804,263</b>                      | <b>247,425</b>  | <b>44.4%</b>  |
| <b>Expenditures</b>                      |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| <b>Expenditures</b>                      |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| <b>Operating</b>                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| Sanitary Sewer Systems                   | 95,250           | 78,599           | 83,582           | 89,681           | 76,749           | 85,678           | 83,720           | 114,778          | 108,336          | 110,020                             | 1,684   | 1.6%          |
| Grinder Maintenance                      | 38,563           | 36,950           | 35,386           | 37,980           | 34,736           | 34,852           | 33,691           | 26,771           | 30,968           | 29,532                              | (1,436)   | -4.6%         |
| Water Works System                       | 272,360          | 247,010          | 263,607          | 269,962          | 264,900          | 297,710          | 287,675          | 328,793          | 308,574          | 309,276                             | 702   | 0.2%          |
| Waste Mgmt - Collection                  | 36,350           | 30,245           | 35,437           | 32,124           | 34,800           | 33,479           | 36,200           | 29,397           | 31,565           | 33,300                              | 1,745   | 5.5%          |
| Waste Mgmt - Disposal - Strathy          | 25,420           | 32,095           | 34,772           | 28,677           | 32,413           | 26,710           | 33,050           | 30,301           | 38,385           | 36,100                              | (2,285)   | -6.0%         |
| Waste Mgmt - Disposal - Sisk             | 21,200           | 22,824           | 44,766           | 18,707           | 38,902           | 33,410           | 26,825           | 17,983           | 22,250           | 21,300                              | (950)   | -4.3%         |
| Waste Mgmt - Disposal - Brigg Site       | 44,580           | 42,162           | 50,047           | 51,623           | 50,641           | 37,810           | 50,250           | 52,971           | 52,110           | 53,534                              | 1,424   | 2.7%          |
| Solid Waste Management Master Plan       | 12,000           | 24,239           | 0                | 0                | 0                | 0                | 0                | 1,417            | 0                | 0                                   | 0   |               |
| Waterfront Transfer Station              | 18,640           | 8,708            | 11,756           | 7,676            | 7,360            | 7,955            | 8,200            | 8,311            | 8,710            | 8,476                               | (234)   | -2.7%         |
| Mine Access Point Transfer Station       | 0                | 0                | 8,510            | 6,666            | 9,000            | 13,061           | 9,000            | 9,129            | 9,198            | 9,462                               | 264   | 2.9%          |
| Recycling - SISK                         | 5,000            | 3,437            | 3,500            | 2,356            | 3,500            | 2,646            | 3,500            | 561              | 1,000            | 1,000                               | 0   |               |
| Recycling - Mine Landing                 | 11,800           | 11,070           | 10,900           | 14,023           | 14,000           | 8,904            | 14,000           | 7,783            | 9,000            | 8,500                               | (500)   | -5.6%         |
| Recycling - Strathy                      | 14,900           | 12,795           | 14,154           | 5,375            | 14,650           | 14,307           | 42,675           | 62,363           | 58,806           | 65,300                              | 6,494   | 11.0%         |
| Dock Maintenance                         | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 128              | 0                | 0                                   | 0   |               |
|  | <b>596,063</b>   | <b>550,135</b>   | <b>596,417</b>   | <b>564,849</b>   | <b>581,651</b>   | <b>596,521</b>   | <b>628,786</b>   | <b>690,687</b>   | <b>678,892</b>   | <b>685,800</b>                      | <b>6,908</b>  | <b>1.0%</b>   |
| <b>Capital</b>                           |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| Environmental Services                   | 305,842          | 174,428          | 412,208          | 352,033          | 213,203          | 75,658           | 458,107          | 41,718           | 210,000          | 438,800                             | 228,800   | 109.0%        |
|  | <b>305,842</b>   | <b>174,428</b>   | <b>412,208</b>   | <b>352,033</b>   | <b>213,203</b>   | <b>75,658</b>    | <b>458,107</b>   | <b>41,718</b>    | <b>210,000</b>   | <b>438,800</b>                      | <b>228,800</b>  | <b>109.0%</b> |
| <b>Long Term Debt Repayment</b>          | <b>41,431</b>    | <b>41,431</b>    | <b>42,209</b>    | <b>43,109</b>    | <b>43,058</b>    | <b>43,604</b>    | <b>44,881</b>    | <b>44,881</b>    | <b>46,781</b>    | <b>48,762</b>                       | <b>1,981</b>  | <b>4.2%</b>   |
| <b>Transfer to Reserves:</b>             |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| Landfills Closure Costs - Reserve        | 15,000           | 0                | 0                | 0                | 10,000           | 10,000           | 7,500            | 7,500            | 7,500            | 15,000                              | 7,500   | 100.0%        |
| Solid Waste Management - Reserve         | 0                | 0                | 95,000           | 95,000           | 0                | 0                | 0                | 0                | 0                | 0                                   | 0   |               |
|  | <b>15,000</b>    | <b>0</b>         | <b>95,000</b>    | <b>95,000</b>    | <b>10,000</b>    | <b>10,000</b>    | <b>7,500</b>     | <b>7,500</b>     | <b>7,500</b>     | <b>15,000</b>                       | <b>7,500</b>  | <b>100.0%</b> |
| <b>Total Expenditures</b>                | <b>958,336</b>   | <b>765,994</b>   | <b>1,145,834</b> | <b>1,054,992</b> | <b>847,912</b>   | <b>725,784</b>   | <b>1,139,274</b> | <b>784,786</b>   | <b>943,173</b>   | <b>1,188,362</b>                    | <b>245,189</b>  | <b>26.0%</b>  |
| <b>Net Amount</b>                        | <b>(326,845)</b> | <b>(189,565)</b> | <b>(605,384)</b> | <b>(484,228)</b> | <b>(297,735)</b> | <b>(189,851)</b> | <b>(334,110)</b> | <b>(218,945)</b> | <b>(386,334)</b> | <b>(384,098)</b>                    | <b>2,236</b>  | <b>-0.6%</b>  |

| DEPARTMENT:                                      | 009<br>004<br>010 | Environmental Services                   | 2012<br>Budget | 2012<br>Actual | 2013<br>Budget | 2013<br>Actual | 2014<br>Budget | 2014<br>Actual | 2015<br>Budget | 2015<br>Actual | 2016<br>Budget | 2016<br>Actual<br>At Dec 31 | 2017<br>Committee<br>Recommendation | 2017 vs 2016 Budget<br>Increase/ (Decrease)<br>Amount | %             |
|--|-------------------|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|-------------------------------------|---|---------------|
| <b>Revenues</b>                                  |                   |  |                |                |                |                |                |                |                |                |                |                             |                                     |   |               |
| <b>009 410 Sanitary Sewer Systems</b>            |                   |  |                |                |                |                |                |                |                |                |                |                             |                                     |   |               |
| G-009-410-0613                                   |                   | Residential / Commercial Sewer           | 98,940         | 98,939         | 98,696         | 98,429         | 98,319         | 98,219         | 98,319         | 98,155         | 103,209        | 102,319                     | 110,020                             | 6,811   | 6.6%          |
| G-009-410-0751                                   |                   | Provincial Programs                      | 0              | 0              | 0              | 0              | 22,500         | 0              | 0              | 0              | 0              | 0                           |                                     | 0   |               |
| G-009-410-0800                                   |                   | Transfer from Previous Year Reserve      | 65,842         | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 0                           | 34,900                              | 34,900  | 100.0%        |
| G-009-410-0900                                   |                   | User Fees                                | 0              | 0              | 0              | 0              | 0              | 868            | 0              | 0              | 0              | 0                           | 0                                   | 0   |               |
| G-009-410-0002                                   |                   | Transfer to Sewer Surplus                | (3,690)        | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 0                           | 0                                   | 0   |               |
| <b>009 410 Sanitary Sewer Systems</b>            |                   |  | <b>161,092</b> | <b>98,939</b>  | <b>98,696</b>  | <b>98,429</b>  | <b>120,819</b> | <b>99,087</b>  | <b>98,319</b>  | <b>98,155</b>  | <b>103,209</b> | <b>102,319</b>              | <b>144,920</b>                      | <b>41,711</b>   | <b>40.4%</b>  |
| <b>009 420 Grinder Maintenance</b>               |                   |  |                |                |                |                |                |                |                |                |                |                             |                                     |   |               |
| G-009-420-0615                                   |                   | Grinder Maintenance Fees                 | 68,694         | 68,694         | 74,255         | 74,478         | 77,794         | 77,310         | 78,572         | 78,464         | 79,091         | 78,054                      | 73,325                              | (5,766)   | -7.3%         |
| G-009-420-0003                                   |                   | Transfer from Grinder Surplus            | 9,500          | 0              | 2,441          | 2,441          | 0              | 0              | 0              | 0              | 0              | 0                           | 0                                   | 0   |               |
| <b>009 420 Grinder Maintenance</b>               |                   |  | <b>78,194</b>  | <b>68,694</b>  | <b>76,695</b>  | <b>76,919</b>  | <b>77,794</b>  | <b>77,310</b>  | <b>78,572</b>  | <b>78,464</b>  | <b>79,091</b>  | <b>78,054</b>               | <b>73,325</b>                       | <b>(5,766)</b>  | <b>-7.3%</b>  |
| <b>009 430 Water Work Systems</b>                |                   |  |                |                |                |                |                |                |                |                |                |                             |                                     |   |               |
| G-009-430-0612                                   |                   | Residential / Commercial Water           | 272,360        | 272,542        | 271,815        | 271,015        | 270,687        | 270,387        | 284,977        | 284,486        | \$292,122      | 289,415                     | \$309,276                           | 17,154  | 5.9%          |
| G-009-430-0755                                   |                   | Provincial Programs                      | 23,695         | 23,695         | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 0                           | 0                                   | 0   |               |
| G-009-430-0751                                   |                   | Provincial Programs - OCIF               | 0              | 0              | 0              | 0              | 0              | 0              | 128,076        | 0              | 0              | 0                           | 0                                   | 0   |               |
| G-009-430-0760                                   |                   | Federal Programs - BCF (SCF)             | 0              | 0              | 0              | 0              | 0              | 0              | 128,076        | 0              | 0              | 0                           | 0                                   | 0   |               |
| G-009-430-FUND                                   |                   | Deferred Funding                         | 0              | 0              | 0              | 21,737         | 0              | 1,085          | 0              | 0              | 0              | 0                           | 0                                   | 0   |               |
| G-009-430-0900                                   |                   | User Fees / Water Shut Off               | 0              | 0              | 915            | 0              | 0              | 0              | 300            | 775            | 300            | 0                           | 0                                   | (300)   | -100.0%       |
| <b>009 430 Water Work Systems</b>                |                   |  | <b>296,055</b> | <b>296,237</b> | <b>272,730</b> | <b>292,752</b> | <b>270,687</b> | <b>271,472</b> | <b>541,428</b> | <b>285,261</b> | <b>292,422</b> | <b>289,415</b>              | <b>309,276</b>                      | <b>16,854</b>   | <b>5.8%</b>   |
| <b>009 441 Waste Management Collection</b>       |                   |  |                |                |                |                |                |                |                |                |                |                             |                                     |   |               |
| G-009-441-0614                                   |                   | Garbage Collection - Town                | 51,250         | 51,386         | 35,437         | 35,654         | 34,800         | 34,769         | 36,202         | 36,150         | \$35,180       | 34,897                      | \$35,171                            | (8)   | 0.0%          |
| G-009-441-0616                                   |                   | Garbage Collection - Mine Landing        | 30,000         | 30,001         | 28,738         | 28,739         | 32,976         | 32,975         | 33,743         | 33,743         | 33,037         | 33,037                      | 36,663                              | 3,626   | 11.0%         |
| G-009-441-0618                                   |                   | Recycling Revenue                        | 0              | 0              | 15,000         | 22,754         | 0              | 0              | 0              | 13,371         | 0              | 4,938                       | 0                                   | 0   |               |
| <b>009 441 Waste Management Collection</b>       |                   |  | <b>81,250</b>  | <b>81,387</b>  | <b>79,175</b>  | <b>87,147</b>  | <b>67,776</b>  | <b>67,744</b>  | <b>69,945</b>  | <b>83,265</b>  | <b>68,217</b>  | <b>72,872</b>               | <b>71,834</b>                       | <b>3,617</b>  | <b>5.3%</b>   |
| <b>009 442 Waste Management Disposal Strathy</b> |                   |  |                |                |                |                |                |                |                |                |                |                             |                                     |   |               |
| G-009-442-0900                                   |                   | User Fees / Landfill Sites (Dump Fees)   | 7,000          | 25,149         | 7,210          | 4,888          | 3,500          | 4,253          | 4,000          | 13,407         | 5,000          | 5,651                       | 5,200                               | 200   | 4.0%          |
| <b>009 442 Waste Management Disposal Strathy</b> |                   |  | <b>7,000</b>   | <b>25,149</b>  | <b>7,210</b>   | <b>4,888</b>   | <b>3,500</b>   | <b>4,253</b>   | <b>4,000</b>   | <b>13,407</b>  | <b>5,000</b>   | <b>5,651</b>                | <b>5,200</b>                        | <b>200</b>  | <b>4.0%</b>   |
| <b>009 443 Waste Management Disposal Sisk</b>    |                   |  |                |                |                |                |                |                |                |                |                |                             |                                     |   |               |
| G-009-443-0900                                   |                   | User Fees / Landfill Sites               | 5,000          | 3,009          | 2,956          | 6,829          | 3,200          | 6,536          | 6,000          | 3,068          | 3,000          | 4,532                       | 3,500                               | 500   | 16.7%         |
| <b>009 443 Waste Management Disposal Sisk</b>    |                   |  | <b>5,000</b>   | <b>3,009</b>   | <b>2,956</b>   | <b>6,829</b>   | <b>3,200</b>   | <b>6,536</b>   | <b>6,000</b>   | <b>3,068</b>   | <b>3,000</b>   | <b>4,532</b>                | <b>3,500</b>                        | <b>500</b>  | <b>16.7%</b>  |
| <b>009 444 Waste Management Disposal Brigg</b>   |                   |  |                |                |                |                |                |                |                |                |                |                             |                                     |   |               |
| G-009-444-0900                                   |                   | User Fees / Landfill Sites               | 0              | 0              | 87             | 900            | 3,500          | 6,630          | 4,000          | 1,322          | 3,000          | 2,057                       | 3,000                               | 0   |               |
| G-009-444-0900                                   |                   | User Fees / Landfill Sites - Bear Island | 2,900          | 3,014          | 2,900          | 2,900          | 2,900          | 2,900          | 2,900          | 2,900          | 2,900          | 2,900                       | 2,900                               | 0   |               |
| <b>009 444 Waste Management Disposal Brigg</b>   |                   |  | <b>2,900</b>   | <b>3,014</b>   | <b>2,987</b>   | <b>3,800</b>   | <b>6,400</b>   | <b>9,530</b>   | <b>6,900</b>   | <b>4,222</b>   | <b>5,900</b>   | <b>4,957</b>                | <b>5,900</b>                        | <b>0</b>  |               |
| 009 4--  |                   | <b>Waste Management</b>                  |                |                |                |                |                |                |                |                |                |                             |                                     |   |               |
|  |                   | Transfer from Reserve                    |                |                |                |                |                |                |                |                |                |                             | 53,000                              | 53,000  | 100.0%        |
| <b>Other Environmental Revenue</b>               |                   |  |                |                |                |                |                |                |                |                |                |                             |                                     |   |               |
|  |                   | Federal Programs (CWWF)                  |                |                |                |                |                |                |                |                |                |                             | 91,539                              | 91,539  | 100.0%        |
|  |                   | Provincial Programs (CWWF)               |                |                |                |                |                |                |                |                |                |                             | 45,769                              | 45,769  | 100.0%        |
| <b>Other Environmental Revenue</b>               |                   |  | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>                    | <b>137,308</b>                      | <b>137,308</b>  | <b>100.0%</b> |
| <b>Total Revenues</b>                            |                   |  | <b>631,491</b> | <b>576,429</b> | <b>540,449</b> | <b>570,764</b> | <b>550,177</b> | <b>535,933</b> | <b>805,164</b> | <b>565,841</b> | <b>556,838</b> | <b>557,800</b>              | <b>804,263</b>                      | <b>247,425</b>  | <b>44.4%</b>  |

| DEPARTMENT: | 009 Environmental Services | 2012 Budget | 2012 Actual | 2013 Budget | 2013 Actual | 2014 Budget | 2014 Actual | 2015 Budget | 2015 Actual | 2016 Budget | 2016 Actual At Dec 31 | 2017 Committee Recommendation | 2017 vs 2016 Budget Increase/ (Decrease) Amount | % |
|-------------|----------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-----------------------|-------------------------------|---|---|
|-------------|----------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-----------------------|-------------------------------|---|---|

**Operating Expenditures**

**004 410 Sanitary Sewer Systems**

|                                       |                                       |               |               |               |               |               |               |               |                |                |                |                |              |             |
|---------------------------------------|---------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|----------------|----------------|----------------|--------------|-------------|
| G-004-410-0031                        | Redistributed Wages                   | 2,600         | 2,001         | 2,001         | 5,053         | 5,000         | 1,150         | 1,200         | 170            | 171            | 3,787          | 2,200          | 2,029        | 1186.5%     |
| G-004-410-0032                        | Redistributed Benefits                | 900           | 671           | 616           | 1,620         | 1,500         | 466           | 420           | 69             | 69             | 1,443          | 850            | 781          | 1131.9%     |
| G-004-410-0040                        | Contracted Services                   | 80,000        | 71,520        | 72,000        | 70,750        | 61,159        | 62,893        | 63,000        | 77,955         | 69,000         | 70,938         | 71,000         | 2,000        | 2.9%        |
| G-004-410-0110                        | Telephone                             | 0             | 347           | 350           | 310           | 0             | 1,238         | 750           | 2,144          | 2,000          | 1,444          | 1,500          | (500)        | -25.0%      |
| G-004-410-0111                        | Utilities                             | 2,500         | 932           | 1,500         | 2,158         | 2,100         | 4,053         | 4,000         | 8,421          | 6,800          | 7,133          | 7,300          | 500          | 7.4%        |
| G-004-410-0300                        | Materials and Supplies                | 6,000         | 514           | 4,500         | 6,998         | 4,000         | 14,909        | 13,000        | 22,108         | 26,000         | 19,261         | 25,000         | (1,000)      | -3.8%       |
| G-004-412-0031                        | Redistributed Wages Sewer Break       | 2,000         | 958           | 1,000         | 1,278         | 1,300         | 248           | 250           | 0              | 250            | 1,088          | 300            | 50           | 20.0%       |
| G-004-412-0032                        | Redistributed Benefits Sewer Break    | 600           | 309           | 308           | 437           | 390           | 84            | 300           | 0              | 84             | 468            | 170            | 86           | 102.4%      |
| G-004-413-0031                        | Redistributed Wages Sewer Shut Off    | 500           | 999           | 1,000         | 783           | 1,000         | 467           | 500           | 2,887          | 2,925          | 3,144          | 1,200          | (1,725)      | -59.0%      |
| G-004-413-0032                        | Redistributed Benefits Sewer Shut Off | 150           | 348           | 308           | 295           | 300           | 171           | 300           | 1,024          | 1,037          | 1,217          | 500            | (537)        | -51.8%      |
| <b>004 410 Sanitary Sewer Systems</b> |                                       | <b>95,250</b> | <b>78,599</b> | <b>83,582</b> | <b>89,681</b> | <b>76,749</b> | <b>85,678</b> | <b>83,720</b> | <b>114,778</b> | <b>108,336</b> | <b>109,923</b> | <b>110,020</b> | <b>1,684</b> | <b>1.6%</b> |

**004 420 Grinder Maintenance**

|                                    |                               |               |               |               |               |               |               |               |               |               |               |               |            |             |
|------------------------------------|-------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|------------|-------------|
| G-004-420-0031                     | Redistributed Wages           | 8,000         | 10,013        | 8,000         | 9,924         | 10,000        | 8,524         | 10,000        | 4,688         | 4,750         | 5,807         | 5,300         | 550        | 11.6%       |
| G-004-420-0032                     | Redistributed Benefits        | 2,400         | 3,491         | 2,461         | 3,711         | 3,000         | 3,220         | 3,500         | 1,683         | 1,705         | 2,262         | 2,200         | 495        | 29.0%       |
| G-004-420-0040                     | Contracted Services           | 1,500         | 0             | 500           | 1,399         | 2,000         | 347           | 1,000         | 1,902         | 2,000         | 710           | 1,500         | (500)      | -25.0%      |
| G-004-420-0119                     | Small Tools & Equipment       | 500           | 228           | 500           | 0             | 500           | 0             | 500           | 0             | 0             | 0             | 0             | 0          | 0           |
| G-004-420-0201                     | Long Term Debt - Interest     | 16,163        | 16,163        | 14,485        | 14,485        | 12,736        | 12,736        | 10,913        | 10,913        | 9,013         | 9,013         | 7,032         | (1,981)    | -22.0%      |
| G-004-420-0204                     | Long Term Debt - Principal    | 39,631        | 39,631        | 41,309        | 41,309        | 43,058        | 43,058        | 44,881        | 44,881        | 46,781        | 46,781        | 48,762        | 1,981      | 4.2%        |
| G-004-420-0203                     | Grinder Area Charge Write Off | 0             | 0             | 2,441         | 2,441         | 0             | 0             | 0             | 0             | 0             | 3,417         | 0             | 0          | 0           |
| G-004-420-0300                     | Materials and Supplies        | 10,000        | 7,055         | 7,000         | 6,021         | 6,500         | 10,026        | 7,778         | 7,585         | 13,500        | 13,889        | 13,500        | 0          | 0           |
| <b>004 420 Grinder Maintenance</b> |                               | <b>78,194</b> | <b>76,581</b> | <b>76,695</b> | <b>79,289</b> | <b>77,794</b> | <b>77,910</b> | <b>78,572</b> | <b>71,652</b> | <b>77,749</b> | <b>81,879</b> | <b>78,294</b> | <b>545</b> | <b>0.7%</b> |

**004 430 Water Works System**

|                                   |                                    |                |                |                |                |                |                |                |                |                |                |                |              |             |
|-----------------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------|-------------|
| G-004-430-0031                    | Redistributed Wages                | 5,500          | 2,960          | 3,000          | 3,491          | 3,500          | 554            | 2,500          | 263            | 265            | 383            | 400            | 135          | 50.9%       |
| G-004-430-0032                    | Redistributed Benefits             | 1,200          | 831            | 923            | 1,126          | 1,050          | 212            | 875            | 94             | 94             | 145            | 126            | 32           | 34.0%       |
| G-004-430-0040                    | Contracted Services                | 197,800        | 190,565        | 191,000        | 191,987        | 193,670        | 202,868        | 196,000        | 233,963        | 205,000        | 184,821        | 205,000        | 0            | 0           |
| G-004-432-0031                    | Redistributed Wages Water Break    | 5,500          | 1,195          | 2,500          | 1,412          | 2,000          | 4,741          | 2,000          | 1,821          | 1,845          | 663            | 1,200          | (645)        | -35.0%      |
| G-004-432-0032                    | Redistributed Benefits Water Break | 1,800          | 389            | 769            | 520            | 600            | 1,671          | 600            | 645            | 652            | 247            | 450            | (202)        | -31.0%      |
| G-004-430-0109                    | Natural Gas                        | 14,000         | 14,579         | 15,000         | 9,550          | 14,000         | 12,427         | 14,000         | 11,075         | 13,000         | 10,941         | 11,500         | (1,500)      | -11.5%      |
| G-004-430-0111                    | Water Utilities / Town             | 38,000         | 31,415         | 35,000         | 35,768         | 35,000         | 48,507         | 44,000         | 46,761         | 45,000         | 57,226         | 50,000         | 5,000        | 11.1%       |
| G-004-430-0150                    | Repairs & Maintenance              | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 101            | 0              | 20             | 0              | 0            | 0           |
| G-004-430-0300                    | Materials and Supplies             | 7,000          | 4,274          | 14,500         | 24,046         | 13,000         | 22,715         | 25,000         | 24,478         | 33,000         | 32,276         | 36,000         | 3,000        | 9.1%        |
| <b>004 430 Water Works System</b> |                                    | <b>270,800</b> | <b>246,207</b> | <b>262,692</b> | <b>267,899</b> | <b>262,820</b> | <b>293,694</b> | <b>284,975</b> | <b>319,201</b> | <b>298,856</b> | <b>286,722</b> | <b>304,676</b> | <b>5,820</b> | <b>1.9%</b> |

**004 433 Water Works System - Water Shut Off**

|  |                                       |              |            |            |              |              |              |              |              |              |              |              |                |               |
|--|---------------------------------------|--------------|------------|------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|---------------|
| G-004-433-0031                                     | Redistributed Wages Water Shut Off    | 1,200        | 610        | 700        | 1,537        | 1,600        | 2,937        | 2,000        | 7,104        | 7,197        | 6,054        | 3,200        | (3,997)        | -55.5%        |
| G-004-433-0032                                     | Redistributed Benefits Water Shut Off | 360          | 193        | 215        | 526          | 480          | 1,078        | 700          | 2,489        | 2,521        | 2,354        | 1,400        | (1,121)        | -44.5%        |
| <b>004 433 Water Works System - Water Shut Off</b> |                                       | <b>1,560</b> | <b>803</b> | <b>915</b> | <b>2,062</b> | <b>2,080</b> | <b>4,016</b> | <b>2,700</b> | <b>9,593</b> | <b>9,718</b> | <b>8,408</b> | <b>4,600</b> | <b>(5,118)</b> | <b>-52.7%</b> |

| DEPARTMENT: | 009 | Environmental Services | 2012   | 2012   | 2013   | 2013   | 2014   | 2014   | 2015   | 2015   | 2016   | 2016      | 2017           | 2017 vs 2016 Budget  |
|-------------|-----|------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|----------------|----------------------|
|             | 004 |                        | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual    | Committee      | Increase/ (Decrease) |
|             | 010 |                        |        |        |        |        |        |        |        |        |        | At Dec 31 | Recommendation | Amount %             |

**004 441 Waste Mgmt - Collection (Town)**

|  |                               |               |               |               |               |               |               |               |               |               |               |               |              |             |
|--|-------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|-------------|
| G-004-441-0031                         | Redistributed Wages           | 19,000        | 17,806        | 18,000        | 17,310        | 18,000        | 16,049        | 18,000        | 16,658        | 16,879        | 15,618        | 18,200        | 1,321        | 7.8%        |
| G-004-441-0032                         | Redistributed Benefits        | 5,900         | 5,423         | 5,537         | 5,703         | 5,400         | 5,298         | 6,300         | 5,603         | 5,676         | 5,112         | 6,700         | 1,024        | 18.0%       |
| G-004-441-0300                         | Materials and Supplies        | 250           | 345           | 400           | 272           | 400           | 278           | 400           | 547           | 500           | 252           | 400           | (100)        | -20.0%      |
| G-004-441-0350                         | Vehicle Operations            | 5,200         | 6,466         | 6,500         | 6,664         | 6,000         | 6,910         | 6,500         | 5,210         | 5,500         | 4,117         | 5,000         | (500)        | -9.1%       |
| G-004-441-0351                         | Vehicle Repairs & Maintenance | 6,000         | 204           | 5,000         | 2,176         | 5,000         | 4,943         | 5,000         | 1,379         | 3,000         | 2,262         | 3,000         | 0            |             |
| <b>004 441 Waste Mgmt - Collection</b> |                               | <b>36,350</b> | <b>30,245</b> | <b>35,437</b> | <b>32,124</b> | <b>34,800</b> | <b>33,479</b> | <b>36,200</b> | <b>29,397</b> | <b>31,555</b> | <b>27,361</b> | <b>33,300</b> | <b>1,745</b> | <b>5.5%</b> |

**004 442 Waste Mgmt - Disposal - Strathy**

|  |                                    |               |               |               |               |               |               |               |               |               |               |               |                |              |
|--|------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|--------------|
| G-004-442-0031                                 | Redistributed Wages                | 3,500         | 6,077         | 6,200         | 4,156         | 5,000         | 3,434         | 5,000         | 6,962         | 7,053         | 7,740         | 5,800         | (1,253)        | -17.8%       |
| G-004-442-0032                                 | Redistributed Benefits             | 1,650         | 2,179         | 1,907         | 1,450         | 1,500         | 1,284         | 1,750         | 1,710         | 1,732         | 3,381         | 2,200         | 468            | 27.0%        |
| G-004-442-0040                                 | Contracted Services                | 19,270        | 23,546        | 26,065        | 19,943        | 22,513        | 21,280        | 22,900        | 21,424        | 26,500        | 24,017        | 26,500        | 0              |              |
| G-004-442-0044                                 | Landfill Closure Costs - Liability | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0              |              |
| G-004-442-0110                                 | Telephone                          | 200           | 96            | 100           | 59            | 100           | 0             | 100           | 0             | 100           | 0             | 100           | 0              |              |
| G-004-442-0300                                 | Materials and Supplies             | 800           | 197           | 500           | 524           | 800           | 712           | 800           | 205           | 500           | 542           | 500           | 0              |              |
| G-004-442-0480                                 | Monitoring Costs & Annual Reports  | 0             | 0             | 0             | 2,544         | 2,500         | 0             | 2,500         | 0             | 2,500         | 0             | 1,000         | (1,500)        | -60.0%       |
| <b>004 442 Waste Mgmt - Disposal - Strathy</b> |                                    | <b>25,420</b> | <b>32,095</b> | <b>34,772</b> | <b>28,677</b> | <b>32,413</b> | <b>26,710</b> | <b>33,050</b> | <b>30,301</b> | <b>38,385</b> | <b>35,680</b> | <b>36,100</b> | <b>(2,285)</b> | <b>-6.0%</b> |

**004 443 Waste Mgmt - Disposal - Sisk (Marten River)**

|   |                                    |               |               |               |               |               |               |               |               |               |               |               |              |              |
|---|------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|--------------|
| G-004-443-0031                              | Redistributed Wages                | 2,500         | 1,311         | 1,500         | 956           | 1,500         | 3,009         | 1,500         | 2,051         | 2,078         | 1,609         | 1,800         | (278)        | -13.4%       |
| G-004-443-0032                              | Redistributed Benefits             | 770           | 428           | 461           | 360           | 450           | 1,048         | 525           | 713           | 722           | 741           | 800           | 78           | 10.8%        |
| G-004-443-0040                              | Contracted Services                | 12,000        | 12,883        | 16,805        | 14,260        | 16,102        | 16,302        | 16,600        | 15,013        | 17,600        | 14,603        | 16,500        | (1,100)      | -6.3%        |
| G-004-443-0044                              | Landfill Closure Costs - Liability | 0             | 0             | 17,500        | 0             | 17,500        | 12,500        | 5,000         | 0             | 0             | 0             | 0             | 0            |              |
| G-004-443-0110                              | Telephone                          | 130           | 72            | 100           | 42            | 100           | 0             | 100           | 0             | 100           | 0             | 100           | 0            |              |
| G-004-443-0300                              | Materials and Supplies             | 800           | 285           | 500           | 546           | 750           | 551           | 600           | 205           | 500           | 475           | 500           | 0            |              |
| G-004-443-0480                              | Monitoring Costs & Annual Reports  | 5,000         | 7,845         | 7,900         | 2,544         | 2,500         | 0             | 2,500         | 0             | 1,250         | 4,186         | 1,600         | 350          | 28.0%        |
| <b>004 443 Waste Mgmt - Disposal - Sisk</b> |                                    | <b>21,200</b> | <b>22,824</b> | <b>44,766</b> | <b>18,707</b> | <b>38,902</b> | <b>33,410</b> | <b>26,825</b> | <b>17,983</b> | <b>22,250</b> | <b>21,614</b> | <b>21,300</b> | <b>(950)</b> | <b>-4.3%</b> |

**004 444 Waste Mgmt - Disposal - Brigg Site (Mine Landing)**

|   |                                    |               |               |               |               |               |               |               |               |               |               |               |              |             |
|---|------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|-------------|
| G-004-444-0031                                    | Redistributed Wages                | 2,700         | 2,109         | 2,200         | 5,640         | 5,500         | 2,383         | 3,000         | 10,174        | 10,309        | 3,571         | 3,000         | (7,309)      | -70.9%      |
| G-004-444-0032                                    | Redistributed Benefits             | 950           | 752           | 677           | 1,740         | 1,650         | 859           | 1,050         | 1,729         | 1,751         | 1,229         | 1,150         | (601)        | -34.3%      |
| G-004-444-0040                                    | Contracted Services                | 30,000        | 30,526        | 32,270        | 36,656        | 35,691        | 34,106        | 43,000        | 37,031        | 36,700        | 44,645        | 45,984        | 9,284        | 25.3%       |
| G-004-444-0044                                    | Landfill Closure Costs - Liability | 0             | 0             | 4,000         | 0             | 4,000         | 0             | 0             | 0             | 0             | 0             | 0             | 0            |             |
| G-004-444-0110                                    | Telephone                          | 130           | 72            | 100           | 18            | 100           | 0             | 100           | 0             | 100           | 0             | 100           | 0            |             |
| G-004-444-0300                                    | Materials and Supplies             | 800           | 674           | 800           | 5,025         | 1,200         | 461           | 600           | 4,037         | 2,000         | 934           | 1,500         | (500)        | -25.0%      |
| G-004-444-0480                                    | Monitoring Costs & Annual Reports  | 10,000        | 8,029         | 10,000        | 2,544         | 2,500         | 0             | 2,500         | 0             | 1,250         | 4,546         | 1,800         | 550          | 44.0%       |
| <b>004 444 Waste Mgmt - Disposal - Brigg Site</b> |                                    | <b>44,580</b> | <b>42,162</b> | <b>50,047</b> | <b>51,623</b> | <b>50,641</b> | <b>37,810</b> | <b>50,250</b> | <b>52,971</b> | <b>52,110</b> | <b>54,925</b> | <b>53,534</b> | <b>1,424</b> | <b>2.7%</b> |

**004 444 Waste Mgmt - Solid Waste Management Master Plan**

|  |                                    |               |               |          |          |          |          |          |              |          |          |          |          |  |
|--|------------------------------------|---------------|---------------|----------|----------|----------|----------|----------|--------------|----------|----------|----------|----------|--|
| G-004-444-0481   | Solid Waste Management Master Plan | 12,000        | 24,239        | 0        | 0        | 0        | 0        | 0        | 1,417        | 0        | 0        | 0        | 0        |  |
| <b>004 444 Waste Mgmt - Solid Waste Mgmt Master Plan</b> |                                    | <b>12,000</b> | <b>24,239</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>1,417</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |  |

| DEPARTMENT: | 009 Environmental Services | 2012 Budget | 2012 Actual | 2013 Budget | 2013 Actual | 2014 Budget | 2014 Actual | 2015 Budget | 2015 Actual | 2016 Budget | 2016 Actual At Dec 31 | 2017 Committee Recommendation | 2017 vs 2016 Budget Increase/ (Decrease) Amount | % |
|-------------|----------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-----------------------|-------------------------------|---|---|
|-------------|----------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-----------------------|-------------------------------|---|---|

**004 445 Waterfront Transfer Station**

|  |                        |               |              |               |              |              |              |              |              |              |              |              |              |              |
|--|------------------------|---------------|--------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| G-004-445-0040                             | Contracted Services    | 15,000        | 4,550        | 7,310         | 6,979        | 7,360        | 7,955        | 8,200        | 8,311        | 8,710        | 8,229        | 8,476        | (234)        | -2.7%        |
| G-004-445-0031                             | Redistributed Wages    | 2,800         | 3,349        | 3,400         | 697          | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            |              |
| G-004-445-0032                             | Redistributed Benefits | 840           | 809          | 1,046         | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            |              |
| <b>004 445 Waterfront Transfer Station</b> |                        | <b>18,640</b> | <b>8,708</b> | <b>11,756</b> | <b>7,676</b> | <b>7,360</b> | <b>7,955</b> | <b>8,200</b> | <b>8,311</b> | <b>8,710</b> | <b>8,229</b> | <b>8,476</b> | <b>(234)</b> | <b>-2.7%</b> |

**004 440 Mine Access Point Transfer Station**

|   |                        |          |          |              |              |              |               |              |              |              |              |              |            |             |
|---|------------------------|----------|----------|--------------|--------------|--------------|---------------|--------------|--------------|--------------|--------------|--------------|------------|-------------|
| G-004-440-0040                                    | Contracted Services    | 0        | 0        | 8,510        | 6,666        | 9,000        | 13,061        | 9,000        | 9,129        | 9,198        | 9,186        | 9,462        | 264        | 2.9%        |
| G-004-440-0031                                    | Redistributed Wages    | 0        | 0        | 0            | 0            | 0            | 0             | 0            | 0            | 0            | 0            | 0            | 0          |             |
| G-004-440-0032                                    | Redistributed Benefits | 0        | 0        | 0            | 0            | 0            | 0             | 0            | 0            | 0            | 0            | 0            | 0          |             |
| <b>004 440 Mine Access Point Transfer Station</b> |                        | <b>0</b> | <b>0</b> | <b>8,510</b> | <b>6,666</b> | <b>9,000</b> | <b>13,061</b> | <b>9,000</b> | <b>9,129</b> | <b>9,198</b> | <b>9,186</b> | <b>9,462</b> | <b>264</b> | <b>2.9%</b> |

**004 446 Recycling - SISK**

|                                 |                              |              |              |              |              |              |              |              |            |              |            |              |          |  |
|---------------------------------|------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|------------|--------------|------------|--------------|----------|--|
| G-004-446-0040                  | Contracted Services          | 5,000        | 3,437        | 3,500        | 2,162        | 3,500        | 2,646        | 3,500        | 561        | 1,000        | 645        | 1,000        | 0        |  |
| G-004-446-0204                  | R & D Recycling - Bin Rental | 1,800        | 1,800        | 900          | 1,094        | 0            | 0            | 0            | 0          | 0            | 0          | 0            | 0        |  |
| G-004-446-0507                  | Redistributed Wages          | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0          | 0            | 0          | 0            | 0        |  |
| <b>004 446 Recycling - SISK</b> |                              | <b>6,800</b> | <b>5,237</b> | <b>4,400</b> | <b>3,256</b> | <b>3,500</b> | <b>2,646</b> | <b>3,500</b> | <b>561</b> | <b>1,000</b> | <b>645</b> | <b>1,000</b> | <b>0</b> |  |

**004 447 Recycling - Mine Landing**

|   |                              |               |               |               |               |               |              |               |              |              |              |              |              |              |
|---|------------------------------|---------------|---------------|---------------|---------------|---------------|--------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|
| G-004-447-0040                          | Contracted Services          | 10,000        | 9,270         | 10,000        | 14,160        | 14,000        | 8,904        | 14,000        | 7,783        | 9,000        | 4,560        | 8,500        | (500)        | -5.6%        |
| G-004-447-0204                          | R & D Recycling - Bin Rental | 1,800         | 1,800         | 900           | 763           | 0             | 0            | 0             | 0            | 0            | 1,679        | 0            | 0            |              |
| G-004-447-0300                          | Materials & Supplies         | 0             | 0             | 0             | 0             | 0             | 546          | 0             | 0            | 0            | 0            | 0            | 0            |              |
| <b>004 447 Recycling - Mine Landing</b> |                              | <b>11,800</b> | <b>11,070</b> | <b>10,900</b> | <b>14,923</b> | <b>14,000</b> | <b>9,450</b> | <b>14,000</b> | <b>7,783</b> | <b>9,000</b> | <b>6,239</b> | <b>8,500</b> | <b>(500)</b> | <b>-5.6%</b> |

**004 448 Recycling - Strathy (Town)**

|                                    |                              |               |               |               |              |               |               |               |               |               |               |               |              |              |
|------------------------------------|------------------------------|---------------|---------------|---------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|--------------|
| G-004-448-0031                     | Redistributed Wages          | 1,000         | 0             | 500           | 0            | 500           | 0             | 500           | 86            | 87            | 0             | 0             | (87)         | -100.0%      |
| G-004-448-0032                     | Redistributed Benefits       | 300           | 0             | 154           | 0            | 150           | 0             | 175           | 33            | 33            | 0             | 0             | (33)         | -100.0%      |
| G-004-448-0040                     | Contracted Services          | 10,600        | 9,975         | 10,500        | 5,375        | 11,000        | 11,615        | 39,000        | 58,022        | 52,986        | 65,200        | 60,000        | 7,014        | 13.2%        |
| G-004-448-0204                     | R & D Recycling - Bin Rental | 0             | 0             | 0             | 0            | 0             | 0             | 0             | 2,211         | 2,500         | 2,216         | 2,500         | 0            |              |
| G-004-448-0300                     | Materials & Supplies         | 0             | 0             | 0             | 0            | 0             | 0             | 0             | 2,011         | 200           | 0             | 0             | (200)        | -100.0%      |
| G-004-448-0450                     | Hazardous Material North Bay | 3,000         | 2,820         | 3,000         | 0            | 3,000         | 2,692         | 3,000         | 0             | 3,000         | 2,692         | 2,800         | (200)        | -6.7%        |
| <b>004 448 Recycling - Strathy</b> |                              | <b>14,900</b> | <b>12,795</b> | <b>14,154</b> | <b>5,375</b> | <b>14,650</b> | <b>14,307</b> | <b>42,675</b> | <b>62,363</b> | <b>58,806</b> | <b>70,108</b> | <b>65,300</b> | <b>6,494</b> | <b>11.0%</b> |

**004 453 Dock Maintenance**

|                                 |                  |          |          |          |          |          |          |          |            |          |          |          |          |  |
|---------------------------------|------------------|----------|----------|----------|----------|----------|----------|----------|------------|----------|----------|----------|----------|--|
| G-004-453-0512                  | Dock Maintenance | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 128        | 0        | 0        | 0        | 0        |  |
| <b>004 453 Dock Maintenance</b> |                  | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>128</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |  |

**Total Operating Expenditures**

|                |                |                |                |                |                |                |                |                |                |                |              |             |
|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------|-------------|
| <b>637,494</b> | <b>591,566</b> | <b>638,626</b> | <b>607,958</b> | <b>624,709</b> | <b>640,125</b> | <b>673,667</b> | <b>735,568</b> | <b>725,673</b> | <b>720,919</b> | <b>734,562</b> | <b>8,889</b> | <b>1.2%</b> |
|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------|-------------|

| DEPARTMENT: | 009 Environmental Services | 2012 Budget | 2012 Actual | 2013 Budget | 2013 Actual | 2014 Budget | 2014 Actual | 2015 Budget | 2015 Actual | 2016 Budget | 2016 Actual At Dec 31 | 2017 Committee Recommendation | 2017 vs 2016 Budget Increase/ (Decrease) Amount | % |
|-------------|----------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-----------------------|-------------------------------|---|---|
|-------------|----------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-----------------------|-------------------------------|---|---|

**Capital Expenditures**

**010 400 Environmental Services**

|                |  |                |                |                |                |                |               |                |               |                |               |                |                |               |
|----------------|--|----------------|----------------|----------------|----------------|----------------|---------------|----------------|---------------|----------------|---------------|----------------|----------------|---------------|
| G-010-430-0480 | Temagami North Tower Recirculation Systems               | 57,000         | 57,403         | 0              | 0              | 0              | 0             | 0              | 0             | 0              | 0             | 0              | 0              | 0             |
| G-010-430-0483 | Temagami South Tower Recirculation Systems               | 57,000         | 55,968         | 0              | (1,359)        | 0              | 0             | 0              | 0             | 0              | 0             | 0              | 0              | 0             |
| G-010-410-1200 | Dewatering Trench Pumping Station - Pump and Power       | 12,000         | 6,638          | 19,992         | 18,735         | 0              | 0             | 0              | 0             | 0              | 0             | 0              | 0              | 0             |
| G-010-410-1201 | Temagami North #2 Lift Station Generator - Fencing       | 30,000         | 533            | 34,374         | 38,220         | 9,703          | 8,456         | 0              | 0             | 0              | 0             | 0              | 0              | 0             |
| G-010-410-1202 | Temagami Blower Building - Sliding/Doors                 | 17,000         | 19,166         | 0              | 0              | 25,000         | 17,785        | 0              | 0             | 0              | 0             | 0              | 0              | 0             |
| G-010-410-1204 | Temagami South - Sewer Chambers                          | 40,000         | 26,950         | 0              | 0              | 0              | 0             | 0              | 0             | 0              | 0             | 0              | 0              | 0             |
| G-010-444-1206 | Solid Waste MMP Items                                    | 50,000         | 7,768          | 0              | 0              | 50,000         | 25,046        | 0              | 0             | 0              | 0             | 0              | 0              | 0             |
| G-010-410-1203 | Temagami North Lagoon                                    | 42,842         | 0              | 60,842         | 54,833         | 0              | 0             | 0              | 0             | 0              | 0             | 0              | 0              | 0             |
| G-010-400-1408 | Temagami South Lagoon Pump House - Repairs               | 0              | 0              | 0              | 0              | 25,000         | 7,428         | 0              | 0             | 0              | 0             | 0              | 0              | 0             |
| G-010-400-1311 | Temagami North Standpipe - Railings                      | 0              | 0              | 178,000        | 158,846        | 33,500         | 16,943        | 0              | 0             | 0              | 0             | 0              | 0              | 0             |
| G-010-400-1312 | Temagami North Water Lines                               | 0              | 0              | 9,000          | 901            | 0              | 0             | 0              | 0             | 0              | 0             | 0              | 0              | 0             |
| G-010-400-1409 | Temagami South - Tem Shores Elect Panel & Lift Station   | 0              | 0              | 0              | 0              | 70,000         | 0             | 0              | 0             | 0              | 0             | 0              | 0              | 0             |
| G-010-400-1313 | Catch Basins Lakeshore Drive                             | 0              | 0              | 50,000         | 53,242         | 0              | 0             | 0              | 0             | 0              | 0             | 0              | 0              | 0             |
| G-010-400-1314 | Dump Wagons  | 0              | 0              | 10,000         | 0              | 0              | 0             | 0              | 0             | 0              | 0             | 12,000         | 12,000         | 100.0%        |
| G-010-400-1315 | Solid Waste Management                                   | 0              | 0              | 50,000         | 28,615         | 0              | 0             | 0              | 0             | 0              | 0             | 0              | 0              | 0             |
| G-010-400-1505 | Water Treatment Plant North - Equipment                  | 0              | 0              | 0              | 0              | 0              | 0             | 10,000         | 10,190        | 0              | 0             | 0              | 0              | 0             |
| G-010-400-1506 | Water Treatment Plant South - Equipment                  | 0              | 0              | 0              | 0              | 0              | 0             | 10,000         | 10,190        | 0              | 0             | 0              | 0              | 0             |
| G-010-400-1507 | Temagami South Water Treatment Plant - Upgrades          | 0              | 0              | 0              | 0              | 0              | 0             | 388,107        | 8,471         | 0              | 0             | 0              | 0              | 0             |
| G-010-400-1508 | Solid Waste Sites Acquisition - Strathy Briggs and Sisks | 0              | 0              | 0              | 0              | 0              | 0             | 50,000         | 12,866        | 50,000         | 17,662        | 50,000         | 0              | 0             |
| G-010-400-0061 | Solid Waste Management - Reserve                         | 0              | 0              | 95,000         | 95,000         | 0              | 0             | 0              | 0             | 0              | 0             | 0              | 0              | 0             |
| G-010-400-1601 | Landfill Site Orders (MOECC letters)                     |                |                |                |                |                |               |                |               | 50,000         | 17,086        | 25,000         | (25,000)       | -50.0%        |
| G-010-400-1602 | Temagami North Lagoon - ECA (MOECC email)                |                |                |                |                |                |               |                |               | 50,000         | 27,319        | 42,000         | (8,000)        | -16.0%        |
| G-010-400-1603 | Water - (OCWA Cap Letter)                                |                |                |                |                |                |               |                |               | 30,000         | 0             | 10,000         | (20,000)       | -66.7%        |
| G-010-400-1604 | Sewer - (OCWA Cap Letter)                                |                |                |                |                |                |               |                |               | 10,000         | 0             | 68,000         | 58,000         | 580.0%        |
| G-010-400-1605 | Temagami South Lagoon                                    |                |                |                |                |                |               |                |               | 20,000         | 0             | 0              | (20,000)       | -100.0%       |
| G-010-444-1205 | Landfills Closure Costs - Reserve                        | 15,000         | 0              | 0              | 0              | 10,000         | 10,000        | 7,500          | 7,500         | 7,500          | 0             | 15,000         | 7,500          | 100.0%        |
|                | CWWF Projects  |                |                |                |                |                |               |                |               |                |               | 231,800        | 231,800        | 100.0%        |
|                | <b>010 400 Environmental Services</b>                    | <b>320,842</b> | <b>174,428</b> | <b>507,208</b> | <b>447,033</b> | <b>223,203</b> | <b>85,658</b> | <b>465,607</b> | <b>49,218</b> | <b>217,500</b> | <b>62,066</b> | <b>453,800</b> | <b>236,300</b> | <b>108.6%</b> |

**Total Capital Expenditures**

|                |                |                |                |                |               |                |               |                |               |                |                |              |
|----------------|----------------|----------------|----------------|----------------|---------------|----------------|---------------|----------------|---------------|----------------|----------------|--------------|
| <b>320,842</b> | <b>174,428</b> | <b>507,208</b> | <b>447,033</b> | <b>223,203</b> | <b>85,658</b> | <b>465,607</b> | <b>49,218</b> | <b>217,500</b> | <b>62,066</b> | <b>453,800</b> | <b>236,300</b> | <b>50.8%</b> |
|----------------|----------------|----------------|----------------|----------------|---------------|----------------|---------------|----------------|---------------|----------------|----------------|--------------|



| Health Services Summary           | 2012<br>Budget  | 2012<br>Actual  | 2013<br>Budget  | 2013<br>Actual  | 2014<br>Budget  | 2014<br>Actual  | 2015<br>Budget  | 2015<br>Actual | 2016<br>Budget  | 2017<br>Committee<br>Recommendation | 2017 vs 2016 Budget<br>Increase/ (Decrease)<br>Amount | %           |
|-----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------|-----------------|-------------------------------------|---|-------------|
| <b>Revenues</b>                   |                 |                 |                 |                 |                 |                 |                 |                |                 |                                     |   |             |
| <b>Operating Revenues</b>         |                 |                 |                 |                 |                 |                 |                 |                |                 |                                     |   |             |
| User Charges                      | 9,625           | 5,830           | 6,100           | 6,095           | 5,200           | 2,584           | 3,028           | 5,151          | 3,600           | 2,100                               | (1,500)   | -41.7%      |
| Other                             |                 |                 |                 |                 |                 |                 |                 | 2,698          | 0               | 0                                   | 0   |             |
| Provincial Programs               | 82,275          | 75,419          | 99,493          | 51,911          | 0               | 0               | 622,149         | 670,766        | 614,049         | 634,122                             | 20,073  | 3.3%        |
|                                   | <b>91,900</b>   | <b>81,249</b>   | <b>105,593</b>  | <b>58,006</b>   | <b>5,200</b>    | <b>2,584</b>    | <b>625,177</b>  | <b>678,616</b> | <b>617,649</b>  | <b>636,222</b>                      | <b>18,573</b>   | <b>3.0%</b> |
| <b>Capital and Other Revenues</b> |                 |                 |                 |                 |                 |                 |                 |                |                 |                                     |   |             |
| Transfer from Reserves            | 8,000           | 0               | 0               | 0               | 0               | 0               | 0               | 0              | 0               | 0                                   | 0   |             |
|                                   | <b>8,000</b>    | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>       | <b>0</b>        | <b>0</b>                            | <b>0</b>  |             |
| <b>Total Revenues</b>             | <b>99,900</b>   | <b>81,249</b>   | <b>105,593</b>  | <b>58,006</b>   | <b>5,200</b>    | <b>2,584</b>    | <b>625,177</b>  | <b>678,616</b> | <b>617,649</b>  | <b>636,222</b>                      | <b>18,573</b>   | <b>3.0%</b> |
| <b>Expenditures</b>               |                 |                 |                 |                 |                 |                 |                 |                |                 |                                     |   |             |
| <b>Expenditures</b>               |                 |                 |                 |                 |                 |                 |                 |                |                 |                                     |   |             |
| <b>Operating</b>                  |                 |                 |                 |                 |                 |                 |                 |                |                 |                                     |   |             |
| Public Health Services            | 43,180          | 37,345          | 39,648          | 39,650          | 39,650          | 39,378          | 37,822          | 37,822         | 37,822          | 36,313                              | (1,508)   | -4.0%       |
| Ambulance Services                |                 |                 |                 |                 |                 |                 | 622,149         | 614,805        | 614,049         | 634,122                             | 20,073  | 3.3%        |
| Cemetery Services                 | 13,498          | 10,578          | 11,401          | 11,254          | 10,700          | 6,908           | 12,200          | 10,854         | 10,916          | 11,030                              | 114   | 1.0%        |
| Medical Centre Services           | 2,760           | 2,023           | 2,070           | 3,148           | 2,070           | 1,916           | 278             | 582            | 0               | 0                                   | 0   |             |
| Family Health Team                | 82,275          | 79,748          | 99,493          | 50,690          | 0               | 0               | 0               | 0              | 0               | 0                                   | 0   |             |
|                                   | <b>141,713</b>  | <b>129,694</b>  | <b>152,612</b>  | <b>104,742</b>  | <b>52,420</b>   | <b>48,203</b>   | <b>672,449</b>  | <b>664,064</b> | <b>662,787</b>  | <b>681,465</b>                      | <b>18,679</b>   | <b>2.8%</b> |
| <b>Capital</b>                    |                 |                 |                 |                 |                 |                 |                 |                |                 |                                     |   |             |
| Cemetery Services                 | 14,200          | 14,399          | 0               | 0               | 0               | 0               | 0               | 0              | 0               | 0                                   | 0   |             |
| Ambulance Base - 7 Stevens Road   | 0               | 0               | 15,000          | 10,241          | 0               | 0               | 0               | 0              | 0               | 0                                   | 0   |             |
|                                   | <b>14,200</b>   | <b>14,399</b>   | <b>15,000</b>   | <b>10,241</b>   | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>       | <b>0</b>        | <b>0</b>                            | <b>0</b>  |             |
| <b>Transfer to Reserves:</b>      |                 |                 |                 |                 |                 |                 |                 |                |                 |                                     |   |             |
| Cemetery Columbarium / Memory W:  | 0               | 0               | 0               | 1,443           | 0               | 2,056           | 0               | 0              | 0               | 0                                   | 0   |             |
| <b>Total Expenditures</b>         | <b>155,913</b>  | <b>144,093</b>  | <b>167,612</b>  | <b>116,426</b>  | <b>52,420</b>   | <b>50,259</b>   | <b>672,449</b>  | <b>664,064</b> | <b>662,787</b>  | <b>681,465</b>                      | <b>18,679</b>   | <b>2.8%</b> |
| <b>Net Amount</b>                 | <b>(56,013)</b> | <b>(62,844)</b> | <b>(62,019)</b> | <b>(58,420)</b> | <b>(47,220)</b> | <b>(47,675)</b> | <b>(47,272)</b> | <b>14,552</b>  | <b>(45,138)</b> | <b>(45,243)</b>                     | <b>(106)</b>  | <b>0.2%</b> |

| DEPARTMENT: | 009 Health Services | 2015 Budget | 2015 Actual | 2016 Budget | 2016 Actual At Dec 31 | 2017 Committee Recommendation | 2017 vs 2016 Budget Increase/ (Decrease) Amount | % |
|-------------|---------------------|-------------|-------------|-------------|-----------------------|-------------------------------|---|---|
|-------------|---------------------|-------------|-------------|-------------|-----------------------|-------------------------------|---|---|

### Revenues

**005 520 Ambulance Services**

|                |                                   |                |                |                |                |                |               |             |
|----------------|-----------------------------------|----------------|----------------|----------------|----------------|----------------|---------------|-------------|
| G-009-520-0751 | Provincial Programs - DNSSAB      | 622,149        | 670,766        | 614,049        | 614,049        | 634,122        | 20,073        | 3.3%        |
| G-009-520-0853 | Sundry                            |                | 2,698          | 0              | 1,686          | 0              | 0             |             |
|                | <b>005 520 Ambulance Services</b> | <b>622,149</b> | <b>673,465</b> | <b>614,049</b> | <b>615,735</b> | <b>634,122</b> | <b>20,073</b> | <b>3.3%</b> |

**009 530 Cemetery Services**

|                |                                  |              |              |              |              |              |                |               |
|----------------|----------------------------------|--------------|--------------|--------------|--------------|--------------|----------------|---------------|
| G-009-530-0855 | Cemetery Fees                    | 800          | 2,945        | 1,500        | 1,120        | 1,100        | (400)          | -35.7%        |
| G-009-530-0857 | Sales - Columbarium Niches       | 900          | 1,712        | 900          | 237          | 250          | (650)          | -274.8%       |
| G-009-530-0858 | Sales - Memory Wall              | 1,200        | (150)        | 600          | 150          | 150          | (450)          | -300.0%       |
| G-009-530-0859 | Cemetery Care & Maintenance      | 128          | 644          | 600          | 516          | 600          | 0              |               |
| G-009-530-0800 | Transfer from Previous Reserve   | 0            | 0            | 0            | 0            | 0            | 0              |               |
|                | <b>009 530 Cemetery Services</b> | <b>3,028</b> | <b>5,151</b> | <b>3,600</b> | <b>2,023</b> | <b>2,100</b> | <b>(1,500)</b> | <b>-74.2%</b> |

**009 550 Family Health Team**

|                |  |          |          |          |          |          |          |  |
|----------------|--|----------|----------|----------|----------|----------|----------|--|
| G-009-540-0751 | Provincial Programs - RNPGA            | 0        | 0        | 0        | 0        | 0        | 0        |  |
| G-009-550-0751 | Trsf from PY Surplus -Prov Funding - H | 0        | 0        | 0        | 0        | 0        | 0        |  |
|                | <b>009 550 Family Health Team</b>      | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |  |

**Total Revenues**

|  |  |                |                |                |                |                |        |      |
|--|--|----------------|----------------|----------------|----------------|----------------|--------|------|
|  |  | <b>625,177</b> | <b>678,616</b> | <b>617,649</b> | <b>617,758</b> | <b>636,222</b> | 18,573 | 3.0% |
|--|--|----------------|----------------|----------------|----------------|----------------|--------|------|

| DEPARTMENT: | 009 Health Services<br>005<br>010 | 2015<br>Budget | 2015<br>Actual | 2016<br>Budget | 2016<br>Actual<br>At Dec 31 | 2017<br>Committee<br>Recommendation | 2017 vs 2016 Budget<br>Increase/ (Decrease)<br>Amount | % |
|-------------|-----------------------------------|----------------|----------------|----------------|-----------------------------|-------------------------------------|---|---|
|-------------|-----------------------------------|----------------|----------------|----------------|-----------------------------|-------------------------------------|---|---|

### Operating Expenditures

**005 510 Public Health Services**

|                                       |                               |               |               |               |               |               |                |              |
|---------------------------------------|-------------------------------|---------------|---------------|---------------|---------------|---------------|----------------|--------------|
| G-005-510-0103                        | Hospital Transfer             | 270           | 270           | 270           | 270           | 270           | 0              |              |
| G-005-510-0402                        | Public Health Services        | 37,552        | 37,552        | 37,552        | 37,552        | 36,043        | (1,508)        | -4.0%        |
| G-005-510-0452                        | Special Project Physician Rec | 0             | 0             | 0             | 0             | 0             | 0              |              |
| <b>005 510 Public Health Services</b> |                               | <b>37,822</b> | <b>37,822</b> | <b>37,822</b> | <b>37,822</b> | <b>36,313</b> | <b>(1,508)</b> | <b>-4.0%</b> |

**005 520 Ambulance Services**

|                |  |                |                |                |                |                |               |             |
|----------------|--|----------------|----------------|----------------|----------------|----------------|---------------|-------------|
| G-005-520-0010 | Salaries / Wages                       | 426,535        | 426,529        | 434,735        | 422,226        | 428,041        | (6,694)       | -1.6%       |
| G-005-520-0030 | Benefits                               | 110,500        | 118,007        | 112,400        | 97,604         | 121,500        | 9,100         | 9.3%        |
| G-005-520-0040 | Contracted Services                    | 12,000         | 12,028         | 0              | 12,088         | 12,000         | 12,000        | 99.3%       |
| G-005-520-0090 | Meal Allowance                         | 1,000          | 903            | 800            | 1,690          | 1,600          | 800           | 47.3%       |
| G-005-520-0100 | Travel Expenses                        | 1,500          | 835            | 1,100          | 1,180          | 1,500          | 400           | 33.9%       |
| G-005-520-0106 | Telephone - Cell Phone                 | 2,000          | 1,143          | 1,700          | 1,222          | 1,700          | 0             |             |
| G-005-520-0107 | Telephone - Fax Line & 23951           | 1,500          | 1,382          | 1,500          | 1,651          | 1,500          | 0             |             |
| G-005-520-0110 | Telephone - 705 569-3258               | 1,200          | 931            | 0              | 0              | 0              | 0             |             |
| G-005-520-0111 | Utilities                              | 8,000          | 8,795          | 8,000          | 11,854         | 9,500          | 1,500         | 12.7%       |
| G-005-520-0112 | Courier                                | 50             | 0              | 50             | 0              | 50             | 0             |             |
| G-005-520-0113 | Postage                                | 100            | 0              | 100            | 0              | 100            | 0             |             |
| G-005-520-0114 | Telephone - 705 569-3210               | 1,100          | 1,123          | 1,100          | 1,054          | 1,200          | 100           | 9.5%        |
| G-005-520-0115 | Office Supplies and Equipment          | 2,000          | 1,614          | 2,000          | 255            | 1,200          | (800)         | -314.2%     |
| G-005-520-0116 | Insurance Premiums                     | 6,100          | 5,955          | 6,100          | 11,085         | 6,100          | 0             |             |
| G-005-520-0117 | Oxygen                                 | 4,500          | 3,331          | 4,000          | 1,140          | 4,000          | 0             |             |
| G-005-520-0119 | Other Supplies and Equipment           | 700            | 53             | 500            | 270            | 500            | 0             |             |
| G-005-520-0132 | Audit Fees                             | 3,400          | 2,647          | 3,400          | 1,832          | 2,000          | (1,400)       | -76.4%      |
| G-005-520-0133 | Professional Fees                      | 7,164          | 9,346          | 7,164          | 7,440          | 7,381          | 217           | 2.9%        |
| G-005-520-0136 | Other                                  | 2,000          | 315            | 1,200          | 255            | 1,000          | (200)         | -78.4%      |
| G-005-520-0150 | Bldg Repairs & Maintenance & Rent      | 1,400          | 1,031          | 1,400          | 1,499          | 2,000          | 600           | 40.0%       |
| G-005-520-0152 | Cleaning Supplies and Equipment        | 500            | 739            | 700            | 817            | 750            | 50            | 6.1%        |
| G-005-520-0200 | Bank Charges                           | 100            | 0              | 100            | 22             | 0              | (100)         | -454.5%     |
| G-005-520-0300 | Medical Supplies and Equipment         | 4,800          | 0              | 3,000          | 1,913          | 2,500          | (500)         | -26.1%      |
| G-005-520-0350 | Gas, Oil, Fluids & Minor Veh Repairs   | 7,000          | 6,284          | 6,000          | 5,413          | 6,000          | 0             |             |
| G-005-520-0422 | Linen / Storage                        | 500            | 0              | 500            | 40             | 500            | 0             |             |
| G-005-520-0559 | Computer / Communications Equipmen     | 500            | 120            | 500            | 0              | 500            | 0             |             |
| G-005-520-0900 | Building Water, Sewer, Grinder, Garbaç | 2,600          | 2,690          | 2,600          | 2,766          | 2,700          | 100           | 3.6%        |
| G-005-520-0933 | Rent / Lease Building                  | 7,700          | 7,700          | 7,700          | 7,700          | 7,700          | 0             |             |
| G-005-520-1630 | Training                               | 5,000          | 939            | 5,000          | 0              | 9,000          | 4,000         |             |
| G-005-520-6355 | Staff Uniforms - Repair / Replacement  | 100            | 0              | 100            | 928            | 600            | 500           | 53.9%       |
| G-005-520-6370 | Furniture (DNSSAB/EMS Approval)        | 600            | 365            | 600            | 0              | 1,000          | 400           |             |
|                |  | <b>622,149</b> | <b>614,805</b> | <b>614,049</b> | <b>593,943</b> | <b>634,122</b> | <b>20,073</b> | <b>3.4%</b> |

| DEPARTMENT: | 009 Health Services | 2015 Budget | 2015 Actual | 2016 Budget | 2016 Actual At Dec 31 | 2017 Committee Recommendation | 2017 vs 2016 Budget Increase/ (Decrease) Amount | % |
|-------------|---------------------|-------------|-------------|-------------|-----------------------|-------------------------------|---|---|
|-------------|---------------------|-------------|-------------|-------------|-----------------------|-------------------------------|---|---|

**005 530 Cemetery Services**

|                                  |  |               |               |               |              |               |            |             |
|----------------------------------|--|---------------|---------------|---------------|--------------|---------------|------------|-------------|
| G-005-530-0010                   | Salaries / Wages                       | 2,400         | 2,900         | 2,900         | 3,000        | 3,000         | 100        | 3.3%        |
| G-005-530-0030                   | Benefits                               | 0             | 216           | 216           | 224          | 230           | 14         | 6.3%        |
| G-005-530-0031                   | Redistributed Wages                    | 0             | 3,879         | 0             | 592          | 0             | 0          |             |
| G-005-530-0032                   | Redistributed Benefits                 | 0             | 1,372         | 0             | 226          | 0             | 0          |             |
| G-005-530-0040                   | Contracted Services                    | 2,800         | 1,856         | 800           | 280          | 800           | 0          |             |
| G-005-530-0102                   | Training                               | 500           | 0             | 500           | 0            | 500           | 0          |             |
| G-005-530-0117                   | Small Equipment Operations             | 0             | 49            | 0             | 0            | 0             | 0          |             |
| G-005-530-0150                   | Repairs & Maintenance                  | 2,000         | 0             | 2,000         | 1,170        | 2,000         | 0          |             |
| G-005-530-0300                   | Materials & Supplies                   | 2,000         | 582           | 2,000         | 566          | 2,000         | 0          |             |
| G-005-530-0300                   | Materials & Supplies - Cemetery Lakesl | 1,500         | 0             | 1,500         | 0            | 1,500         | 0          |             |
| G-005-530-0855                   | Refund - Cemetery Fees                 | 1,000         | 0             | 1,000         | 0            | 1,000         | 0          |             |
| G-005-530-0857                   | Refund - Sales - Columbarium Niches    | 0             | 0             | 0             | 0            | 0             | 0          |             |
| <b>005 530 Cemetery Services</b> |  | <b>12,200</b> | <b>10,854</b> | <b>10,916</b> | <b>6,058</b> | <b>11,030</b> | <b>114</b> | <b>1.9%</b> |

**005 540 Medical Centre Services**

|  |                      |            |            |          |          |          |          |  |
|--|----------------------|------------|------------|----------|----------|----------|----------|--|
| G-005-540-0040                         | Contracted Services  | 0          | 0          | 0        | 0        | 0        | 0        |  |
| G-005-540-0109                         | Natural Gas          | 207        | 369        | 0        | 0        | 0        | 0        |  |
| G-005-540-0111                         | Utilities            | 71         | 0          | 0        | 0        | 0        | 0        |  |
| G-005-540-0300                         | Materials & Supplies | 0          | 213        | 0        | 0        | 0        | 0        |  |
| <b>005 540 Medical Centre Services</b> |                      | <b>278</b> | <b>582</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |  |

**005 550 Family Health Team**

|                                   |                             |          |          |          |          |          |          |  |
|-----------------------------------|-----------------------------|----------|----------|----------|----------|----------|----------|--|
| G-005-550-0031                    | Redistributed Wages         | 0        | 0        | 0        | 0        | 0        | 0        |  |
| G-005-550-0032                    | Redistributed Benefits      | 0        | 0        | 0        | 0        | 0        | 0        |  |
| G-005-550-0040                    | Contracted Services - RNPGA | 0        | 0        | 0        | 0        | 0        | 0        |  |
| G-005-550-0540                    | Healthy Living Programs     | 0        | 0        | 0        | 0        | 0        | 0        |  |
| <b>005 550 Family Health Team</b> |                             | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |  |

**Total Operating Expenditures**

|  |                |                |                |                |                |               |             |
|--|----------------|----------------|----------------|----------------|----------------|---------------|-------------|
|  | <b>672,449</b> | <b>664,064</b> | <b>662,787</b> | <b>637,822</b> | <b>681,465</b> | <b>18,679</b> | <b>2.9%</b> |
|--|----------------|----------------|----------------|----------------|----------------|---------------|-------------|

| Social & Family Services Summary | 2012<br>Budget | 2012<br>Actual | 2013<br>Budget | 2013<br>Actual | 2014<br>Budget | 2014<br>Actual | 2015<br>Budget | 2015<br>Actual | 2016<br>Budget | 2017<br>Committee<br>Recommendation | 2017 vs 2016 Budget<br>Increase/ (Decrease)<br>Amount | % |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-------------------------------------|---|---|
|----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-------------------------------------|---|---|

### Expenditures

|                           |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |               |             |
|---------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------------|-------------|
| <b>Expenditures</b>       |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |               |             |
| <b>Operating</b>          |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |               |             |
| General Welfare           | 940,567          | 940,567          | 867,681          | 867,681          | 821,305          | 815,695          | 806,292          | 806,292          | 794,412          | 811,640          | 17,228        | 2.2%        |
| Au Chateau                | 262,105          | 262,105          | 301,884          | 301,884          | 313,128          | 313,128          | 298,080          | 298,080          | 277,480          | 285,807          | 8,327         | 3.0%        |
|                           | <b>1,202,672</b> | <b>1,202,672</b> | <b>1,169,565</b> | <b>1,169,565</b> | <b>1,134,433</b> | <b>1,128,823</b> | <b>1,104,372</b> | <b>1,104,372</b> | <b>1,071,892</b> | <b>1,097,447</b> | <b>25,555</b> | <b>2.4%</b> |
| <b>Total Expenditures</b> | <b>1,202,672</b> | <b>1,202,672</b> | <b>1,169,565</b> | <b>1,169,565</b> | <b>1,134,433</b> | <b>1,128,823</b> | <b>1,104,372</b> | <b>1,104,372</b> | <b>1,071,892</b> | <b>1,097,447</b> | <b>25,555</b> | <b>2.4%</b> |

| DEPARTMENT: | 009 Social & Family Services | 2012 Budget | 2012 Actual | 2013 Budget | 2013 Actual | 2014 Budget | 2014 Actual | 2015 Budget | 2015 Actual | 2016 Budget | 2016 Actual At Dec 31 | 2017 Committee Recommendation | 2017 vs 2016 Budget Increase/ (Decrease) Amount % |
|-------------|------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-----------------------|-------------------------------|---|
|             | 006                          |             |             |             |             |             |             |             |             |             |                       |                               |   |
|             | 010                          |             |             |             |             |             |             |             |             |             |                       |                               |   |

**Operating Expenditures**

**006 610 General Welfare**

|                |                                |                |                |                |                |                |                |                |                |                |                |                |               |             |
|----------------|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|-------------|
| G-006-610-0402 | Local Services Realignment     | 940,567        | 940,567        | 867,681        | 867,681        | 821,305        | 815,695        | 806,292        | 806,292        | 794,412        | 794,412        | 811,640        | 17,228        | 2.2%        |
|                | <b>006 610 General Welfare</b> | <b>940,567</b> | <b>940,567</b> | <b>867,681</b> | <b>867,681</b> | <b>821,305</b> | <b>815,695</b> | <b>806,292</b> | <b>806,292</b> | <b>794,412</b> | <b>794,412</b> | <b>811,640</b> | <b>17,228</b> | <b>2.2%</b> |

**006 620 Au Chateau**

|                |                           |                |                |                |                |                |                |                |                |                |                |                |              |             |
|----------------|---------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------|-------------|
| G-006-620-0404 | Au Chateau                | 262,105        | 262,105        | 301,884        | 301,884        | 313,128        | 313,128        | 298,080        | 298,080        | 277,480        | 277,480        | 285,807        | 8,327        | 3.0%        |
|                | <b>006 620 Au Chateau</b> | <b>262,105</b> | <b>262,105</b> | <b>301,884</b> | <b>301,884</b> | <b>313,128</b> | <b>313,128</b> | <b>298,080</b> | <b>298,080</b> | <b>277,480</b> | <b>277,480</b> | <b>285,807</b> | <b>8,327</b> | <b>3.0%</b> |

**Total Operating Expenditures**

|  |  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |               |             |
|--|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------------|-------------|
|  |  | <b>1,202,672</b> | <b>1,202,672</b> | <b>1,169,565</b> | <b>1,169,565</b> | <b>1,134,433</b> | <b>1,128,823</b> | <b>1,104,372</b> | <b>1,104,372</b> | <b>1,071,892</b> | <b>1,071,892</b> | <b>1,097,447</b> | <b>25,555</b> | <b>2.4%</b> |
|--|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------------|-------------|

| Recreation & Cultural Services Summary | 2012 Budget | 2012 Actual | 2013 Budget | 2013 Actual | 2014 Budget | 2014 Actual | 2015 Budget | 2015 Actual | 2016 Budget | 2017 Committee Recommendation | 2017 vs 2016 Budget Increase/ (Decrease) Amount | % |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------------------------|---|---|
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------------------------|---|---|

| Revenues   |                |                |               |               |               |               |               |                |               |                |                |               |
|--|----------------|----------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|----------------|----------------|---------------|
| <b>Operating Revenues</b>                          |                |                |               |               |               |               |               |                |               |                |                |               |
| User Charges                                       | 19,680         | 18,401         | 16,950        | 21,324        | 22,900        | 12,134        | 19,800        | 14,154         | 20,300        | 16,750         | (3,550)        | -17.5%        |
| Provincial Programs                                | 15,411         | 15,713         | 9,125         | 9,493         | 14,875        | 18,804        | 18,696        | 22,444         | 18,407        | 24,643         | 6,236          | 33.9%         |
| Federal Programs                                   | 10,920         | 8,000          | 1,920         | 1,208         | 0             | 6,200         | 6,500         | 10,035         | 6,500         | 8,000          | 1,500          | 23.1%         |
| Other  | 7,075          | 9,002          | 6,000         | 16,243        | 8,550         | 6,029         | 8,050         | 6,542          | 7,500         | 8,400          | (900)          | -12.0%        |
|  | <b>53,086</b>  | <b>51,117</b>  | <b>33,995</b> | <b>48,268</b> | <b>46,325</b> | <b>43,167</b> | <b>53,046</b> | <b>53,174</b>  | <b>52,707</b> | <b>57,793</b>  | <b>3,286</b>   | <b>6.2%</b>   |
| <b>Capital and Other Revenues</b>                  |                |                |               |               |               |               |               |                |               |                |                |               |
| Provincial Programs                                | 123,900        | 124,620        | 0             | 0             | 0             | 0             | 0             | 0              | 0             | 17,000         | 17,000         |               |
| Federal Programs                                   |                |                |               |               |               |               |               |                |               | 100,000        | 100,000        | 100.0%        |
| Transfer from Previous Year Surplus / Reserve Fund | 0              | 0              | 3,000         | 3,000         | 1,896         | 0             | 0             | 54,854         | 0             | 1,000          | 1,000          |               |
|  | <b>123,900</b> | <b>124,620</b> | <b>3,000</b>  | <b>3,000</b>  | <b>1,896</b>  | <b>0</b>      | <b>0</b>      | <b>54,854</b>  | <b>0</b>      | <b>118,000</b> | <b>118,000</b> |               |
| <b>Total Revenues</b>                              | <b>176,986</b> | <b>175,737</b> | <b>36,995</b> | <b>51,268</b> | <b>48,221</b> | <b>43,167</b> | <b>53,046</b> | <b>108,028</b> | <b>52,707</b> | <b>175,793</b> | <b>121,286</b> | <b>230.1%</b> |

| Expenditures                    |                |                |                |                |                |                |                |                |                |                |               |              |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|--------------|
| <b>Expenditures</b>             |                |                |                |                |                |                |                |                |                |                |               |              |
| <b>Operating</b>                |                |                |                |                |                |                |                |                |                |                |               |              |
| Parks & Recreation              | 67,832         | 58,456         | 68,368         | 58,926         | 68,141         | 66,177         | 68,542         | 68,220         | 74,524         | 100,456        | 25,932        | 34.8%        |
| Community Centre                | 116,194        | 106,584        | 115,353        | 129,878        | 110,948        | 121,662        | 110,860        | 120,381        | 120,060        | 150,157        | 30,097        | 25.1%        |
| Temagami Tower Programming      | 23,258         | 16,378         | 24,761         | 24,491         | 24,570         | 24,500         | 25,989         | 22,957         | 36,625         | 40,075         | 3,450         | 9.4%         |
| Library                         | 1,350          | 1,360          | 1,350          | 3,164          | 2,500          | 2,850          | 4,700          | 3,352          | 3,000          | 8,904          | 5,904         | 196.8%       |
|                                 | 64,220         | 55,904         | 63,265         | 60,151         | 63,103         | 62,337         | 67,524         | 67,542         | 69,314         | 72,000         | 2,686         | 3.9%         |
|                                 | <b>272,854</b> | <b>238,682</b> | <b>273,098</b> | <b>276,611</b> | <b>269,262</b> | <b>277,526</b> | <b>277,615</b> | <b>282,451</b> | <b>303,523</b> | <b>371,592</b> | <b>68,069</b> | <b>22.4%</b> |
| <b>Capital</b>                  |                |                |                |                |                |                |                |                |                |                |               |              |
| Parks & Recreation              | 31,300         | 55,708         | 8,000          | 8,814          | 0              | 0              | 35,000         | 0              | 35,170         | 0              | (35,170)      | -100.0%      |
| Community Centre                | 107,600        | 83,830         | 0              | 0              | 31,000         | 27,453         | 12,000         | 98,269         | 0              | 15,000         | 15,000        | 100.0%       |
| Temagami Tower Programming      | 25,000         | 6,202          | 35,000         | 20,243         | 4,500          | 1,404          | 165,000        | 848            | 286,000        | 320,000        | 34,000        | 11.9%        |
| Library                         | 0              | 0              | 0              | 0              | 4,400          | 0              | 4,400          | 1,570          | 2,830          | 0              | (2,830)       | -100.0%      |
|                                 | <b>163,900</b> | <b>145,741</b> | <b>43,000</b>  | <b>29,057</b>  | <b>39,900</b>  | <b>28,857</b>  | <b>216,400</b> | <b>100,688</b> | <b>324,000</b> | <b>340,400</b> | <b>16,400</b> | <b>5.1%</b>  |
| <b>Long Term Debt Repayment</b> |                |                |                |                |                |                |                |                |                |                |               |              |
| <b>Transfer to Reserves</b>     |                |                |                |                |                |                |                |                |                |                |               |              |
| Reserve for Arena               | 10,000         | 10,000         | 10,000         | 10,000         | 0              | 0              | 10,000         | 10,000         | 25,000         | 0              | (25,000)      | -100.0%      |
| <b>Total Expenditures</b>       | <b>446,754</b> | <b>394,423</b> | <b>326,098</b> | <b>315,668</b> | <b>309,162</b> | <b>306,383</b> | <b>504,015</b> | <b>393,139</b> | <b>652,523</b> | <b>711,992</b> | <b>59,469</b> | <b>9.1%</b>  |

|                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |               |               |
|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------------|---------------|
| <b>Net Amount</b> | <b>(269,768)</b> | <b>(218,687)</b> | <b>(289,103)</b> | <b>(264,400)</b> | <b>(260,941)</b> | <b>(263,216)</b> | <b>(450,969)</b> | <b>(285,110)</b> | <b>(599,816)</b> | <b>(536,199)</b> | <b>61,817</b> | <b>-10.3%</b> |
|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------------|---------------|

| DEPARTMENT:                           | 009 Recreation & Culture Services       | 2012 Budget    | 2012 Actual    | 2013 Budget   | 2013 Actual   | 2014 Budget   | 2014 Actual   | 2015 Budget   | 2015 Actual   | 2016 Budget   | 2016 Actual At Dec 31 | 2017 Committee Recommendation | 2017 vs 2016 Budget Increase/ (Decrease) Amount | %              |
|---------------------------------------|---|----------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|-----------------------|-------------------------------|---|----------------|
| <b>Revenues</b>                       |   |                |                |               |               |               |               |               |               |               |                       |                               |   |                |
| <b>009 710 Parks &amp; Recreation</b> |   |                |                |               |               |               |               |               |               |               |                       |                               |   |                |
| G-009-710-0751                        | Provincial Funding                      | 31,300         | 32,820         | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0                     | 17,000                        | 17,000  | 100.0%         |
| G-009-710-0760                        | Federal Funding                         | 10,280         | 8,000          | 1,280         | 604           | 0             | 6,200         | 6,500         | 10,035        | 6,500         | 6,200                 | 8,000                         | 1,500   | 23.1%          |
| G-009-710-FUND                        | Deferred Funding                        | 0              | 0              | 0             | 3,327         | 0             | 0             | 0             | 0             | 0             | 0                     | 0                             | 0   |                |
| G-009-710-0782                        | Sundry Sales - Canada Day               | 0              | 0              | 0             | 640           | 500           | 0             | 500           | 352           | 500           | 356                   | 600                           | 100   | 20.0%          |
| G-009-710-0783                        | Sundry Sales - Ball Tournament          | 0              | 0              | 0             | 1,131         | 0             | 0             | 0             | 0             | 0             | 0                     | 0                             | 0   |                |
| G-009-710-0879                        | Temagami Healthy Community Fund         | 1,000          | 744            | 250           | 0             | 250           | 0             | 250           | 0             | 250           | 0                     | 250                           | 0   |                |
| G-009-710-0880                        | Miscellaneous Donations                 | 200            | 843            | 300           | 130           | 1,000         | 996           | 1,000         | 1,307         | 1,000         | 675                   | 1,000                         | 0   |                |
| G-009-710-0881                        | Donations - Canada Day                  | 2,000          | 2,963          | 2,000         | 2,670         | 2,000         | 2,705         | 2,000         | 1,300         | 2,000         | 1,815                 | 1,850                         | (150)   | -7.5%          |
| G-009-710-0882                        | Donations - Fireworks                   |                |                |               |               |               |               |               |               |               | 0                     | 1,500                         | 1,500   | 100.0%         |
| G-009-710-0883                        | Donations / Santa Train / Tree Lighting | 250            | 0              | 250           | 271           | 250           | 0             | 250           | 206           | 250           | 544                   | 700                           | 450   | 180.0%         |
| G-009-710-0884                        | Donations / Funding - Shiverfest        | 3,625          | 3,879          | 2,500         | 2,861         | 2,500         | 1,669         | 2,500         | 662           | 2,500         | 1,543                 | 1,500                         | (1,000)   | -40.0%         |
| G-009-710-0888                        | Donations / Community Christmas         | 0              | 0              | 100           | 0             | 500           | 0             | 0             | 0             | 0             | 0                     | 200                           | 200   | 100.0%         |
| G-009-710-0930                        | Municipal Equipment Rentals             |                |                |               |               |               |               |               |               |               | 233                   | 0                             | 0   |                |
| <b>009 710 Parks &amp; Recreation</b> |   | <b>48,655</b>  | <b>49,249</b>  | <b>6,680</b>  | <b>11,634</b> | <b>7,000</b>  | <b>11,570</b> | <b>13,000</b> | <b>13,862</b> | <b>13,000</b> | <b>11,366</b>         | <b>32,600</b>                 | <b>1,000</b>                                    | <b>7.7%</b>    |
| <b>009 720 Community Centre</b>       |   |                |                |               |               |               |               |               |               |               |                       |                               |   |                |
| G-009-720-0851                        | Arena Rent and Vending Sales            | 0              | 573            | 600           | 783           | 800           | 176           | 800           | 441           | 500           | 328                   | 250                           | (250)   | -50.0%         |
| G-009-720-0751                        | Provincial Funding (Trillium)           | 92,600         | 91,800         | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0                     | 0                             | 0   |                |
| G-009-720-0755                        | Provincial Funding (Students)           | 0              | 0              | 0             | 7,865         | 5,000         | 4,218         | 5,000         | 5,750         | 6,200         | 7,837                 | 11,400                        | 5,200   | 83.9%          |
| G-009-720-0853                        | Rink Board Advertisement                | 0              | 0              | 0             | 355           | 750           | 0             | 750           | 250           | 500           | 0                     | 250                           | (250)   | -50.0%         |
| G-009-720-0880                        | Donations                               | 0              | 0              | 0             | 0             | 0             | 103           | 0             | 0             | 0             | 0                     | 0                             | 0   |                |
| G-009-720-0935                        | Arena Ice Rental Fees                   | 5,000          | 6,403          | 5,500         | 3,577         | 4,000         | 2,347         | 4,000         | 4,365         | 6,000         | 3,552                 | 2,350                         | (3,650)   | -60.8%         |
| G-009-720-0936                        | Arena Hall Rentals                      | 7,000          | 4,843          | 5,150         | 7,109         | 7,000         | 3,774         | 6,000         | 3,055         | 5,000         | 4,181                 | 4,000                         | (1,000)   | -20.0%         |
|                                       | Transfer from Reserve Fund              | 0              | 0              | 0             | 0             | 0             | 0             | 0             | 54,854        | 0             | 0                     | 0                             | 0   |                |
| <b>009 720 Total Community Centre</b> |   | <b>104,600</b> | <b>103,619</b> | <b>11,250</b> | <b>19,690</b> | <b>17,550</b> | <b>10,618</b> | <b>16,550</b> | <b>68,715</b> | <b>18,200</b> | <b>15,898</b>         | <b>18,250</b>                 | <b>50</b>                                       | <b>0.3%</b>    |
| <b>009 730 Temagami Tower</b>         |   |                |                |               |               |               |               |               |               |               |                       |                               |   |                |
| G-009-730-0760                        | Federal Funding                         | 640            | 0              | 640           | 604           | 0             | 0             | 0             | 0             | 0             | 0                     | 100,000                       | 100,000   | 100.0%         |
| G-009-730-0852                        | Interpretive Centre Sales               | 0              | 14             | 0             | 3             | 0             | 0             | 0             | 0             | 0             | 0                     | 0                             | 0   |                |
| G-009-730-0880                        | Tower Donations                         | 2,030          | 2,473          | 2,200         | 1,727         | 2,100         | 872           | 2,000         | 2,878         | 2,500         | 2,698                 | 3,100                         | 600   | 24.0%          |
| G-009-730-0900                        | Tower User Fees                         | 4,550          | 3,195          | 3,000         | 1,074         | 3,000         | 1,537         | 3,000         | 1,007         | 3,000         | 3,189                 | 3,300                         | 300   | 10.0%          |
| <b>009 730 Temagami Tower</b>         |   | <b>7,220</b>   | <b>5,682</b>   | <b>5,840</b>  | <b>3,408</b>  | <b>5,100</b>  | <b>2,409</b>  | <b>5,000</b>  | <b>3,885</b>  | <b>5,500</b>  | <b>5,887</b>          | <b>106,400</b>                | <b>100,900</b>                                  | <b>1834.5%</b> |
| <b>009 740 Programming</b>            |   |                |                |               |               |               |               |               |               |               |                       |                               |   |                |
| G-009-740-0900                        | User Fees - Sports                      | 0              | 0              | 0             | 105           | 300           | 70            | 300           | 262           | 300           | 0                     | 300                           | 0   |                |
| G-009-740-0724                        | User Fees - Fitness Centre              | 0              | 411            | 0             | 6,089         | 5,000         | 1,569         | 3,000         | 1,673         | 2,500         | 1,893                 | 2,200                         | (300)   | -12.0%         |
| <b>009 740 Programming</b>            |   | <b>0</b>       | <b>411</b>     | <b>0</b>      | <b>6,194</b>  | <b>5,300</b>  | <b>1,639</b>  | <b>3,300</b>  | <b>1,935</b>  | <b>2,800</b>  | <b>1,893</b>          | <b>2,500</b>                  | <b>(300)</b>                                    | <b>-9.1%</b>   |



| DEPARTMENT: | 009<br>007<br>010 | Recreation & Culture Services | 2012<br>Budget | 2012<br>Actual | 2013<br>Budget | 2013<br>Actual | 2014<br>Budget | 2014<br>Actual | 2015<br>Budget | 2015<br>Actual | 2016<br>Budget | 2016<br>Actual<br>At Dec 31 | 2017<br>Committee<br>Recommendation | 2017 vs 2016 Budget<br>Increase/ (Decrease)<br>Amount | % |
|-------------|-------------------|-------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|-------------------------------------|---|---|
|-------------|-------------------|-------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|-------------------------------------|---|---|

|                        |  |   |               |               |               |               |               |               |               |               |               |               |               |              |              |
|------------------------|--|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|--------------|
| <b>009 750 Library</b> |  |   |               |               |               |               |               |               |               |               |               |               |               |              |              |
| G-009-750-0745         |  | Local History Project                               | 3,000         | 3,000         | 0             | 0             | 0             | 5,050         | 0             | 0             | 0             | 0             | 1,000         | 1,000        | 100.0%       |
| G-009-750-0751         |  | Provincial Funding                                  | 8,636         | 8,720         | 9,125         | 0             | 9,450         | 9,022         | 13,271        | 15,738        | 8,636         | 8,636         | 8,636         | 0            |              |
| G-009-750-FUND         |  | Deferred Funding                                    | 0             | 0             | 0             | 4,074         | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0            |              |
| G-009-750-0853         |  | Sundry Revenue                                      | 0             | 0             | 0             | 0             | 0             | 197           | 0             | 1,413         | 0             | 1,413         | 300           | 300          | 100.0%       |
| G-009-750-0853         |  | Donations   | 0             | 0             | 0             | 0             | 0             | 183           | 0             | 611           | 0             | 0             | 0             | 0            |              |
| G-009-750-0895         |  | Service Ontario                                     | 500           | 478           | 0             | 425           | 425           | 514           | 425           | 956           | 425           | 0             | 425           | 0            |              |
| G-009-750-0900         |  | Library User Fees                                   | 1,100         | 1,063         | 1,100         | 1,640         | 1,500         | 1,965         | 1,500         | 914           | 1,000         | 2,256         | 1,500         | 500          | 50.0%        |
| G-009-750-0906         |  | Cap Revenue   | 3,275         | 3,515         | 0             | 1,203         | 0             | 0             | 0             | 0             | 3,146         | 3,146         | 3,182         | 36           | 1.1%         |
| G-009-750-0571         |  | Tsfr from Prev Year Surplus - Local History Project | 0             | 0             | 3,000         | 3,000         | 1,896         | 0             | 0             | 0             | 0             | 0             | 1,000         | 1,000        | 100.0%       |
| <b>009 750 Library</b> |  |   | <b>16,511</b> | <b>16,776</b> | <b>13,225</b> | <b>10,343</b> | <b>13,271</b> | <b>16,931</b> | <b>15,196</b> | <b>19,632</b> | <b>13,207</b> | <b>15,451</b> | <b>16,043</b> | <b>2,836</b> | <b>21.5%</b> |

|                       |  |  |                |                |               |               |               |               |               |                |               |               |                |                |               |
|-----------------------|--|--|----------------|----------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|---------------|----------------|----------------|---------------|
| <b>Total Revenues</b> |  |  | <b>176,986</b> | <b>175,737</b> | <b>36,995</b> | <b>51,268</b> | <b>48,221</b> | <b>43,167</b> | <b>53,046</b> | <b>108,028</b> | <b>52,707</b> | <b>50,495</b> | <b>175,793</b> | <b>104,486</b> | <b>198.2%</b> |
|-----------------------|--|--|----------------|----------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|---------------|----------------|----------------|---------------|

**Operating Expenditures**

|                                      |  |                                |               |               |               |               |               |               |               |               |               |               |                |               |              |
|--------------------------------------|--|--------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|--------------|
| <b>007 710 Park &amp; Recreation</b> |  |                                |               |               |               |               |               |               |               |               |               |               |                |               |              |
| G-007-710-0010                       |  | Salaries / Wages               | 32,047        | 5,987         | 17,476        | 7,381         | 18,294        | 3,954         | 19,308        | 5,132         | 20,566        | 3,042         | 17,141         | (3,425)       | -16.7%       |
| G-007-710-0030                       |  | Benefits                       | 6,285         | 286           | 6,027         | 791           | 5,043         | 688           | 5,213         | 1,136         | 5,778         | 738           | 4,793          | (985)         | -17.1%       |
| G-007-712-0031                       |  | Redistributed Wages            | 0             | 21,419        | 13,661        | 17,680        | 14,922        | 25,839        | 15,431        | 27,099        | 18,616        | 29,380        | 18,616         | 0             |              |
| G-007-712-0032                       |  | Redistributed Benefits         | 0             | 2,285         | 2,154         | 4,502         | 1,682         | 5,774         | 1,840         | 5,758         | 2,189         | 4,698         | 2,156          | (33)          | -1.5%        |
| G-007-710-0040                       |  | Contracted Services            | 0             | 0             | 0             | 0             | 0             | 300           | 0             | 142           | 175           | 4             | 200            | 25            | 14.3%        |
| G-007-710-0041                       |  | Ball Field Maintenance         | 3,000         | 173           | 2,000         | 1,022         | 1,000         | 1,337         | 1,000         | 1,333         | 1,250         | 733           | 1,250          | 0             |              |
| G-007-710-0100                       |  | Business Travel & Training     | 1,750         | 1,088         | 2,000         | 2,434         | 4,150         | 3,278         | 3,600         | 3,654         | 4,000         | 0             | 4,000          | 0             |              |
| G-007-710-0124                       |  | Canada Day                     | 11,500        | 13,069        | 10,000        | 12,965        | 9,000         | 14,435        | 9,000         | 14,219        | 10,000        | 12,743        | 20,000         | 10,000        | 100.0%       |
| G-007-710-0126                       |  | Recreation and Cultural Events | 4,000         | 4,047         | 4,550         | 2,549         | 3,800         | 4,251         | 4,000         | 4,197         | 4,000         | 1,873         | 4,450          | 450           | 11.3%        |
| G-007-710-0129                       |  | Shiverfest                     | 4,250         | 6,773         | 5,500         | 5,777         | 5,400         | 3,332         | 4,000         | 1,837         | 3,500         | 2,687         | 3,850          | 350           | 10.0%        |
| G-007-710-0300                       |  | Materials & Supplies           | 4,000         | 3,331         | 4,250         | 3,456         | 4,450         | 3,288         | 4,450         | 3,713         | 4,450         | 4,285         | 4,100          | (350)         | -7.9%        |
| G-007-710-0879                       |  | Temagami Healthy Community     | 1,000         | 0             | 750           | 368           | 400           | 0             | 400           | 0             | 0             | 0             | 19,900         | 19,900        | 100.0%       |
| <b>007 710 Park &amp; Recreation</b> |  |                                | <b>67,832</b> | <b>58,456</b> | <b>68,368</b> | <b>58,926</b> | <b>68,141</b> | <b>66,177</b> | <b>68,542</b> | <b>68,220</b> | <b>74,524</b> | <b>60,183</b> | <b>100,456</b> | <b>25,932</b> | <b>34.8%</b> |

| DEPARTMENT: | 009 | Recreation & Culture Services | 2012   | 2012   | 2013   | 2013   | 2014   | 2014   | 2015   | 2015   | 2016   | 2016      | 2017           | 2017 vs 2016 Budget  |
|-------------|-----|-------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|----------------|----------------------|
|             | 007 |                               | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual    | Committee      | Increase/ (Decrease) |
|             | 010 |                               |        |        |        |        |        |        |        |        |        | At Dec 31 | Recommendation | Amount               |
|             |     |                               |        |        |        |        |        |        |        |        |        |           |                | %                    |

**007 720 Community Centre**

|                                 |                                 |                |                |                |                |                |                |                |                |                |                |                |               |              |
|---------------------------------|---------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|--------------|
| G-007-720-0010                  | Salaries / Wages                | 26,307         | 19,507         | 17,476         | 22,619         | 18,294         | 5,597          | 19,308         | 9,755          | 20,566         | 9,052          | 17,141         | (3,425)       | -16.7%       |
| G-007-720-0030                  | Benefits                        | 5,387          | 5,386          | 6,027          | 7,458          | 5,043          | 1,274          | 5,213          | 2,642          | 5,778          | 1,323          | 4,793          | (985)         | -17.1%       |
| G-007-722-0031                  | Redistributed Wages Arena       | 0              | 7,249          | 7,332          | 7,386          | 9,194          | 24,906         | 9,100          | 23,081         | 12,089         | 30,052         | 18,088         | 5,999         | 49.6%        |
| G-007-722-0032                  | Redistributed Benefits Arena    | 0              | 1,319          | 1,156          | 1,536          | 1,042          | 6,149          | 1,089          | 6,102          | 1,427          | 6,547          | 2,106          | 679           | 47.6%        |
| G-007-720-0040                  | Contracted Services             | 3,000          | 4,435          | 4,000          | 3,870          | 3,650          | 3,464          | 3,650          | 5,460          | 4,000          | 25,143         | 7,200          | 3,200         | 80.0%        |
| G-007-720-0042                  | Ice Plant Maintenance           | 7,500          | 533            | 5,250          | 7,479          | 6,500          | 5,387          | 6,500          | 9,191          | 12,000         | 23,341         | 11,250         | (750)         | -6.3%        |
| G-007-720-0103                  | Memberships                     | 1,000          | 89             | 750            | 225            | 550            | 361            | 400            | 370            | 400            | 142            | 400            | 0             | 0            |
| G-007-720-0109                  | Natural Gas                     | 14,000         | 11,634         | 12,500         | 13,849         | 12,250         | 13,388         | 14,000         | 13,983         | 13,000         | 13,743         | 14,000         | 1,000         | 7.7%         |
| G-007-720-0110                  | Telephone                       | 4,300          | 4,272          | 4,250          | 4,368          | 3,750          | 4,326          | 4,750          | 5,319          | 4,750          | 5,387          | 5,700          | 950           | 20.0%        |
| G-007-720-0111                  | Utilities                       | 30,500         | 31,467         | 30,000         | 27,996         | 27,500         | 41,667         | 26,000         | 30,501         | 25,000         | 45,400         | 40,000         | 15,000        | 60.0%        |
| G-007-720-0117                  | Small Equipment Operations      | 0              | 0              | 3,562          | 3,562          | 0              | 0              | 0              | 0              | 0              | 111            | 220            | 220           | 100.0%       |
| G-007-720-0119                  | Shop Tools / Equipment          | 100            | 230            | 3,000          | 3,129          | 2,500          | 448            | 2,000          | 890            | 2,000          | 1,617          | 1,965          | (35)          | -1.8%        |
| G-007-720-0121                  | Advertising                     | 500            | 13             | 1,500          | 895            | 1,250          | 1,034          | 1,250          | 663            | 1,500          | 327            | 1,050          | (450)         | -30.0%       |
| G-007-720-0127                  | Kitchen Supplies                | 300            | 346            | 200            | 177            | 275            | 0              | 0              | 0              | 0              | 0              | 350            | 350           | 100.0%       |
| G-007-720-0128                  | Ice Making Supplies             | 1,000          | 1,319          | 1,000          | 1,353          | 600            | 0              | 800            | 1,030          | 500            | 291            | 820            | 320           | 64.0%        |
| G-007-720-0150                  | Bldg Repairs & Maintenance      | 10,200         | 10,614         | 5,000          | 9,595          | 6,800          | 5,366          | 6,500          | 4,755          | 8,500          | 6,986          | 18,000         | 9,500         | 111.8%       |
| G-007-720-0152                  | Janitorial Supplies             | 1,000          | 422            | 750            | 514            | 700            | 128            | 250            | 0              | 100            | 472            | 250            | 150           | 150.0%       |
| G-007-720-0159                  | Vending Supplies                | 0              | 377            | 500            | 192            | 250            | 151            | 250            | 389            | 100            | 353            | 200            | 100           | 100.0%       |
| G-007-720-0300                  | Materials & Supplies            | 500            | 268            | 700            | 393            | 650            | 628            | 650            | 871            | 700            | 1,871          | 1,000          | 300           | 42.9%        |
| G-007-720-0305                  | Health and Safety               | 200            | 222            | 200            | 155            | 150            | 153            | 150            | 260            | 150            | 229            | 250            | 100           | 66.7%        |
| G-007-720-0351                  | Vehicle Maintenance & Repairs   | 0              | 0              | 0              | 2,949          | 0              | 44             | 0              | 0              | 0              | 2,335          | 200            | 200           | 100.0%       |
| G-007-720-0360                  | Equipment Operations            | 4,600          | 2,418          | 4,500          | 5,141          | 4,500          | 4,028          | 4,500          | 4,905          | 4,500          | 3,470          | 4,500          | 0             | 0            |
| G-007-720-0361                  | Equipment Maintenance & Repairs | 5,000          | 4,464          | 5,000          | 5,039          | 5,500          | 3,165          | 4,500          | 212            | 3,000          | 1,209          | 300            | (2,700)       | -90.0%       |
| G-007-720-0362                  | Hockey Tournament Expense       | 800            | 0              | 700            | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 375            | 375           | 100.0%       |
| <b>007 720 Community Centre</b> |                                 | <b>116,194</b> | <b>106,584</b> | <b>115,353</b> | <b>129,878</b> | <b>110,948</b> | <b>121,662</b> | <b>110,860</b> | <b>120,381</b> | <b>120,060</b> | <b>179,402</b> | <b>150,157</b> | <b>30,097</b> | <b>25.1%</b> |

**007 730 Temagami Tower**

|                               |   |               |               |               |               |               |               |               |               |               |               |               |              |             |
|-------------------------------|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|-------------|
| G-007-730-0010                | Salaries / Wages                        | 12,774        | 0             | 8,738         | 0             | 9,147         | 0             | 9,654         | 0             | 10,283        | 0             | 8,571         | (1,712)      | -16.7%      |
| G-007-730-0030                | Benefits                                | 2,634         | 0             | 3,014         | 0             | 2,521         | 0             | 2,606         | 0             | 2,889         | 0             | 2,396         | (493)        | -17.1%      |
| G-007-731-0031                | Redistributed Wages Caribou Mountain    | 0             | 9,626         | 3,895         | 14,114        | 4,210         | 13,805        | 4,210         | 12,244        | 12,917        | 8,198         | 13,089        | 172          | 1.3%        |
| G-007-731-0032                | Redistributed Benefits Caribou Mountain | 0             | 992           | 614           | 2,063         | 467           | 2,273         | 494           | 2,063         | 1,511         | 753           | 1,509         | (2)          | -0.1%       |
| G-007-531-0031                | Redistributed Wages Chalet              |               |               |               |               |               |               |               |               |               | 44            | 0             | 0            | 0           |
| G-007-531-0032                | Redistributed Benefits Chalet           |               |               |               |               |               |               |               |               |               | 16            | 0             | 0            | 0           |
| G-007-730-0040                | Contracted Services                     | 1,100         | 1,515         | 1,200         | 1,536         | 1,500         | 881           | 1,000         | 725           | 850           | 916           | 1,200         | 350          | 41.2%       |
| G-007-730-0110                | Telephone                               | 1,250         | 906           | 1,000         | 1,238         | 1,000         | 1,281         | 1,000         | 1,324         | 1,000         | 978           | 700           | (300)        | -30.0%      |
| G-007-730-0111                | Utilities                               | 1,700         | 1,237         | 1,300         | 982           | 900           | 1,094         | 900           | 1,125         | 1,000         | 1,109         | 1,000         | 0            | 0           |
| G-007-730-0117                | Small Equipment Operations              | 500           | 234           | 1,000         | 1,022         | 900           | 1,749         | 1,000         | 356           | 1,000         | 0             | 950           | (50)         | -5.0%       |
| G-007-730-0118                | Small Equipment Purchase                |               |               |               |               |               |               |               |               |               | 0             | 460           | 460          | 100.0%      |
| G-007-730-0120                | Trail Maintenance and Signage           | 0             | 0             | 0             | 0             | 0             | 0             | 2,000         | 1,581         | 1,500         | 0             | 4,600         | 3,100        | 206.7%      |
| G-007-730-0121                | Advertising                             | 0             | 0             | 0             | 0             | 0             | 522           | 0             | 41            | 0             | 0             | 1,000         | 1,000        | 100.0%      |
| G-007-730-0150                | Bldg Repairs & Maintenance              | 400           | 233           | 1,000         | 1,266         | 1,000         | 75            | 200           | 132           | 500           | 221           | 1,300         | 800          | 160.0%      |
| G-007-730-0152                | Janitorial Supplies                     | 400           | 181           | 250           | 0             | 175           | 160           | 175           | 504           | 175           | 311           | 300           | 125          | 71.4%       |
| G-007-730-0300                | Materials & Supplies                    | 2,500         | 1,454         | 2,750         | 2,271         | 2,750         | 2,660         | 2,750         | 2,861         | 3,000         | 1,211         | 3,000         | 0            | 0           |
| <b>007 730 Temagami Tower</b> |   | <b>23,258</b> | <b>16,378</b> | <b>24,761</b> | <b>24,491</b> | <b>24,570</b> | <b>24,500</b> | <b>25,989</b> | <b>22,957</b> | <b>36,625</b> | <b>13,756</b> | <b>40,075</b> | <b>3,450</b> | <b>9.4%</b> |

| DEPARTMENT: | 009 | Recreation & Culture Services | 2012   | 2012   | 2013   | 2013   | 2014   | 2014   | 2015   | 2015   | 2016   | 2016      | 2017           | 2017 vs 2016 Budget  |
|-------------|-----|-------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|----------------|----------------------|
|             | 007 |                               | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual    | Committee      | Increase/ (Decrease) |
|             | 010 |                               |        |        |        |        |        |        |        |        |        | At Dec 31 | Recommendation | Amount               |
|             |     |                               |        |        |        |        |        |        |        |        |        |           |                | %                    |

**007 740 Programming**

|                |                            |              |              |              |              |              |              |              |              |              |              |              |              |               |
|----------------|----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| G-007-740-0111 | Utilities                  | 1,350        | 1,360        | 1,350        | 909          | 1,000        | 173          | 2,700        | 0            | 0            | 0            | 0            | 0            | 0             |
| G-007-740-0724 | Fitness Centre             | 0            | 0            | 0            | 2,255        | 1,500        | 2,677        | 2,000        | 3,352        | 3,000        | 1,840        | 8,904        | 5,904        | 196.8%        |
|                | <b>007 740 Programming</b> | <b>1,350</b> | <b>1,360</b> | <b>1,350</b> | <b>3,164</b> | <b>2,500</b> | <b>2,850</b> | <b>4,700</b> | <b>3,352</b> | <b>3,000</b> | <b>1,840</b> | <b>8,904</b> | <b>5,904</b> | <b>196.8%</b> |

**007 750 Library**

|                |  |               |               |               |               |               |               |               |               |               |               |               |              |             |
|----------------|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|-------------|
| G-007-750-0010 | Salaries / Wages                             | 33,390        | 32,221        | 33,390        | 32,613        | 34,349        | 33,058        | 35,369        | 35,433        | 35,850        | 37,843        | 35,850        | 0            |             |
| G-007-750-0030 | Benefits                                     | 10,760        | 11,235        | 11,430        | 11,404        | 11,683        | 11,196        | 11,582        | 12,217        | 12,968        | 14,026        | 12,968        | (0)          | 0.0%        |
| G-007-751-0031 | Redistributed Wages Local History Project    |               | 0             | 3,000         | 492           | 1,896         | 236           | 0             | 25            | 0             | 0             | 0             | 0            |             |
| G-007-751-0032 | Redistributed Benefits Local History Project |               |               | 0             | 4             | 0             | 1             | 0             | 0             | 0             | 0             | 0             | 0            |             |
| G-007-750-0100 | Business Travel                              | 500           | 491           | 700           | 532           | 675           | 457           | 675           | 506           | 575           | 630           | 575           | 0            |             |
| G-007-750-0102 | Training                                     | 450           | 85            | 650           | 207           | 600           | 247           | 600           | 363           | 500           | 182           | 500           | 0            |             |
| G-007-750-0103 | Memberships                                  | 170           | 120           | 170           | 145           | 166           | 166           | 170           | 125           | 150           | 150           | 1,200         | 1,050        | 700.0%      |
| G-007-750-0104 | Publications & Subscriptions                 | 900           | 864           | 900           | 878           | 843           | 838           | 830           | 823           | 800           | 696           | 800           | 0            |             |
| G-007-750-0110 | Telephone                                    | 200           | 51            | 100           | 418           | 316           | 782           | 712           | 1,080         | 800           | 683           | 800           | 0            |             |
| G-007-750-0115 | Office Supplies                              | 800           | 893           | 700           | 715           | 680           | 711           | 690           | 1,226         | 700           | 667           | 700           | 0            |             |
| G-007-750-0117 | Small Equipment Operations                   | 1,000         | 135           | 600           | 744           | 900           | 997           | 900           | 676           | 700           | 788           | 800           | 100          | 14.3%       |
| G-007-750-0118 | Small Equipment Purchases                    | 500           | 363           | 1,500         | 861           | 1,000         | 953           | 1,000         | 876           | 800           | 641           | 700           | (100)        | -12.5%      |
| G-007-750-0150 | Office Repairs & Maintenance                 | 1,300         | 1,106         | 1,200         | 1,190         | 1,100         | 1,094         | 1,100         | 454           | 800           | 371           | 800           | 0            |             |
| G-007-750-0300 | Materials & Supplies                         | 425           | 134           | 400           | 393           | 590           | 501           | 550           | 452           | 500           | 409           | 500           | 0            |             |
| G-007-750-0302 | Book Purchases                               | 7,050         | 7,432         | 7,000         | 7,430         | 7,000         | 7,654         | 7,300         | 7,514         | 7,500         | 8,764         | 7,500         | 0            |             |
| G-007-750-0453 | Literacy                                     | 0             | 165           | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 300           | 300          | 100.0%      |
| G-007-750-0456 | Service Ontario Expenses                     | 500           | 0             | 425           | 329           | 425           | 311           | 425           | 313           | 425           | 0             | 425           | 0            |             |
| G-007-750-0499 | Capacity Funding                             | 3,275         | 610           | 0             | 821           | 0             | 380           | 3,821         | 3,812         | 3,146         | 3,153         | 3,182         | 36           | 1.1%        |
| G-007-750-0559 | Technology                                   | 0             | 0             | 1,100         | 912           | 880           | 748           | 800           | 953           | 900           | 1,574         | 500           | (400)        | -44.4%      |
| G-007-750-0120 | Tech Support                                 | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 1,200         | 1,221         | 1,900         | 700          | 58.3%       |
| G-007-750-0745 | Local History Project                        | 3,000         | 0             | 0             | 62            | 0             | 2,009         | 1,000         | 694           | 1,000         | 490           | 2,000         | 1,000        | 100.0%      |
|                | <b>007 750 Library</b>                       | <b>64,220</b> | <b>55,904</b> | <b>63,265</b> | <b>60,151</b> | <b>63,103</b> | <b>62,337</b> | <b>67,524</b> | <b>67,542</b> | <b>69,314</b> | <b>72,288</b> | <b>72,000</b> | <b>2,686</b> | <b>3.9%</b> |

**Total Operating Expenditures**

|  |  |                |                |                |                |                |                |                |                |                |                |                |               |              |
|--|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|--------------|
|  |  | <b>272,854</b> | <b>238,682</b> | <b>273,098</b> | <b>276,611</b> | <b>269,262</b> | <b>277,526</b> | <b>277,615</b> | <b>282,451</b> | <b>303,523</b> | <b>327,468</b> | <b>371,592</b> | <b>68,069</b> | <b>22.4%</b> |
|--|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|--------------|

| DEPARTMENT: | 009 | Recreation & Culture Services | 2012   | 2012   | 2013   | 2013   | 2014   | 2014   | 2015   | 2015   | 2016   | 2016      | 2017           | 2017 vs 2016 Budget  |
|-------------|-----|-------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|----------------|----------------------|
|             | 007 |                               | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual    | Committee      | Increase/ (Decrease) |
|             | 010 |                               |        |        |        |        |        |        |        |        |        | At Dec 31 | Recommendation | Amount               |
|             |     |                               |        |        |        |        |        |        |        |        |        |           |                | %                    |

**Capital Expenditures**

**010 710 Park & Recreation**

|                |                            |               |               |              |              |          |          |          |               |          |               |               |          |                         |
|----------------|----------------------------|---------------|---------------|--------------|--------------|----------|----------|----------|---------------|----------|---------------|---------------|----------|-------------------------|
| G-010-710-1215 | Equip for Community Events | 31,300        | 55,708        | 0            | 0            | 0        | 0        | 0        | 0             | 0        | 0             | 0             |          | 0                       |
| G-010-710-1317 | Electronic Events Board    | 0             | 0             | 8,000        | 8,814        | 0        | 0        | 0        | 0             | 0        | 0             | 0             |          | 0                       |
| G-010-710-1512 | Vehicle - Truck            | 0             | 0             | 0            | 0            | 0        | 0        | 0        | 35,000        | 0        | 35,170        | 35,164        | 0        | (35,170) -100.0%        |
|                | Trails Coordination        |               |               |              |              |          |          |          |               |          |               |               | 5,200    | 5,200 100.0%            |
|                |                            | <b>31,300</b> | <b>55,708</b> | <b>8,000</b> | <b>8,814</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>35,000</b> | <b>0</b> | <b>35,170</b> | <b>35,164</b> | <b>0</b> | <b>(35,170) -100.0%</b> |

**010 720 Community Centre**

|                |   |                |               |               |               |               |               |               |                |               |          |               |                 |                  |
|----------------|---|----------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|----------|---------------|-----------------|------------------|
| G-010-720-1216 | Reserve for Arena                               | 10,000         | 10,000        | 10,000        | 10,000        | 0             | 0             | 10,000        | 10,000         | 25,000        | 0        | 0             |                 | (25,000) -100.0% |
| G-010-720-1509 | Arena - Washroom upgrades                       | 0              | 0             | 0             | 0             | 0             | 0             | 12,000        | 15,685         | 0             | 0        | 0             |                 | 0                |
| G-010-720-1410 | Arena Roof                                      | 0              | 0             | 0             | 0             | 10,000        | 8,751         | 0             | 0              | 0             | 0        | 15,000        | 15,000          | 100.0%           |
| G-010-720-1411 | Walk Behind Floor Scrubbing Machine             | 0              | 0             | 0             | 0             | 9,500         | 6,490         | 0             | 0              | 0             | 0        | 0             |                 | 0                |
| G-010-720-1412 | Tennis Courts - Resurfacing                     | 0              | 0             | 0             | 0             | 11,500        | 12,211        | 0             | 0              | 0             | 0        | 0             |                 | 0                |
| G-010-720-1416 | Arena - Brine Header and Compressor Replacement | 0              | 0             | 0             | 0             | 0             | 0             | 0             | 82,584         | 0             | 0        | 0             |                 | 0                |
| G-010-720-1217 | Shelter for Furnace and Repairs                 | 15,000         | 12,697        | 0             | 0             | 0             | 0             | 0             | 0              | 0             | 0        | 0             |                 | 0                |
| G-010-720-1218 | Arena Upgrades (Trillium)                       | 92,600         | 71,134        | 0             | 0             | 0             | 0             | 0             | 0              | 0             | 0        | 0             |                 | 0                |
|                |   | <b>117,600</b> | <b>93,830</b> | <b>10,000</b> | <b>10,000</b> | <b>31,000</b> | <b>27,453</b> | <b>22,000</b> | <b>108,269</b> | <b>25,000</b> | <b>0</b> | <b>15,000</b> | <b>(10,000)</b> | <b>-40.0%</b>    |

**010 730 Temagami Tower**

|                |                                      |               |              |               |               |              |              |                |            |                |          |                |               |              |
|----------------|--------------------------------------|---------------|--------------|---------------|---------------|--------------|--------------|----------------|------------|----------------|----------|----------------|---------------|--------------|
| G-010-730-1219 | Tower - Structure Maintenance        | 25,000        | 6,202        | 20,000        | 20,243        | 0            | 0            | 0              | 0          | 0              | 0        | 25,000         | 25,000        | 100.0%       |
| G-010-730-1511 | Tower - Exterior Painting            | 0             | 0            | 0             | 0             | 0            | 0            | 165,000        | 848        | 286,000        | 0        | 280,000        | (6,000)       | -2.1%        |
| G-010-730-1413 | Tower Trails - Maintenance & Mapping | 0             | 0            | 0             | 0             | 4,500        | 1,404        | 0              | 0          | 0              | 0        | 0              | 0             | 0            |
| G-010-730-1318 | Road - Pave Tower Road               | 0             | 0            | 15,000        | 0             | 0            | 0            | 0              | 0          | 0              | 0        | 0              | 0             | 0            |
|                | Gator                                |               |              |               |               |              |              |                |            |                |          | 15,000         | 15,000        | 100.0%       |
|                |                                      | <b>25,000</b> | <b>6,202</b> | <b>35,000</b> | <b>20,243</b> | <b>4,500</b> | <b>1,404</b> | <b>165,000</b> | <b>848</b> | <b>286,000</b> | <b>0</b> | <b>320,000</b> | <b>34,000</b> | <b>11.9%</b> |

**007 740 Programming**

|           |  |          |          |          |          |          |          |          |          |          |          |          |              |                     |
|-----------|--|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|--------------|---------------------|
| Equipment |  | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 5,400        | 5,400 100.0%        |
|           |  | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>5,400</b> | <b>5,400 100.0%</b> |

**010 750 Library**

|                |  |          |          |          |          |              |          |              |              |              |            |          |                |                |
|----------------|--|----------|----------|----------|----------|--------------|----------|--------------|--------------|--------------|------------|----------|----------------|----------------|
| G-010-750-1414 | Automated catalogue and circulation system | 0        | 0        | 0        | 0        | 4,400        | 0        | 4,400        | 1,570        | 2,830        | 110        | 0        | (2,830)        | -100.0%        |
|                |  | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>4,400</b> | <b>0</b> | <b>4,400</b> | <b>1,570</b> | <b>2,830</b> | <b>110</b> | <b>0</b> | <b>(2,830)</b> | <b>-100.0%</b> |

**Total Capital Expenditures**

|  |  |                |                |               |               |               |               |                |                |                |               |                |                |              |
|--|--|----------------|----------------|---------------|---------------|---------------|---------------|----------------|----------------|----------------|---------------|----------------|----------------|--------------|
|  |  | <b>173,900</b> | <b>155,741</b> | <b>53,000</b> | <b>39,057</b> | <b>39,900</b> | <b>28,857</b> | <b>226,400</b> | <b>110,688</b> | <b>349,000</b> | <b>35,274</b> | <b>340,400</b> | <b>(8,600)</b> | <b>-2.5%</b> |
|--|--|----------------|----------------|---------------|---------------|---------------|---------------|----------------|----------------|----------------|---------------|----------------|----------------|--------------|

| Planning & Development Summary    | 2012<br>Budget   | 2012<br>Actual   | 2013<br>Budget   | 2013<br>Actual   | 2014<br>Budget   | 2014<br>Actual   | 2015<br>Budget   | 2015<br>Actual   | 2016<br>Budget   | 2017<br>Committee<br>Recommendation | 2017 vs 2016 Budget<br>Increase/ (Decrease)<br>Amount | %             |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------------------------|---|---------------|
| <b>Revenues</b>                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| <b>Operating Revenues</b>         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| User Charges                      | 7,500            | 15,200           | 10,500           | 12,260           | 10,500           | 10,210           | 10,300           | 12,470           | 12,300           | 15,880                              | 3,580   | 29.1%         |
| Federal Grants                    | 32,640           | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 0                                   | 0   |               |
| Other                             | 13,000           | 15,975           | 17,000           | 14,627           | 11,500           | 13,665           | 9,400            | 10,402           | 6,400            | 6,400                               | 0   |               |
|                                   | <b>53,140</b>    | <b>31,175</b>    | <b>27,500</b>    | <b>26,887</b>    | <b>22,000</b>    | <b>23,875</b>    | <b>19,700</b>    | <b>22,872</b>    | <b>18,700</b>    | <b>22,280</b>                       | <b>3,580</b>  | <b>19.1%</b>  |
| <b>Capital and Other Revenues</b> |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| Provincial Programs               | 110,000          | (2,721)          | 0                | 0                | 0                | 0                | 109,100          | 3,884            | 105,216          | 19,482                              | (85,733)  | -81.5%        |
| Federal Programs                  | 0                | 0                | 0                | 6,754            | 0                | 0                | 72,000           | 2,564            | 69,436           | 12,852                              | (56,584)  | -81.5%        |
|                                   | <b>110,000</b>   | <b>(2,721)</b>   | <b>0</b>         | <b>6,754</b>     | <b>0</b>         | <b>0</b>         | <b>181,100</b>   | <b>6,448</b>     | <b>174,652</b>   | <b>32,334</b>                       | <b>(142,318)</b>                                      | <b>-81.5%</b> |
| <b>Total Revenues</b>             | <b>163,140</b>   | <b>28,454</b>    | <b>27,500</b>    | <b>33,641</b>    | <b>22,000</b>    | <b>23,875</b>    | <b>200,800</b>   | <b>29,320</b>    | <b>193,352</b>   | <b>54,614</b>                       | <b>(138,738)</b>                                      | <b>-71.8%</b> |
| <b>Expenditures</b>               |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| <b>Expenditures</b>               |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| <b>Operating</b>                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| Planning                          | 157,089          | 95,605           | 138,654          | 100,277          | 113,566          | 92,714           | 106,015          | 87,478           | 90,749           | 110,148                             | 19,399  | 21.4%         |
| Development                       | 84,513           | 88,609           | 68,524           | 45,073           | 81,733           | 75,788           | 83,697           | 57,546           | 66,430           | 82,810                              | 16,380  | 24.7%         |
|                                   | <b>241,602</b>   | <b>184,214</b>   | <b>207,178</b>   | <b>145,350</b>   | <b>195,299</b>   | <b>168,502</b>   | <b>189,712</b>   | <b>145,024</b>   | <b>157,179</b>   | <b>192,958</b>                      | <b>35,779</b>   | <b>22.8%</b>  |
| <b>Capital</b>                    |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| Planning                          | 140,000          | 16,183           | 19,500           | 2,803            | 10,000           | 0                | 10,000           | 0                | 0                | 0                                   | 0   |               |
| Development                       | 70,000           | 62,340           | 0                | 0                | 20,000           | 0                | 238,200          | 7,769            | 210,431          | 48,964                              | (161,467)   | -76.7%        |
|                                   | <b>210,000</b>   | <b>78,523</b>    | <b>19,500</b>    | <b>2,803</b>     | <b>30,000</b>    | <b>0</b>         | <b>248,200</b>   | <b>7,769</b>     | <b>210,431</b>   | <b>48,964</b>                       | <b>(161,467)</b>                                      | <b>-76.7%</b> |
| <b>Transfer to Reserves</b>       |                  |                  |                  |                  |                  |                  |                  |                  |                  |                                     |   |               |
| Reserves                          | 0                | 0                | 20,000           | 20,000           | 10,000           | 10,000           | 10,000           | 10,000           | 0                | 0                                   | 0   | -100.0%       |
| <b>Total Expenditures</b>         | <b>451,602</b>   | <b>262,737</b>   | <b>246,678</b>   | <b>168,153</b>   | <b>235,299</b>   | <b>178,502</b>   | <b>447,912</b>   | <b>162,793</b>   | <b>367,610</b>   | <b>241,922</b>                      | <b>(125,688)</b>                                      | <b>-34.2%</b> |
| <b>Net Amount</b>                 | <b>(288,462)</b> | <b>(234,283)</b> | <b>(219,178)</b> | <b>(134,512)</b> | <b>(213,299)</b> | <b>(154,628)</b> | <b>(247,112)</b> | <b>(133,473)</b> | <b>(174,258)</b> | <b>(187,308)</b>                    | <b>(13,050)</b>                                       | <b>7.5%</b>   |

| DEPARTMENT: | 009 | Planning & Development | 2012   | 2012   | 2013   | 2013   | 2014   | 2014   | 2015   | 2015   | 2016   | 2016      | 2017           | 2017 vs 2016 Budget  |
|-------------|-----|------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|----------------|----------------------|
|             | 008 |                        | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual    | Committee      | Increase/ (Decrease) |
|             | 010 |                        |        |        |        |        |        |        |        |        |        | at Dec 31 | Recommendation | Amount               |
|             |     |                        |        |        |        |        |        |        |        |        |        |           |                | %                    |

**Revenues**

**009 810 Planning**

|                |                            |                |               |               |               |               |               |               |               |               |               |               |              |              |
|----------------|----------------------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|--------------|
| G-009-810-0751 | Provincial Funding - GIS   | 110,000        | (2,721)       | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0            | 0            |
| G-009-810-0760 | Federal Funding            | 640            | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0            | 0            |
| G-009-810-0919 | Development Applications   | 2,400          | 0             | 2,400         | 4,800         | 2,400         | 0             | 2,400         | 0             | 2,400         | 3,600         | 2,400         | 0            | 0            |
| G-009-810-0922 | Zoning Certificate Revenue | 500            | 210           | 500           | 140           | 300           | 410           | 300           | 270           | 300           | 350           | 280           | (20)         | -6.7%        |
| G-009-810-0924 | Planning Applications      | 7,000          | 14,990        | 10,000        | 12,120        | 10,200        | 9,800         | 10,000        | 12,200        | 12,000        | 17,440        | 15,600        | 3,600        | 30.0%        |
| G-009-810-0929 | Sales of Map               | 100            | 25            | 100           | 0             | 100           | 0             | 0             | 0             | 0             | 0             | 0             | 0            | 0            |
| G-009-810-0940 | Cash in Lieu of Parkland   | 0              | 0             | 0             | 0             | 0             | 5,000         | 0             | 0             | 0             | 0             | 0             | 0            | 0            |
|                | <b>009 810 Planning</b>    | <b>120,640</b> | <b>12,504</b> | <b>13,000</b> | <b>17,060</b> | <b>13,000</b> | <b>15,210</b> | <b>12,700</b> | <b>12,470</b> | <b>14,700</b> | <b>21,390</b> | <b>18,280</b> | <b>3,580</b> | <b>24.4%</b> |

**009 820 Development**

|                |                              |               |               |               |               |              |              |                |               |                |                |               |                  |               |
|----------------|------------------------------|---------------|---------------|---------------|---------------|--------------|--------------|----------------|---------------|----------------|----------------|---------------|------------------|---------------|
| G-009-820-0480 | Other (2012 Trade Shows)     | 3,000         | 3,000         | 0             | 0             | 0            | 0            | 0              | 0             | 0              | 0              | 0             | 0                | 0             |
| G-009-820-0751 | Provincial Programs - NOHFC  | 0             | 0             | 0             | 6,754         | 0            | 0            | 109,100        | 3,884         | 105,216        | 85,733         | 19,482        | (85,733)         | -81.5%        |
| G-009-820-0760 | Federal Programs - FedNor    | 0             | 0             | 0             | 0             | 0            | 0            | 72,000         | 2,564         | 69,436         | 56,584         | 12,852        | (56,584)         | -81.5%        |
| G-009-820-0763 | Federal Funding (RDI)        | 32,000        | 0             | 0             | 0             | 0            | 0            | 0              | 0             | 0              | 0              | 0             | 0                | 0             |
| G-009-820-0483 | microFIT - Hydro             | 7,500         | 9,664         | 11,500        | 5,654         | 6,000        | 3,741        | 4,000          | 3,578         | 4,000          | 4,139          | 4,000         | 0                | 0             |
| G-009-820-0962 | Community Market             | 0             | 3,286         | 3,000         | 4,173         | 3,000        | 4,924        | 3,000          | 0             | 0              | 0              | 0             | 0                | 0             |
| G-009-820-0963 | Temagami Artistic Collective | 0             | 0             | 0             | 0             | 0            | 0            | 0              | 6,825         | 0              | 988            | 0             | 0                | 0             |
|                | <b>009 820 Development</b>   | <b>42,500</b> | <b>15,950</b> | <b>14,500</b> | <b>16,581</b> | <b>9,000</b> | <b>8,665</b> | <b>188,100</b> | <b>16,850</b> | <b>178,652</b> | <b>147,445</b> | <b>36,334</b> | <b>(142,318)</b> | <b>-79.7%</b> |

**Total Revenues**

|  |  |                |               |               |               |               |               |                |               |                |                |               |                  |               |
|--|--|----------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|----------------|----------------|---------------|------------------|---------------|
|  |  | <b>163,140</b> | <b>28,454</b> | <b>27,500</b> | <b>33,641</b> | <b>22,000</b> | <b>23,875</b> | <b>200,800</b> | <b>29,320</b> | <b>193,352</b> | <b>168,835</b> | <b>54,614</b> | <b>(138,738)</b> | <b>-71.8%</b> |
|--|--|----------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|----------------|----------------|---------------|------------------|---------------|

| DEPARTMENT: | 009 | Planning & Development | 2012   | 2012   | 2013   | 2013   | 2014   | 2014   | 2015   | 2015   | 2016   | 2016      | 2017           | 2017 vs 2016 Budget  |
|-------------|-----|------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|----------------|----------------------|
|             | 008 |                        | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual    | Committee      | Increase/ (Decrease) |
|             | 010 |                        |        |        |        |        |        |        |        |        |        | at Dec 31 | Recommendation | Amount               |
|             |     |                        |        |        |        |        |        |        |        |        |        |           |                | %                    |

**Operating Expenditures**

**008 810 Planning**

|                |                                      |                |               |                |                |                |               |                |               |               |               |                |               |              |
|----------------|--------------------------------------|----------------|---------------|----------------|----------------|----------------|---------------|----------------|---------------|---------------|---------------|----------------|---------------|--------------|
| G-008-810-0010 | Salaries / Wages                     | 39,048         | 32,536        | 45,570         | 44,574         | 39,355         | 28,517        | 53,594         | 32,249        | 34,210        | 16,246        | 38,028         | 3,818         | 11.2%        |
| G-008-810-0030 | Benefits                             | 12,090         | 8,130         | 15,364         | 12,470         | 10,831         | 5,290         | 14,421         | 6,342         | 12,639        | 4,490         | 14,000         | 1,361         | 9.4%         |
| G-008-810-0025 | COA Honorariums / COA and PAC Travel | 3,000          | 874           | 2,000          | 823            | 1,750          | 441           | 0              | 0             | 0             | 658           | 1,000          | 1,000         |              |
| G-008-812-0031 | Redistributed Wages                  | 0              | 3,019         | 0              | 1,155          | 0              | 7,912         | 0              | 6,806         | 0             | 11,877        | 0              | 0             |              |
| G-008-812-0032 | Redistributed Benefits               | 0              | 1,063         | 0              | 400            | 0              | 2,632         | 0              | 2,186         | 0             | 4,128         | 0              | 0             |              |
| G-008-810-0040 | GIS Contracted Services              | 12,000         | 11,454        | 12,000         | 11,545         | 12,000         | 11,822        | 12,000         | 12,106        | 12,300        | 12,076        | 16,650         | 4,350         | 35.4%        |
| G-008-810-0100 | Business Travel                      | 0              | 446           | 0              | 0              | 0              | 0             | 100            | 0             | 0             | 0             | 0              | 0             |              |
| G-008-810-0101 | Conferences Expense                  | 5,000          | 3,966         | 5,000          | 4,951          | 5,500          | 2,501         | 5,500          | 5,101         | 5,500         | 5,790         | 7,000          | 1,500         | 27.3%        |
| G-008-810-0102 | Training                             | 2,400          | 401           | 1,900          | 528            | 1,900          | 314           | 0              | 0             | 0             | 973           | 2,500          | 2,500         |              |
| G-008-810-0103 | Membership                           | 950            | 913           | 1,020          | 948            | 1,030          | 220           | 1,000          | 0             | 600           | 240           | 600            | 0             |              |
| G-008-810-0121 | Advertising                          | 2,000          | 0             | 1,400          | 2,209          | 1,400          | 0             | 600            | 0             | 400           | 0             | 0              | (400)         | -100.0%      |
| G-008-810-0131 | Legal Fees                           | 15,000         | 2,532         | 5,000          | 5,051          | 5,500          | 687           | 5,000          | 381           | 3,000         | 1,482         | 3,000          | 0             |              |
| G-008-810-0133 | Professional Fees                    | 10,000         | 9,710         | 10,000         | 3,985          | 10,000         | 9,215         | 10,000         | 19,598        | 17,000        | 25,054        | 17,000         | 0             |              |
| G-008-810-0136 | Registration and Search Fees         |                |               |                |                |                |               |                |               |               | 2,195         | 2,226          | 2,226         |              |
| G-008-810-0140 | OMB Hearing                          | 45,000         | 0             | 20,000         | 0              | 10,000         | 18,465        | 0              | 0             | 0             | 0             | 0              | 0             |              |
| G-008-810-0141 | Temagami Bays                        | 5,000          | 16,594        | 15,000         | 9,111          | 10,000         | 1,865         | 0              | 0             | 2,000         | 768           | 0              | (2,000)       | -100.0%      |
| G-008-810-0300 | Materials & Supplies                 | 600            | 0             | 400            | 0              | 300            | 30            | 300            | 18            | 100           | 144           | 144            | 44            | 44.0%        |
| G-008-810-0306 | Planning Inspections                 | 5,000          | 3,967         | 4,000          | 2,527          | 4,000          | 2,804         | 3,500          | 2,692         | 3,000         | 5,786         | 8,000          | 5,000         | 166.7%       |
|                | <b>008 810 Planning</b>              | <b>157,089</b> | <b>95,605</b> | <b>138,654</b> | <b>100,277</b> | <b>113,566</b> | <b>92,714</b> | <b>106,015</b> | <b>87,478</b> | <b>90,749</b> | <b>91,907</b> | <b>110,148</b> | <b>19,399</b> | <b>21.4%</b> |

**008 820 Development**

|                |                              |               |               |               |               |               |               |               |               |               |               |               |               |              |
|----------------|------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|
| G-008-820-0010 | Salaries / Wages             | 53,472        | 55,431        | 36,000        | 29,120        | 47,491        | 47,560        | 48,544        | 33,353        | 36,277        | 17,750        | 50,473        | 14,196        | 39.1%        |
| G-008-820-0030 | Benefits                     | 14,041        | 4,989         | 11,074        | 8,854         | 15,742        | 15,738        | 15,653        | 8,532         | 13,153        | 6,693         | 14,337        | 1,184         | 9.0%         |
| G-008-820-0040 | Contracted Services          | 5,500         | 10,586        | 6,000         | 0             | 5,000         | 156           | 2,000         | 325           | 2,000         | 157           | 500           | (1,500)       | -75.0%       |
| G-008-820-0101 | Conferences Expense          | 1,000         | 1,197         | 1,000         | 233           | 1,000         | 1,700         | 2,500         | 690           | 2,500         | 271           | 1,500         | (1,000)       | -40.0%       |
| G-008-820-0102 | Training                     | 500           | 476           | 500           | 601           | 500           | 265           | 1,200         | 1,215         | 1,200         | 0             | 1,500         | 300           | 25.0%        |
| G-008-820-0103 | Memberships                  | 500           | 414           | 500           | 0             | 500           | 623           | 550           | 504           | 550           | 348           | 500           | (50)          | -9.1%        |
| G-008-820-0121 | Advertising                  | 4,000         | 3,772         | 4,000         | 742           | 4,000         | 4,682         | 10,000        | 5,853         | 7,500         | 6,364         | 8,500         | 1,000         | 13.3%        |
| G-008-820-0300 | Materials & Supplies         | 500           | 385           | 450           | 0             | 500           | 0             | 250           | 338           | 2,000         | 923           | 3,500         | 1,500         | 75.0%        |
| G-008-820-0453 | Temagami Cobalt Corridor     | 0             | 0             | 3,000         | 388           | 3,000         | 141           | 0             | 9             | 250           | 0             | 1,000         | 750           | 300.0%       |
| G-008-820-0827 | Trade Shows                  | 5,000         | 8,467         | 3,000         | 962           | 1,000         | 0             | 0             | 0             | 1,000         | 760           | 0             | (1,000)       | -100.0%      |
| G-008-820-0962 | Community Market             | 0             | 2,892         | 3,000         | 4,173         | 3,000         | 4,924         | 3,000         | 0             | 0             | 0             | 1,000         | 1,000         |              |
| G-008-820-0963 | Temagami Artistic Collective | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 6,728         | 0             | 0             | 0             | 0             |              |
|                | <b>008 820 Development</b>   | <b>84,513</b> | <b>88,609</b> | <b>68,524</b> | <b>45,073</b> | <b>81,733</b> | <b>75,788</b> | <b>83,697</b> | <b>57,546</b> | <b>66,430</b> | <b>33,266</b> | <b>82,810</b> | <b>16,380</b> | <b>24.7%</b> |

**Total Operating Expenditures**

|  |  |                |                |                |                |                |                |                |                |                |                |                |               |              |
|--|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|--------------|
|  |  | <b>241,602</b> | <b>184,214</b> | <b>207,178</b> | <b>145,350</b> | <b>195,299</b> | <b>168,502</b> | <b>189,712</b> | <b>145,024</b> | <b>157,179</b> | <b>125,173</b> | <b>192,958</b> | <b>35,779</b> | <b>22.8%</b> |
|--|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|--------------|

| DEPARTMENT: | 009 | Planning & Development | 2012   | 2012   | 2013   | 2013   | 2014   | 2014   | 2015   | 2015   | 2016   | 2016      | 2017           | 2017 vs 2016 Budget  |
|-------------|-----|------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|----------------|----------------------|
|             | 008 |                        | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual    | Committee      | Increase/ (Decrease) |
|             | 010 |                        |        |        |        |        |        |        |        |        |        | at Dec 31 | Recommendation | Amount               |
|             |     |                        |        |        |        |        |        |        |        |        |        |           |                | %                    |

**Capital Expenditures**

**010 810 Planning**

|                         |  |                |               |               |               |               |               |               |               |          |          |          |          |          |
|-------------------------|--|----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------|----------|----------|----------|----------|
| G-010-810-0480          | Lot Creation and Development                         | 20,000         | 0             | 10,000        | 322           | 10,000        | 0             | 10,000        | 0             | 0        | 0        | 0        | 0        | 0        |
| G-010-810-0481          | GIS Data Collection, Equipment & Programs            | 110,000        | 1,012         | 0             | 0             | 0             | 0             | 0             | 0             | 0        | 0        | 0        | 0        | 0        |
| G-010-810-0492          | Official Plan Review - Zoning Bylaw Review - Reserve | 10,000         | 15,171        | 9,500         | 2,481         | 0             | 0             | 10,000        | 10,000        | 0        | 0        | 0        | 0        | 0        |
| G-010-810-0062          | OMB Hearing - Reserve                                | 0              | 0             | 20,000        | 20,000        | 10,000        | 10,000        | 0             | 0             | 0        | 0        | 0        | 0        | 0        |
| <b>010 810 Planning</b> |  | <b>140,000</b> | <b>16,183</b> | <b>39,500</b> | <b>22,803</b> | <b>20,000</b> | <b>10,000</b> | <b>20,000</b> | <b>10,000</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |

**010 820 Development**

|                            |                             |               |               |          |          |               |          |                |              |                |                |               |                  |               |
|----------------------------|-----------------------------|---------------|---------------|----------|----------|---------------|----------|----------------|--------------|----------------|----------------|---------------|------------------|---------------|
| G-010-820-0483             | microFIT                    | 70,000        | 62,340        | 0        | 0        | 0             | 0        | 0              | 0            | 0              | 0              | 0             | 0                | 0             |
| G-010-820-1501             | Train Station - Renovations | 0             | 0             | 0        | 0        | 0             | 0        | 218,200        | 7,769        | 210,431        | 171,467        | 38,964        | (171,467)        | -78.6%        |
| G-010-820-1415             | Community Improvement Plan  | 0             | 0             | 0        | 0        | 20,000        | 0        | 20,000         | 0            | 0              | 0              | 10,000        | 10,000           | 50.0%         |
| <b>010 820 Development</b> |                             | <b>70,000</b> | <b>62,340</b> | <b>0</b> | <b>0</b> | <b>20,000</b> | <b>0</b> | <b>238,200</b> | <b>7,769</b> | <b>210,431</b> | <b>171,467</b> | <b>48,964</b> | <b>(161,467)</b> | <b>-67.8%</b> |

**Total Capital Expenditures**

|  |  |                |               |               |               |               |               |                |               |                |                |               |                  |               |
|--|--|----------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|----------------|----------------|---------------|------------------|---------------|
|  |  | <b>210,000</b> | <b>78,523</b> | <b>39,500</b> | <b>22,803</b> | <b>40,000</b> | <b>10,000</b> | <b>258,200</b> | <b>17,769</b> | <b>210,431</b> | <b>171,467</b> | <b>48,964</b> | <b>(161,467)</b> | <b>-76.7%</b> |
|--|--|----------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|----------------|----------------|---------------|------------------|---------------|