

The Corporation of the Municipality of Temagami
Schedule "A" to By-law 12-1063
2012 Draft Budget
May 11, 2012

Summary	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 Budget vs 2011 Budget Increase/ (Decrease) Amount %
Revenues					
Operating Revenues					
Municipal Taxation	3,112,937	3,120,189	3,233,734		120,798 3.9%
User Charges	662,525	726,200	656,809		(5,716) -0.9%
Provincial Grants	1,218,724	1,202,194	1,113,620		(105,104) -8.6%
Federal Grants	24,837	8,677	43,560		18,723 75.4%
Investment Income	5,000	10,197	8,000		3,000 60.0%
Penalties and Interest on Taxes	70,500	84,527	72,000		1,500 2.1%
Provincial Offences Act Revenues	18,000	18,712	17,500		(500) -2.8%
Other	107,808	176,694	48,080		(59,728) -55.4%
	5,220,330	5,347,390	5,193,303		(27,027) -0.5%
Capital and Other Revenues					
Provincial Grants	218,650	85,039	343,900		125,250 57.3%
Federal Grants	136,052	114,934	0		(136,052) -100.0%
Transfer from Deferred Revenue	54,635	0	114,000		59,365 108.7%
Transfer from Reserves			73,842		73,842
Previous Year's Surplus	464,729		435,200		(29,529) -6.4%
	874,066	199,973	972,752		98,686 11.3%
Total Revenues	6,094,396	5,547,362	6,166,055		71,659 1.2%
Expenditures					
Expenditures					
Operating					
General Government	882,602	832,853	940,584		57,982 6.6%
Protection to Persons and Property	705,497	660,576	696,407		(9,090) -1.3%
Transportation Services	640,972	603,852	681,380		40,408 6.3%
Environmental Services	601,158	584,866	594,263		(6,895) -1.1%
Health Services	150,980	125,764	141,713		(9,267) -6.1%
Social and Family Services	1,171,462	1,171,762	1,202,672		31,210 2.7%
Recreational and Cultural Services	263,272	246,250	272,854		9,582 3.6%
Planning and Development	262,054	193,678	241,602		(20,452) -7.8%
	4,677,996	4,419,602	4,771,474		93,477 2.0%
Capital					
General Government	10,000	7,216	77,000		67,000 670.0%
Transportation Services	643,803	549,594	187,000		(456,803) -71.0%
Environmental Services	111,936	0	305,842		193,906 173.2%
Health Services	0	0	14,200		14,200
Recreational and Cultural Services	8,461	7,975	163,900		155,439 1837.1%
Planning and Development	157,500	58,744	210,000		52,500 33.3%
Transfers to Reserves	20,000	20,000	235,000		215,000 1075.0%
	951,700	643,530	1,192,942		241,242 25.3%
Long Term Debt Repayment	265,473	263,287	201,639		(63,834) -24.0%
Long Term Debt Repayment from Previous Year's Surplus	199,226	175,450	0		(199,226) -100.0%
Total Expenditures	6,094,396	5,501,869	6,166,054		71,658 1.2%
Surplus (Deficit)	0	45,493	0		0

General Government Summary	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount %
Revenues					
Operating Revenues					
Municipal Taxation	3,112,937	3,120,189	3,233,734		120,798 3.9%
User Charges	43,275	50,897	42,260		(1,015) -2.3%
Provincial Grants	1,098,500	1,098,500	1,101,599		3,099 0.3%
Federal Grants					
Investment Income	5,000	10,197	8,000		3,000 60.0%
Penalties and Interest on Taxes	70,500	84,527	72,000		1,500 2.1%
Other	3,473	30,488	15,555		12,082 347.9%
	4,333,685	4,394,798	4,473,148		139,463 3.2%
Capital and Other Revenues					
Provincial Grants	0	0	0		0
Federal Grants	57,301	57,301	0		(57,301) -100.0%
Transfer from Deferred Revenue	54,635	0	114,000		59,365 108.7%
Transfer from Reserves	0	0	0		0
	111,936	57,301	114,000		2,064 1.8%
Total Revenues	4,445,621	4,452,098	4,587,148		141,527 3.2%
Expenditures					
Expenditures					
Operating					
Council	79,855	82,852	81,965		2,110 2.6%
Administration	616,147	598,486	645,273		29,127 4.7%
Fiscal Services	98,900	65,211	119,350		20,450 20.7%
Property Management	87,700	86,304	93,996		6,296 7.2%
	882,602	832,853	940,584		57,982 6.6%
Capital					
Public Works Quonset Hut Demo	10,000	7,216	0		(10,000) -100.0%
Visioning			25,000		25,000
Welcome Centre Docks	0	0	52,000		52,000
	10,000	7,216	77,000		67,000 670.0%
Transfer to Reserves	0	0	0		0
Long Term Debt Repayment	135,504	135,504	135,504		0 0.0%
Long Term Debt Repayment from Prev Year's Surplus	199,224	175,450	0		(199,224) -100.0%
Total Expenditures	1,227,330	1,151,023	1,153,088		(74,242) -6.0%
Net Amount	3,218,291	3,301,075	3,434,060		215,769 6.7%

DEPARTMENT:	009 General Government	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount	%
Revenues							
009 120 Administration							
G-009-120-0853	Sundry Revenue	3,400	23,435	500		(2,900)	-85.3%
G-009-120-0900	User Fees and Charges	600	702	625		25	4.2%
G-009-120-0921	Tax Certificates	1,500	1,637	1,500		0	0.0%
G-009-120-0926	Lottery Licences	150	469	125		(25)	-16.7%
G-009-120-0939	Federal Gas Tax Revenue - AMO	57,301	57,301		1.	(57,301)	-100.0%
G-009-120-0939	Federal Gas Tax Revenue - AMO Prev Yr	54,635		114,000	2.	59,365	108.7%
009 120 Administration		117,586	83,544	116,750		(836)	-0.7%
009 130 Fiscal Services							
G-009-130-0600	Municipal Revenue - Taxation	3,096,290	3,096,292	3,216,290	3.	120,000	3.9%
G-009-130-0601	Municipal Revenue - Taxation/Special		(2,203)	(2,203)		(2,203)	
G-009-130-0603	Interest on Outstanding Taxes	70,500	84,527	72,000		1,500	2.1%
G-009-130-0605	Municipal Revenue-Supplementals	3,000	12,452	6,000		3,000	100.0%
G-009-130-0607	GST / PST Tax Recovery	73	52	55		(18)	-24.7%
G-009-130-0702	Provincial PILS						
G-009-130-0705	ONTC - PIL - Right of Way	13,647	13,647	13,647		0	0.0%
G-009-130-0751	Provincial Support - OMPF	1,044,300	1,044,300	1,094,400		50,100	4.8%
G-009-130-0756	Provincial Min of Health / Helipad Mtnc	7,000	7,000	7,000		0	0.0%
G-009-130-0757	Provincial Funding One Time - OMPF	47,200	47,200			(47,200)	-100.0%
G-009-130-0801	Cash Management / Interest	5,000	10,197	8,000		3,000	60.0%
G-009-130-0853	Sundry Revenue			199		199	
009 130 Fiscal Services		4,287,010	4,313,465	4,415,388		128,378	3.0%
009 140 Property Management							
G-009-140-0850	Land Sales		7,000	15,000	4.	15,000	
G-009-140-0902	Parking / Mine Landing	8,400	8,365	8,400		0	0.0%
G-009-140-0911	Docking Fees / Town	6,900	6,310	6,310		(590)	-8.6%
G-009-140-0933	Building / Property Rentals	25,000	30,812	23,550		(1,450)	-5.8%
G-009-140-0934	Office / Room Rentals	225	1,633	750		525	233.3%
G-009-140-0942	Insurance / Facility Rentals	500	970	1,000		500	100.0%
009 140 Property Management		41,025	55,089	55,010		13,985	34.1%
Total Revenues		4,445,621	4,452,098	4,587,148		141,527	3.2%

Notes:

1. Gas Tax Revenue received for 2011 (\$57,300) transferred to Deferred Revenue at year end. Gas Tax Revenue - \$57,300 for 2012 not included in the budget. In order to include this amount in the budget we are required to allocate the funds to a pre approved expenditure.
2. Transfer from deferred revenue.
3. Municipal Revenue Taxation 2011 amount includes \$70,534 of PIL revenues (G-009-130-0702).
4. Regular Council Meeting Minutes Feb 11 10. Council directed that any money received from the sale of these properties (vacant lots in Temagami North Trailer Park \$8,000 per lot) were not to be used from general operations but to go into reserves for capital projects to be decided by Council.

DEPARTMENT:	009 General Government	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount	%
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Operating Expenditures

001 110 Council

G-001-110-0010	Honorariums	61,305	61,304	61,305		0	0.0%
G-001-110-0030	Benefits	1,520	1,520	1,520		0	0.0%
G-001-110-0040	Contracted Services	5,000	5,916	6,000	1.	1,000	20.0%
G-001-110-0100	Business Travel	8,500	9,266	9,500		1,000	11.8%
G-001-110-0110	Telephone	730	779	840		110	15.1%
G-001-110-0300	Material, Supplies and Equipment	2,800	3,655	2,800		0	0.0%
G-001-110-0453	Special Projects - ONAS		412			0	
Total		79,855	82,852	81,965		2,110	2.6%

001 120 Administration

G-001-120-0010	Salaries / Wages	240,038	239,224	258,600	2.	18,562	7.7%
G-001-120-0030	Benefits	76,484	77,958	83,220	2.	6,736	8.8%
G-001-121-0031	Redistributed Wages	0	476			0	
G-001-121-0032	Redistributed Benefits	0	161			0	
G-001-120-0040	Contracted Services	1,500	3,971	1,500		0	0.0%
G-001-120-0100	Business Travel and Training	10,800	11,154	12,000		1,200	11.1%
G-001-120-0103	Membership	5,200	5,103	5,200		0	0.0%
G-001-120-0104	Publications & Subscriptions	620	502	620		0	0.0%
G-001-120-0110	Telephone	11,000	10,012	11,000		0	0.0%
G-001-120-0112	Courier	75	226	230		155	206.7%
G-001-120-0113	Postage	4,700	4,370	4,700		0	0.0%
G-001-120-0115	Office Supplies	8,500	8,963	8,975		475	5.6%
G-001-120-0116	Insurance Premiums	100,200	96,309	99,199	3.	(1,001)	-1.0%
G-001-120-0117	Office Equipment and Rentals	7,500	5,421	11,600	4.	4,100	54.7%
G-010-120-0559	Technology	5,000	5,103	5,000		0	0.0%
G-001-120-0120	Maintenance Contracts	19,700	17,743	19,700		0	0.0%
G-001-120-0121	Advertising	13,200	10,040	13,200		0	0.0%
G-001-120-0123	Grants and Donations	8,000	4,020	8,000		0	0.0%
G-001-120-0125	Entertainment	2,000	3,801	2,000		0	0.0%
G-001-120-0131	Legal Fees	9,500	884	9,500		0	0.0%
G-001-120-0132	Audit Fees	28,900	29,714	25,625	5.	(3,275)	-11.3%
G-001-120-0133	Professional Fees	3,500	3,646	3,700		200	5.7%
G-001-120-0134	Property Assessment Services	58,880	58,880	60,805		1,925	3.3%
G-001-120-0300	Materials & Supplies	750	749	800		50	6.7%
G-001-120-0304	Election Expenses	0	0	0		0	
G-001-120-0305	Health and Safety	100	56	100		0	0.0%
Total		616,147	598,486	645,273		29,127	4.7%

001 130 Fiscal Services

G-001-130-0200	Cash Management	6,700	4,413	4,500		(2,200)	-32.8%
G-001-130-0203	Municipal Tax Write Offs	25,000	31,671	35,000		10,000	40.0%
G-001-130-0201	Long Term Debt Charges - Interest	25,200	21,290	15,000	6.	(10,200)	-40.5%
G-001-130-0204	Long Term Debt Charges - Principal	135,504	135,504	135,504	6.	0	0.0%
G-001-130-0204	Long Term Debt Repmt from Prev Yr's Surplus	199,224	175,450		6.	(199,224)	-100.0%
G-001-130-0225	Allowance for Doubtful Accounts	5,000	7,836	7,850		2,850	57.0%
G-001-130-0230	Contingency	37,000	0	57,000		20,000	54.1%
Total		433,628	376,165	254,854		(178,774)	-41.2%

DEPARTMENT:	009 General Government	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount	%
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001 140 Property Management

G-001-140-0010	Salaries / Wages	14,000	16,057	16,600		2,600	18.6%
G-001-140-0030	Benefits	1,680	2,268	3,698		2,018	120.1%
G-001-140-0031	Redistributed Wages		273				
G-001-140-0032	Redistributed Benefits		25				
G-001-140-0040	Contracted Services	3,500	2,135	3,000		(500)	-14.3%
G-001-140-0111	Utilities	29,000	26,758	29,000		0	0.0%
G-001-140-0120	Maintenance Contracts	750	702	750		0	0.0%
G-001-140-0150	Bldg Repairs & Maintenance	7,900	8,214	8,250		350	4.4%
G-001-140-0152	Janitorial Supplies	1,600	2,084	1,600		0	0.0%
G-001-140-0155	Docking, Waterfront Maintenance	4,000	0	2,000		(2,000)	-50.0%
G-001-140-0202	Municipal Taxes	19,920	20,787	21,200		1,280	6.4%
G-001-140-0206	Leases & Land Use Permits	4,900	5,559	6,200		1,300	26.5%
G-001-140-0207	ONR Parking (Lease)		1,323	1,323		1,323	
G-001-140-0300	Materials & Supplies	450	119	375		(75)	-16.7%
	Total	87,700	86,304	93,996		6,296	7.2%

Total Operating Expenditures

1,217,330	1,143,807	1,076,088	(141,242)	-11.6%
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Notes:

- Professional Fees - Visioning Budgeted for another session in 2012.
- Referred to Council - CAO increase (except 2% effective July 1, 2012). CAO increase to be determined by Council following upcoming performance review. Increase to be taken out of Contingency.
- Insurance - budgeting for a 3% increase for 2012 - as per our insurer.
- Office Equipment - budgeting for a new shredder.
- Professional Fees - budgeting for a decrease in auditor's fees as last year included a one time costs for auditing assets.
- Interest and principal payments on two loans.
Water Project - Demand Term Loan Prime Based, balance December 31, 2011 \$342,000, monthly principal payment \$7,125, loan is due in December 2015.
Welcome Centre - Demand Term Loan Prime Based, balance December 31, 2011 \$137,035, monthly principal payment \$4,167, loan is due in 2018.
2011 amounts for principal payments reallocated to Long Term Debt Balance Sheet Account.
- Regular Council Meeting Minutes Feb 11 10. Council directed that any money received from the sale of these properties (vacant lots in Temagami North Trailer Park \$8,000 per lot) were not to be used from general operations but to go into reserves for capital projects to be decided by Council.

Capital Expenditures

010-119 Capital Projects - General

Visioning	0	0	25,000		25,000
Total	0	0	25,000		25,000

010-140 Property Management

G-010-140-0561	Public Works Quonset Hut Demo	10,000	7,216	0		(10,000)	-100.0%
G-010-140-0485	Welcome Centre Docks	0	0	52,000	1.	52,000	
	Total	10,000	7,216	52,000		42,000	420.0%

Total Capital Expenditures

10,000	7,216	77,000	67,000	670.0%
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Notes:

- Resolution 12-070. Council pre-approved expenditures of \$165,000 plus 10% contingency prior to budget being passed to complete the rebuilt of the Welcome Centre Docks. This project will continue into 2013, the purchase of lumber in the amount of \$52,000 is included in the 2012 Budget.

Protection to Persons & Property Summary	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount %
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Revenues					
Operating Revenues					
Municipal Taxation					
User Charges	46,225	83,937	42,600	(3,625)	-7.8%
Provincial Grants					
Federal Grants					
Investment Income					
Penalties and Interest on Taxes					
Provincial Offences Act Revenues	18,000	18,712	17,500	(500)	-2.8%
Other	7,335	21,927	6,950	(385)	-5.2%
	71,560	124,577	67,050	(4,510)	-6.3%
Capital and Other Revenues					
Provincial Grants					
Federal Grants					
Long Term Debt Proceeds					
Transfer from Reserves					
Total Revenues	71,560	124,577	67,050	(4,510)	-6.3%

Expenditures					
Expenditures					
Operating					
Marten River Fire Dept	53,692	54,092	53,450	(242)	-0.5%
Temagami Fire Dept	91,837	88,684	89,683	(2,154)	-2.3%
Police Services	406,736	380,035	413,862	7,126	1.8%
Animal Control Services	12,250	9,658	12,250	0	0.0%
School Crossing	6,770	5,757	6,020	(750)	-11.1%
Building / By-Law Enforcement	87,162	78,729	101,442	14,280	16.4%
Navigational Aids	43,200	41,678	16,350	(26,850)	-62.2%
911 Project	1,000	301	1,000	0	0.0%
Emergency Measures	2,850	1,642	2,350	(500)	-17.5%
	705,497	660,576	696,407	(9,090)	-1.3%
Transfer to Reserves:					
Marten River - Five Year Plan	20,000	20,000	20,000	0	0.0%
Temagami - Five Year Plan	0	0	20,000	20,000	100.0%
	20,000	20,000	40,000	20,000	100.0%
Total Expenditures	725,497	680,576	736,407	10,910	1.5%

Net Amount	(653,937)	(556,000)	(669,357)	(15,420)	2.4%
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DEPARTMENT: 009 Protection to Persons and Property 002 010		2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount %	
Revenues							
009 200 Fire Operations Marten River							
G-009-200-0751	Provincial Funding					0	
G-009-200-0775	Emergency and Fire Resone	4,700	5,200	4,700		0	0.0%
G-009-200-0900	User Fees / Marten River Fire	4,025	22,755	5,000		975	24.2%
G-009-200-0928	Burning Permits	80		80		0	0.0%
009 200 Fire Operations Marten River		8,805	27,955	9,780		975	11.1%
009 210 Fire Operations Temagami							
G-009-210-0880	Donations	0	500			0	
G-009-210-0887	Misc Revenue - Search	50	102	50		0	0.0%
G-009-210-0900	User Fees / Temagami Fire	10,000	19,270	6,000		(4,000)	-40.0%
G-009-210-0928	Burning Permits	800	1,170	1,000		200	25.0%
009 210 Fire Operations Temagami		10,850	21,042	7,050		(3,800)	-35.0%
009 220 Police Services							
G-009-220-0752	Provincial Offences Income	13,000	18,712	12,500		(500)	-3.8%
G-009-220-0754	OPP Reconciliation (Prior Year)	5,000	0	5,000		0	0.0%
G-009-220-0950	R.I.D.E. Program / Cost Recovery	6,625	6,625	6,600		(25)	-0.4%
009 220 Police Services		24,625	25,337	24,100		(525)	-2.1%
009 230 Animal Control Services							
G-009-230-0925	Dog Licenses	200	420	200		0	0.0%
009 230 Animal Control Services		200	420	200		0	0.0%
009 250 Building / By-Law Services							
G-009-250-0100	Building Permits - Area Base Fee	6,000	4,948	5,000		(1,000)	-16.7%
G-009-250-0920	Building Permits	18,000	29,123	20,000		2,000	11.1%
G-009-250-0904	Parking Infractions	300	197	500		200	66.7%
G-009-250-0915	Inspections - Latchford	2,000	0			(2,000)	-100.0%
G-009-250-0927	Building Searches	660	225	300		(360)	-54.5%
009 250 Building / By-Law Services		26,960	34,492	25,800	1.	(1,160)	-4.3%
009 911 Project							
G-009-270-0900	User Fees 9-1-1 Signs	120	355	120		0	0.0%
009 911 Project		120	355	120		0	0.0%
009 290 Emergency Measures							
G-009-290-0480	Other		14,975	0		0	
009 290 Emergency Measures		0	14,975	0		0	
Total Revenues		71,560	124,577	67,050		(4,510)	-6.3%

Notes:

1. **From Monty:** Building revenues depend on the economy I have lowered the forecast to reflect 2011 trends. The parking By Law set fine have been approved and new Tickets have been ordered there should be an increase in that area. Latchford has hired their own CBO so those \$ have been removed from the 2012 budget

DEPARTMENT:	009	Protection to Persons and Property	2011	2011	2012	Note	2012 vs 2011 Budget	
	002		Budget	Actual	Staff/Committee		Amount	Increase/ (Decrease)
	010				Recommendation			%

Operating Expenditures

002 200 Marten River Fire Dept

G-002-200-0010	Honorariums	13,920	11,210	16,300		2,380	17.1%
G-002-200-0030	Benefits	1,600	1,496	1,800		200	12.5%
G-002-200-0100	Business Travel	1,600	1,439	1,600		0	0.0%
G-002-200-0101	Conferences Expenses	800	650	800		0	0.0%
G-002-200-0102	Training Expenses	2,500	1,833	2,500		0	0.0%
G-002-200-0103	Membership Fees	140	42	100		(40)	-28.6%
G-002-200-0110	Telephone	2,700	2,619	2,700		0	0.0%
G-002-200-0111	Utilities	7,000	7,565	7,000		0	0.0%
G-002-200-0114	Communications	2,600	751	2,600		0	0.0%
G-002-200-0115	Office Supplies	600	341	600		0	0.0%
G-002-200-0118	Small Equipment Purchases	12,500	18,662	10,900		(1,600)	-12.8%
G-002-200-0149	Fire Inspection	440	0	50		(390)	-88.6%
G-002-200-0150	Building Repairs Maintenance	600	1,285	1,500		900	150.0%
G-002-200-0300	Materials & Supplies	1,000	1,190	1,000		0	0.0%
G-002-200-0301	Fire Prevention	700	238	500		(200)	-28.6%
G-002-200-0350	Vehicle Operations	500	319	500		0	0.0%
G-002-200-0351	Vehicle Repairs Maintenance.	4,492	4,453	3,000		(1,492)	-33.2%
002 200 Marten River Fire Dept		53,692	54,092	53,450		(242)	-0.5%

002 210 Temagami Fire Dept

G-002-210-0010	Honorariums	30,688	27,601	30,668		(20)	-0.1%
G-002-210-0030	Benefits	1,600	1,786	1,900		300	18.8%
G-002-212-0031	Redistributed Wages		2,129			0	
G-002-212-0032	Redistributed Benefits		715			0	
G-002-210-0040	Contracted Services	3,036	2,893	3,018		(18)	-0.6%
G-002-210-0100	Business Travel	585	520	585		0	0.0%
G-002-210-0101	Conferences Expenses	1,525	1,528	1,571		46	3.0%
G-002-210-0102	Training Expenses	6,000	5,774	5,500		(500)	-8.3%
G-002-210-0103	Membership Fees	300	257	300		0	0.0%
G-002-210-0109	Natural Gas	2,600	2,207	2,300		(300)	-11.5%
G-002-210-0110	Telephone	5,143	4,008	4,200		(943)	-18.3%
G-002-210-0111	Utilities	2,100	1,302	1,400		(700)	-33.3%
G-002-210-0114	Communications	3,941	5,681	1,441		(2,500)	-63.4%
G-002-210-0115	Office Supplies	200	181	200		0	0.0%
G-002-210-0117	Small Equipment - Operations	6,619	6,178	4,250		(2,369)	-35.8%
G-002-210-0118	Small Equipment - Purchases	11,800	12,259	14,300		2,500	21.2%
G-002-210-0122	Public Education	1,800	1,688	1,950		150	8.3%
G-002-210-0150	Building Repair Maintenance	1,200	0	1,200		0	0.0%
G-002-210-0152	Janitorial Supplies	100	108	100		0	0.0%
G-002-210-0300	Material and Supplies	600	378	600		0	0.0%
G-002-210-0301	Fire Prevention	2,400	1,135	2,400		0	0.0%
G-002-210-0350	Vehicle Operations	3,000	4,127	4,100		1,100	36.7%
G-002-210-0351	Vehicle Repairs Maintenance	6,600	6,231	7,700		1,100	16.7%
G-010-210-0485	Bunker Gear Replacement					0	
002 210 Temagami Fire Dept		91,837	88,684	89,683		(2,154)	-2.3%

002 220 Police Services

G-002-220-0020	Service Board Honorarium	300	300	300	1.	0	0.0%
G-002-220-0040	R.I.D.E. Program	6,625	5,280	6,600	2.	(25)	-0.4%
G-002-220-0100	Business Travel	4,888	2,469	4,888	3.	0	0.0%
G-002-220-0102	Training	2,068	1,454	2,068	4.	0	0.0%
G-002-220-0103	Memberships	616	681	691	5.	75	12.2%
G-002-220-0114	Communications	120	100	100	6.	(20)	-16.7%
G-002-220-0115	Office Supplies	130	139	100	7.	(30)	-23.1%
G-002-220-0133	Professional Fees	3,440	2,227	3,440	8.	0	0.0%
G-002-220-0401	Local Police Services	388,549	367,385	395,675	9.	7,126	1.8%
002 220 Police Services		406,736	380,035	413,862		7,126	1.8%

002 230 Animal Control Services

G-002-230-0020	Honorariums	12,000	9,589	12,000		0	0.0%
G-002-230-0300	Material and Supplies	250	68	250		0	0.0%
002 230 Animal Control Services		12,250	9,658	12,250		0	0.0%

002 240 School Crossing

G-002-240-0020	Crossing Guard Honorarium	6,750	5,610	6,000		(750)	-11.1%
G-002-240-0300	Material and Supplies	20	147	20		0	0.0%
002 240 School Crossing		6,770	5,757	6,020		(750)	-11.1%

002 250 Building / By-Law Enforcement

G-002-250-0010	Wages	53,527	40,857	58,728		5,201	9.7%
G-002-250-0030	Benefits	16,439	13,333	18,284		1,845	11.2%
G-002-251-0031	Redistributed Wages		2,637			0	
G-002-251-0032	Redistributed Benefits		873			0	
G-002-250-0095	Business Travel Bldg			8,200		8,200	
G-002-250-0100	Business Travel By-Law	13,146	17,208	8,200		(4,946)	-37.6%
G-002-250-0102	Training	1,800	2,244	2,400		600	33.3%
G-002-250-0103	Memberships	450	511	450		0	0.0%
G-002-250-0115	Office Supplies	200	0	200		0	0.0%
G-002-250-0119	Small Tools & Equipment	300	108	300		0	0.0%
G-002-250-0300	Materials and Supplies	950	686	750		(200)	-21.1%
G-002-250-0480	Trailer - Snow Mobile			3,630		3,630	
G-002-250-0513	Snow Mobile Expenses	350	272	300		(50)	-14.3%
002 250 Building / By-Law Enforcement		87,162	78,729	101,442	10.	14,280	16.4%

DEPARTMENT:	009 Protection to Persons and Property	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount	%
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Operating Expenditures

002 260 Navigational Aids							
G-002-260-0040	Contracted Services	37,200	33,553	8,100		(29,100)	-78.2%
G-002-260-0300	Material and Supplies	6,000	8,125	8,250		2,250	37.5%
	002 260 Navigational Aids	43,200	41,678	16,350		(26,850)	-62.2%
002 270 911 Project							
G-002-270-0040	OPP 911 Call Centre	600	0	600		0	0.0%
G-002-270-0300	Material and Supplies	400	301	400		0	0.0%
G-002-270-0450	911 Project					0	
G-002-270-0490	Capital - 911 Project					0	
	002 270 911 Project	1,000	301	1,000		0	0.0%
002 290 Emergency Measures							
G-002-290-0102	Training	1,600	872	1,600		0	0.0%
G-002-290-0300	Material and Supplies	750	527	750		0	0.0%
G-002-291-0031	Redistributed Wages	500	191			(500)	-100.0%
G-002-291-0032	Redistributed Wages		53			0	
	002 290 Emergency Measures	2,850	1,642	2,350		(500)	-17.5%
Total Operating Expenditures		705,497	660,576	696,407		(9,090)	-1.3%

Notes:

1. **From: PSB** As in previous years, these projections represent the Board's wish to be able to respond to invitations to conferences or workshops which are of value to the members in their work for the Board, and to the Board in its duties to Council and the Municipality. It also anticipates mandatory training directives, in keeping with legislation. The projected cost of operation is: \$12,300. Last year's request was \$11,900 and the year before that was \$11,820.
2. Provincial mandate \$100/board member
3. Grant allocation for 2011/12 is \$6,624.79.
4. This costs assumes 3 board members driving 2 vehicles on one return trip to Southern Ontario for two OAPSB conferences. It also includes 1 return trip to Toronto for the board secretary to attend a training conference. This cost includes meals while travelling, hotel and parking. Travel to awards ceremonies for one member is projected as \$108 as in the past. Contingency for one return trip White Bear to Temagami by air boat is also included. Travel for the secretary in her duties is projected at \$220.
5. One three-day conference for each of three board members @\$480 and one three-day conference/training session for the board secretary, all based on the OAPSB conference fee. A slight increase has been included in anticipation of an increase in conference fees.
6. Based on the membership from for the OAPSB. Also includes a membership for Zone 1A. This also includes a \$65 fee for the TPSB VISA card.
7. Donation to Temagami Talker.
8. This includes one printer cartridges, file folders, two large three-ring binders and dividers and a small allowance for contingencies. It does not include the value of service provided by the Municipal Office (photocopies, faxes, envelopes, postage) estimated at \$300.
9. Revised 2011 Salary Rate estimates for O.P.P. The Ontario Provincial Police Association (OPPA) has exercised their right to renegotiate the 2011 salaries and benefits. The new agreements are for four year terms commencing 01 January 2011 to 31 December 2014. A Provincial Usage amount is a credited to the TPSB when our officers are used out of the area. An amount of \$6,000 has been removed from Local Policing Services for Provincial Usage.
10. **From Monty:** Business travel increased to meet actual costs of 2011. Additional training is required for 2012 due to changes to the building code taking affect in January. All other expenses will be maintained at 2011 levels or lower.

Capital Expenditures

010 200 Marten River Fire Dept							
G-010-200-0488	Five Year Plan	20,000	20,000	20,000		0	0.0%
	010 200 Marten River Fire Dept	20,000	20,000	20,000		0	0.0%
002 210 Temagami Fire Dept							
G-010-210-0488	Five Year Plan			20,000		20,000	
	002 210 Temagami Fire Dept	0	0	20,000		20,000	
Total Capital Expenditures		20,000	20,000	40,000		20,000	100.0%

Transportation Services Summary	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount %
Revenues					
Operating Revenues					
Municipal Taxation					
User Charges	775	4,467	500		(275) -35.5%
Provincial Grants	640	640	640		0 0.0%
Federal Grants					
Investment Income					
Penalties and Interest on Taxes					
Provincial Offences Act Revenues					
Other	63,000	58,095	4,000		(59,000) -93.7%
	64,415	63,201	5,140		(59,275) -92.0%
Capital and Other Revenues					
Provincial Grants	75,930	55,245	0		(75,930) -100.0%
Federal Grants	75,930	55,245	0		(75,930) -100.0%
Long Term Debt Proceeds					
Transfer from Reserves					
	151,860	110,490	0		(151,860) -100.0%
Total Revenues	216,275	173,691	5,140		(211,135) -97.6%
Expenditures					
Expenditures					
Operating					
Public Works	438,855	351,824	456,630		17,775 4.1%
Roadways - Town	38,600	47,361	39,400		800 2.1%
Roadways - Mine Access Road	11,500	11,657	14,000		2,500 21.7%
Roadways - Rural	10,500	13,362	13,000		2,500 23.8%
Paved Roads - Other Services	0	5,897	0		0 0%
Unpaved Roads - Other Services	0	5,732	0		0 0%
Mine Road - Other Services	0	14,340	0		0 0%
Street Lighting - Town	21,700	22,624	24,500		2,800 12.9%
Street Lighting / Cassels Lake	655	376	650		(5) -0.8%
Street Lighting - Mine Landing	4,200	2,761	4,200		0 0.0%
Equipment Operations - Grader	18,000	21,614	29,600		11,600 64.4%
Equipment Operations - Loader	7,512	8,392	6,500		(1,012) -13.5%
Equipment Operations - Dozer	5,200	5,357	7,300		2,100 40.4%
Equip Operations - Lge Trucks	47,000	41,181	50,000		3,000 6.4%
Equip Operations - Small Trucks	21,000	26,026	23,000		2,000 9.5%
Access Point - Mine Landing	8,450	17,569	11,600		3,150 37.3%
Access Point - Rabbit Lake	7,800	7,661	1,000		(6,800) -87.2%
Access Point - Net Lake	0	119	0		0 0%
	640,972	603,852	681,380		40,408 6.3%
Capital					
Mine Road Tetapaga Creek	0	(19,401)	0		0 0%
Bailey Bridges	20,000	371	0		(20,000) -100.0%
Bldg Canada Fund - French Drain	0	49,780	0		0 0%
Bldg Canada Fund - Surface Drainage	486,603	20,793	0		(486,603) -100.0%
Bldg Canada Fund - Lagoon	0	400,156	0		0 0%
Dozer Buy-Out	39,000	35,045	0		(39,000) -100.0%
New Truck	15,000	29,393	0		(15,000) -100.0%
Public Works Garage	0	0	30,000		30,000 30,000
Parking Lot - Lake Temagami Access	0	0	36,000		36,000 36,000
Gravel for Roads	30,000	24,266	55,000		25,000 83.3%
Fox Run Road	0	0	31,000		31,000 31,000
Wilson Lake Bridge #1	0	0	10,000		10,000 10,000
Culvert - Milne Sherman Road	5,200	2,360	0		(5,200) -100.0%
Ditches - Temagami North	15,000	6,830	0		(15,000) -100.0%
Engineering - Capital Projects	10,000	0	10,000		0 0.0%
Sidewalk - Wildflower Avenue	23,000	0	15,000		(8,000) -34.8%
	643,803	549,594	187,000		(456,803) -71.0%
Long Term Debt Repayment	88,348	86,385	22,904		(65,444) -74.1%
Transfer to Reserves:					
Plow and Sander Truck - Reserve	0	0	70,000		70,000 70,000
Future Improvements Mine Road - Reserve	0	0	50,000		50,000 50,000
Town Roads - Reserve	0	0	50,000		50,000 50,000
	0	0	170,000		170,000 170,000
Total Expenditures	1,373,123	1,239,831	1,061,283		(311,840) -22.7%
Net Amount	(1,156,848)	(1,066,140)	(1,056,143)		100,705 -8.7%

DEPARTMENT:	009 Transportation Services	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease)	
	003					Amount	%
	010						
Revenues							
009 310 Public Works							
G-009-310-0751	Provincial Funding - Student	640	640	640		0	0.0%
G-009-310-0853	Sundry Sales	63,000	58,095	4,000		(59,000)	-93.7%
G-009-310-0900	User Fees	775	4,467	500		(275)	-35.5%
	009 310 Public Works	64,415	63,201	5,140		(59,275)	-92.0%
009 323 BCF							
G-009-323-0755	BCF - Provincial Funding	75,930	55,245			(75,930)	-100.0%
G-009-323-0763	BCF - Federal Funding	75,930	55,245			(75,930)	-100.0%
	009 323 BCF	151,860	110,490	0		(151,860)	-100.0%
Total Revenues		216,275	173,691	5,140		(211,135)	-97.6%
Operating Expenditures							
003 310 Public Works							
G-003-310-0010	Salaries / Wages	353,149	237,816	366,574		13,425	3.8%
G-003-310-0030	Benefits	107,126	70,793	116,176		9,050	8.4%
G-003-316-0031	Redistributed Wages	(56,220)	1,379	(56,800)		(580)	1.0%
G-003-316-0032	Redistributed Benefits	(17,300)	414	(17,820)		(520)	3.0%
G-003-310-0040	Contracted Services	2,300	2,368	1,000		(1,300)	-56.5%
G-003-310-0102	Training Expenses	10,000	7,333	10,000		0	0.0%
G-003-310-0109	Natural Gas	5,500	4,796	5,500		0	0.0%
G-003-310-0110	Telephone	4,000	3,492	3,750		(250)	-6.3%
G-003-310-0111	Utilities	7,700	1,452	6,600		(1,100)	-14.3%
G-003-310-0112	Courier / Freight	3,000	1,400	2,000		(1,000)	-33.3%
G-003-310-0114	Communications	2,200	3,820	2,200		0	0.0%
G-003-310-0117	Small Equipment Operations	1,200	652	1,200		0	0.0%
G-003-310-0119	Small Tools and Equipment	5,000	4,398	5,000		0	0.0%
G-003-310-0300	Materials and Supplies	11,000	11,251	11,000		0	0.0%
G-003-310-0305	Health and Safety	200	461	250		50	25.0%
	003 310 Public Works	438,855	351,824	456,630		17,775	4.1%
003 321 Roadways - Town							
G-003-321-0031	Redistributed Wages		5,995			0	
G-003-321-0032	Redistributed Benefits		2,025			0	
G-003-321-0040	Contracted Services	8,000	17,357	12,000		4,000	50.0%
G-003-321-0300	Materials & Supplies	15,600	6,967	12,400		(3,200)	-20.5%
G-003-321-0480	Patching	15,000	15,016	15,000		0	0.0%
	003 321 Roadways - Town	38,600	47,361	39,400		800	2.1%

DEPARTMENT:	009 Transportation Services	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease)	
	003					Amount	%
	010						

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003 322 Roadways - Mine Access Road

G-003-322-0031	Redistributed Wages	0	1,009			0	
G-003-322-0032	Redistributed Benefits	0	362			0	
G-003-322-0040	Contracted Services	3,500	4,234	6,000		2,500	71.4%
G-003-322-0300	Materials & Supplies	8,000	6,053	8,000		0	0.0%
	003 322 Roadways - Mine Access Road	11,500	11,657	14,000		2,500	21.7%

003 323 Roadways - Rural

G-003-323-0031	Redistributed Wages	0	6,929			0	
G-003-323-0032	Redistributed Benefits	0	2,452			0	
G-003-323-0040	Contracted Services	3,500	0	6,000		2,500	71.4%
G-003-323-0300	Materials & Supplies	7,000	3,981	7,000		0	0.0%
	003 323 Roadways - Rural	10,500	13,362	13,000		2,500	23.8%

325 Paved Roads - Other Services

G-003-325-0031	Redistributed Wages	0	4,464			0	
G-003-325-0032	Redistributed Benefits	0	1,433			0	
	003 325 Paved Roads - Other Services	0	5,897	0		0	

003 326 Unpaved Roads - Other Services

G-003-326-0031	Redistributed Wages	0	4,316			0	
G-003-326-0032	Redistributed Benefits	0	1,416			0	
	003 326 Unpaved Roads - Other Services	0	5,732	0		0	

003 327 Mine Road - Other Services

G-003-327-0031	Redistributed Wages	0	10,809			0	
G-003-327-0032	Redistributed Benefits	0	3,531			0	
	003 327 Mine Road - Other Services	0	14,340	0		0	

003 341 Street Lighting - Town

G-003-341-0040	Contracted Services	1,700	3,459	4,500		2,800	164.7%
G-003-341-0111	Utilities	20,000	19,165	20,000		0	0.0%
	003 341 Street Lighting - Town	21,700	22,624	24,500		2,800	12.9%

003 342 Street Lighting / Cassels Lake

G-003-342-0040	Contracted Services	250	0	250		0	0.0%
G-003-342-0111	Utilities	405	376	400		(5)	-1.2%
	003 342 Street Lighting / Cassels Lake	655	376	650		(5)	-0.8%

003 343 Street Lighting - Mine Landing

G-003-343-0040	Contracted Services	1,400	0	1,400		0	0.0%
G-003-343-0111	Utilities	2,800	2,761	2,800		0	0.0%
	003 343 Street Lighting - Mine Landing	4,200	2,761	4,200		0	0.0%

003 351 Equipment Operations - Grader

G-003-351-0360	Grader Operations	8,000	9,412	9,600		1,600	20.0%
G-003-351-0361	Grader Maintenance & Repair	10,000	12,202	20,000		10,000	100.0%
	003 351 Equipment Operations - Grader	18,000	21,614	29,600		11,600	64.4%

DEPARTMENT:	009 Transportation Services	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease)	
	003					Amount	%
	010						
Page 13							
003 352 Equipment Operations - Backhoe / Loader							
G-003-352-0201	Loader/Long Term Debt - Interest	3,012	3,012			(3,012)	-100.0%
G-003-352-0204	Loader/Long Term Debt - Principal	79,548	74,094	22,904	1.	(56,644)	-71.2%
G-003-352-0360	Loader Operations	4,500	4,524	4,700		200	4.4%
G-003-352-0361	Loader Maintenance & Repair	0	856	1,800		1,800	
	003 352 Equipment Operations - Loader	87,060	82,486	29,404		(57,656)	-66.2%
003 353 Equipment Operations - Dozer							
G-003-353-0201	Dozer/Long Term Debt - Interest					0	
G-003-353-0204	Dozer/Long Term Debt - Principal	8,800	12,291	0	2.	(8,800)	-100.0%
G-003-353-0360	Dozer Operations	3,200	4,511	4,800		1,600	50.0%
G-003-353-0361	Dozer Maintenance & Repair	2,000	846	2,500		500	25.0%
	003 353 Equipment Operations - Dozer	14,000	17,648	7,300		(6,700)	-47.9%
003 354 Equipment Operations - Large Trucks							
G-003-354-0350	Large Truck Operations	22,000	21,058	23,000		1,000	4.5%
G-003-354-0351	Large Truck Maintenance & Repair	25,000	20,122	27,000		2,000	8.0%
	003 354 Equip Operations - Lge Trucks	47,000	41,181	50,000		3,000	6.4%
003 355 Equipment Operations - Small Trucks							
G-003-355-0204	Small Trucks/Long Term Debt			14,500		500	3.6%
G-003-355-0350	Small Truck Operations	14,000	13,908	8,500		1,500	21.4%
G-003-355-0351	Small Truck Maintenance & Repair	7,000	12,118	8,500		1,500	21.4%
	003 355 Equip Operations - Small Trucks	21,000	26,026	23,000		2,000	9.5%
004 449 Access Point - Mine Landing							
G-004-449-0031	Redistributed Wages	4,500	11,303			(4,500)	-100.0%
G-004-449-0032	Redistributed Benefits	1,350	3,534			(1,350)	-100.0%
G-004-449-0040	Contracted Services	2,600	1,670	6,600		4,000	153.8%
G-004-449-0300	Materials & Supplies		1,062	5,000		5,000	
	004 449 Access Point - Mine Landing	8,450	17,569	11,600		3,150	37.3%
004 450 Access Point - Rabbit Lake							
G-004-450-0031	Redistributed Wages	1,000	994			(1,000)	-100.0%
G-004-450-0032	Redistributed Benefits	300	300			(300)	-100.0%
G-004-450-0040	Contracted Services	5,000	5,068	0		(5,000)	-100.0%
G-004-450-0300	Materials and Supplies	1,500	1,299	1,000		(500)	-33.3%
	004 450 Access Point - Rabbit Lake	7,800	7,661	1,000		(6,800)	-87.2%
004 452 Access Point - Net Lake							
G-004-452-0031	Redistributed Wages	0	90			0	
G-004-452-0032	Redistributed Benefits	0	29			0	
	004 452 Access Point - Net Lake	0	119	0		0	
Total Operating Expenditures		729,320	690,237	704,283		(25,037)	-3.4%

Notes:

- 2011 amount of \$8,563.01 for principal payments reallocated to Long Term Debt Balance Sheet Account.
- 2011 amount of \$11,817.34 for principal payments reallocated to Long Term Debt Balance Sheet Account.

DEPARTMENT: 009 Transportation Services	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount	%
003						
010						

Capital Expenditures

010 322 Roadways - Mine Access Road						
G-010-322-0481 Mine Road Tetapaga Creek		(19,401)			0	
010 322 Roadways - Mine Access Road	0	(19,401)	0		0	
010 323 Roads - Unpaved - Winter Maint						
G-010-323-0480 Bailey Bridges	20,000	371			(20,000)	-100.0%
G-010-323-0493 Bldg Canada Fund - French Drain		49,780			0	
G-010-323-0505 Bldg Canada Fund - Surface Drainage	486,603	20,793			(486,603)	-100.0%
G-010-323-0506 Bldg Canada Fund - Lagoon		400,156			0	
010 323 Roads - Unpaved - Winter Maint	506,603	471,101	0		(506,603)	-100.0%
010 353 Equipment Operations - Dozer						
G-010-353-0204 Long Term Debt - Principal						
G-010-353-PWK1 Dozer Buy-Out	39,000	35,045		1.	(39,000)	-100.0%
010 353 Equipment Operations - Dozer	39,000	35,045	0		(39,000)	-100.0%
010 354 Equipment Operations - Large Trucks						
G-010-354-0480 New Truck	15,000	29,393			(15,000)	-100.0%
010 354 Equip Operations - Lge Trucks	15,000	29,393	0		(15,000)	-100.0%
010 357 Public Works Projects						
G-010-310-1207 Public Works Garage			30,000		30,000	
G-010-310-1209 Plow and Sander Truck - Reserve			70,000		70,000	
G-010-321-1213 Town Roads - Reserve			50,000		50,000	
G-010-322-1208 Parking Lot - Lake Temagami Access			36,000		36,000	
G-010-322-1212 Future Improvements Mine Road - Reserve			50,000		50,000	
G-010-323-0481 Gravel for Roads	30,000	24,266	55,000		25,000	83.3%
G-010-323-1210 Fox Run Road			31,000		31,000	
G-010-323-1211 Wilson Lake Bridge #1			10,000		10,000	
G-010-357-0726 Culvert - Milne Sherman Road	5,200	2,360			(5,200)	-100.0%
G-010-357-0727 Ditches - Temagami North	15,000	6,830			(15,000)	-100.0%
G-010-357-0728 Engineering - Capital Projects	10,000		10,000		0	0.0%
G-010-357-0729 Sidewalk - Wildflower Avenue	23,000	15,000			(8,000)	-34.8%
010 357 Public Works Projects	83,200	33,456	357,000		273,800	329.1%
Total Capital Expenditures	643,803	549,594	357,000		(286,803)	-44.5%

Notes:

- 2011 amount of \$35,045 for principal payments reallocated to Long Term Debt Balance Sheet Account.

Environmental Services Summary	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount	%
Revenues						
Operating Revenues						
Municipal Taxation						
User Charges	541,025	547,074	536,144		(4,881)	-0.9%
Provincial Grants	23,695	23,695	23,695		0	0
Federal Grants						
Investment Income						
Penalties and Interest on Taxes						
Provincial Offences Act Revenues						
Other	0	31,001	0		0	
	564,720	601,770	559,839		(4,881)	-0.9%
Capital and Other Revenues						
Provincial Grants						
Federal Grants						
Long Term Debt Proceeds	0	0	5,810		5,810	
Transfer from Reserves						
	0	0	5,810		5,810	
Total Revenues	564,720	601,770	565,649		929	0.2%
Expenditures						
Expenditures						
Operating						
Sanitary Sewer Systems	95,670	85,952	95,250		(420)	-0.4%
Grinder Maintenance	30,673	40,581	38,563		7,890	25.7%
Water Works System	263,295	269,768	272,360		9,065	3.4%
Waste Mgmt - Collection	35,250	33,138	39,350		4,100	11.6%
Waste Mgmt - Disposal - Strathy	23,750	19,481	25,420		1,670	7.0%
Waste Mgmt- Disposal - Sisk	25,880	21,872	21,200		(4,680)	-18.1%
Waste Mgmt - Disposal - Brigg Site	49,020	46,835	44,580		(4,440)	-9.1%
Solid Waste Management Master Plan	50,000	39,394	12,000		(38,000)	-76.0%
Waterfront Transfer Station	3,640	2,182	18,640		15,000	412.1%
Recycling - SISK	4,200	4,802	5,000		800	19.0%
Recycling - Mine Landing	9,200	9,199	10,000		800	8.7%
Recycling - Strathy	10,580	11,663	11,900		1,320	12.5%
Dock Maintenance	0	0	0		0	
	601,158	584,866	594,263		(6,895)	-1.1%
Capital						
Temagami North Tower Recirculation Systems	55,968	0	57,000		1,032	1.8%
Temagami South Tower Recirculation Systems	55,968	0	57,000		1,032	1.8%
Dewatering Trench Pumping Station - Pump and Power	0	0	12,000		12,000	
Temagami North #2 Lift Station Generator	0	0	30,000		30,000	
Temagami Blower Building	0	0	17,000		17,000	
Temagami North Lagoon	0	0	42,842		42,842	
Temagami South - Sewer Chambers	0	0	40,000		40,000	
Solid Waste MMP Items	0	0	50,000		50,000	
	111,936	0	305,842		193,906	173.2%
Long Term Debt Repayment	41,621	41,399	43,231		1,610	3.9%
Transfer to Reserves:						
Landfills Closure Costs - Reserve	0	0	15,000		15,000	
Total Expenditures	754,715	626,265	958,336		203,621	27.0%
Net Amount	(189,995)	(24,495)	(392,687)		(202,692)	106.7%

DEPARTMENT: 009 Environmental Services 004 010			2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount %	
Revenues								
009 410 Sanitary Sewer Systems								
G-009-410-0613	Residential / Commercial Sewer		98,940	98,699	95,250	1.	(3,690)	-3.7%
	Transfer to Sewer Deficit				3,690			
009 410 Sanitary Sewer Systems			98,940	98,699	98,940		(3,690)	-3.7%
009 420 Grinder Maintenance								
G-009-420-0615	Grinder Maintenance Fees		68,694	68,252	68,694	2.	0	0.0%
	Transfer from Grinder Surplus				9,500		9,500	
009 420 Grinder Maintenance			68,694	68,252	78,194		9,500	13.8%
009 430 Water Work Systems								
G-009-430-0612	Residential / Commercial Water		268,561	267,845	272,360	3.	3,799	1.4%
G-009-430-0755	Provincial Funding / OSWAP		23,695	23,695	23,695		0	0.0%
009 430 Water Work Systems			292,256	291,539	296,055		3,799	1.3%
009 441 Waste Management Collection								
G-009-441-0614	Garbage Collection - Town		45,830	45,731	51,250	4.	5,420	11.8%
G-009-441-0616	Garbage Collection - Mine Landing		30,000	36,244	30,000	5.	0	0.0%
G-009-441-0618	Recycling Revenue			31,001	0			
009 441 Waste Management Collection			75,830	112,976	81,250		5,420	7.1%
009 442 Waste Management Disposal Strathy								
G-009-442-0900	User Fees / Landfill Sites (Dump Fees)		6,500	16,458	7,000		500	7.7%
009 442 Waste Management Disposal Strathy			6,500	16,458	7,000		500	7.7%
009 443 Waste Management Disposal Sisk								
G-009-443-0900	User Fees / Landfill Sites		5,000	5,033	5,000		0	0.0%
009 443 Waste Management Disposal Sisk			5,000	5,033	5,000		0	0.0%
009 444 Waste Management Disposal Brigg								
G-009-444-0900	User Fees / Landfill Sites		17,500	8,813	2,900		(14,600)	-83.4%
009 444 Waste Management Disposal Brigg			17,500	8,813	2,900		(14,600)	-83.4%
Total Revenues			564,720	601,770	569,339		929	0.2%

Notes:

1. Sewer - Budget includes 100% recovery of expense (G-004-410) plus ____%.
2. Grinder - Budget includes 100% recovery of expense (G-004-420).
3. Water - Budget includes 100% recovery of expense (G-004-430) plus ____%.
4. Garbage Town - Budget includes 100% recovery of expense (G-004-441 and 448).
5. Garbage Mine - Budget includes recovery of expense for bins/dump wagons (Dan Bourgeois G-004-444-0040) and recycling costs (R & D Recycling G-004-444-0040).

DEPARTMENT:	009 Environmental Services	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount	%
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Operating Expenditures

004 410 Sanitary Sewer Systems

G-004-410-0031	Redistributed Wages	3,000	2,430	2,600		(400)	-13.3%
G-004-410-0032	Redistributed Benefits	900	867	900		0	0.0%
G-004-410-0040	Contracted Services	80,000	73,752	80,000		0	0.0%
G-004-410-0111	Utilities	10,000	259	2,500		(7,500)	-75.0%
G-004-410-0300	Materials and Supplies	1,200	5,873	6,000		4,800	400.0%
G-004-412-0031	Redistributed Wages Sewer Break		1,669	2,000		2,000	
G-004-412-0032	Redistributed Benefits Sewer Break	350	614	600		250	71.4%
G-004-413-0031	Redistributed Wages Sewer Shut Off	220	363	500		280	127.3%
G-004-413-0032	Redistributed Benefits Sewer Shut Off	0	124	150		150	
004 410 Sanitary Sewer Systems		95,670	85,952	95,250		(420)	-0.4%

004 420 Grinder Maintenance

G-004-420-0031	Redistributed Wages	4,000	9,148	8,000		4,000	100.0%
G-004-420-0032	Redistributed Benefits	1,200	3,170	2,400		1,200	100.0%
G-004-420-0040	Contracted Services	500	1,449	1,500		1,000	200.0%
G-004-420-0119	Small Tools & Equipment	500	0	500		0	0.0%
G-004-420-0201	Long Term Debt - Interest	17,773	17,773	16,163	1.	(1,610)	-9.1%
G-004-420-0204	Long Term Debt - Principal	38,021	38,021	39,631	1.	1,610	4.2%
G-004-420-0300	Materials and Supplies	6,700	9,042	10,000		3,300	49.3%
004 420 Grinder Maintenance		68,694	78,603	78,194		9,500	13.8%

004 430 Water Works System

G-004-430-0031	Redistributed Wages	5,500	3,148	5,500		0	0.0%
G-004-430-0032	Redistributed Benefits	1,650	1,040	1,200		(450)	-27.3%
G-004-430-0040	Contracted Services	178,000	197,782	197,800		19,800	11.1%
G-004-432-0031	Redistributed Wages Water Break	5,500	6,129	5,500		0	0.0%
G-004-432-0032	Redistributed Benefits Water Break	1,800	2,167	1,800		0	0.0%
G-004-430-0109	Natural Gas	13,765	14,918	14,000		235	1.7%
G-004-433-0031	Redistributed Wages Water Shut Off	1,600	1,164	1,200		(400)	-25.0%
G-004-433-0032	Redistributed Benefits Water Shut Off	480	381	360		(120)	-25.0%
G-004-430-0111	Water Utilities / Town	44,000	36,855	38,000		(6,000)	-13.6%
G-004-430-0150	Repairs & Maintenance	6,000	1,138		2.	(6,000)	-100.0%
G-004-430-0300	Materials and Supplies	5,000	5,046	7,000	2.	2,000	40.0%
004 430 Water Works System		263,295	269,768	272,360		9,065	3.4%

004 441 Waste Mgmt - Collection (Town)

G-004-441-0031	Redistributed Wages	18,000	18,890	19,000		1,000	5.6%
G-004-441-0032	Redistributed Benefits	5,400	5,900	5,900		500	9.3%
G-004-441-0300	Materials and Supplies	250	227	250		0	0.0%
G-004-441-0350	Vehicle Operations	5,600	4,237	5,200		(400)	-7.1%
G-004-441-0351	Vehicle Repairs & Maintenance	6,000	1,065	6,000	3.	0	0.0%
G-004-441-0450	Hazardous Material North Bay		2,820	3,000		3,000	
004 441 Waste Mgmt - Collection		35,250	33,138	39,350		4,100	11.6%

004 442 Waste Mgmt - Disposal - Strathy

G-004-442-0031	Redistributed Wages	5,500	3,083	3,500		(2,000)	-36.4%
G-004-442-0032	Redistributed Benefits	1,650	1,046	1,650		0	0.0%
G-004-442-0040	Contracted Services	15,600	14,494	19,270		3,670	23.5%
G-004-442-0110	Telephone	500	118	200		(300)	-60.0%
G-004-442-0300	Materials and Supplies	500	741	800	4.	300	60.0%
004 442 Waste Mgmt - Disposal - Strathy		23,750	19,481	25,420		1,670	7.0%

004 443 Waste Mgmt - Disposal - Sisk

G-004-443-0031	Redistributed Wages	2,500	2,424	2,500		0	0.0%
G-004-443-0032	Redistributed Benefits	750	769	770		20	2.7%
G-004-443-0040	Contracted Services	12,000	11,640	12,000		0	0.0%
G-004-443-0110	Telephone	130	88	130		0	0.0%
G-004-443-0300	Materials and Supplies	500	822	800	5.	300	60.0%
G-004-443-0480	Monitoring Costs & Annual Reports	10,000	6,129	5,000	6.	(5,000)	-50.0%
004 443 Waste Mgmt - Disposal - Sisk		25,880	21,872	21,200		(4,680)	-18.1%

DEPARTMENT: 009 Environmental Services 004 010		2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease)	
						Amount	%
Page 18							
004 444 Waste Mgmt - Disposal - Brigg Site (Mine Landing)							
G-004-444-0031	Redistributed Wages	1,900	2,661	2,700		800	42.1%
G-004-444-0032	Redistributed Benefits	570	912	950		380	66.7%
G-004-444-0040	Contracted Services	35,400	28,209	30,000		(5,400)	-15.3%
G-004-444-0110	Telephone	150	88	130		(20)	-13.3%
G-004-444-0300	Materials and Supplies	1,000	514	800	7.	(200)	-20.0%
G-004-444-0480	Monitoring Costs & Annual Reports	10,000	14,451	10,000	8.	0	0.0%
004 444 Waste Mgmt - Disposal - Brigg Site		49,020	46,835	44,580		(4,440)	-9.1%
004 444 Waste Mgmt - Solid Waste Management Master Plan							
G-004-444-0481	Solid Waste Management Master Plan	50,000	39,394	12,000		(38,000)	-76.0%
004 444 Waste Mgmt - Solid Waste Mgmt Master Plan		50,000	39,394	12,000		(38,000)	-76.0%
004 445 Waterfront Transfer Station							
G-004-445-0040	Contracted Services			15,000	9.	15,000	
G-004-445-0031	Redistributed Wages	2,800	1,627	2,800		0	0.0%
G-004-445-0032	Redistributed Benefits	840	555	840		0	0.0%
004 445 Waterfront Transfer Station		3,640	2,182	18,640		15,000	412.1%
004 446 Recycling - SISK							
G-004-446-0040	Contracted Services	4,200	4,802	5,000	10.	800	19.0%
G-004-446-0204	R & D Recycling - Bin Rental	1,800	1,689	1,800	11.	0	0.0%
004 446 Recycling - SISK		6,000	6,491	6,800		800	13.3%
004 447 Recycling - Mine Landing							
G-004-447-0040	Contracted Services	9,200	9,199	10,000		800	8.7%
G-004-447-0204	R & D Recycling - Bin Rental	1,800	1,689	1,800	12.	0	0.0%
004 447 Recycling - Mine Landing		11,000	10,888	11,800		800	7.3%
004 448 Recycling - Strathy (Town)							
G-004-448-0031	Redistributed Wages	200	824	1,000		800	400.0%
G-004-448-0032	Redistributed Benefits	60	303	300		240	400.0%
G-004-448-0040	Contracted Services	10,320	10,535	10,600		280	2.7%
004 448 Recycling - Strathy		10,580	11,663	11,900		1,320	12.5%
Total Operating Expenditures		642,779	626,265	637,494		(5,285)	-0.8%

Notes:

- OMEIFA - Grinder Pumps Loan - Principal \$452,000, Annual Interest Rate 4.19%, Loan Term 10 years, Debenture date 5/3/2010, Maturity Date 5/4/2020. Balance December 31, 2011 \$395,551, semi annual payments of \$27,897. 2011 amount of \$38,021.28 for principal payments reallocated to Long Term Debt Balance Sheet Account.
- Water R & M - # of water breaks? For 2012 changed from two accounts to one account.
- Vehicle R & M - Truck '95
- Strathy M & S - Landfill Building 2010.
- Sisk M & S - Landfill Building 2010.
- Sisk Monitoring Cost - Monitor Wells and Report to MOE.
- Briggs M & S - Landfill Building 2010.
- Briggs Monitoring Cost - Monitor Wells and Report to MOE.
- In conjunction with the recommendations of the Solid Waste Master Plan budgeting for an Attendant at the Transfer Station (40 hrs/wk for 10 wks).
- 2011 amount of \$222.60 for principal payments reallocated to Long Term Debt Balance Sheet Account.
- R & D Recycling Bin Rental - A debt at 0% interest. Monthly payments are \$300. Loan is due in May 2013. Balance of loan as at Dec 31 11 was \$5,400. 2011 amounts of \$1,688.70 for principal payments reallocated to Long Term Debt Balance Sheet Account.

Capital Expenditures

Environmental							
G-010-430-0480	Temagami North Tower Recirculation Systems	55,968		57,000		1,032	1.8%
G-010-430-0483	Temagami South Tower Recirculation Systems	55,968		57,000		1,032	1.8%
G-010-410-1200	Dewatering Trench Pumping Station - Pump and Power			12,000		12,000	
G-010-410-1201	Temagami North #2 Lift Station Generator			30,000		30,000	
G-010-410-1202	Temagami Blower Building			17,000		17,000	
G-010-410-1203	Temagami North Lagoon			42,842		42,842	
G-010-410-1204	Temagami South - Sewer Chambers			40,000		40,000	
G-010-444-1205	Landfills Closure Costs - Reserve			15,000		15,000	
G-010-444-1206	Solid Waste MMP Items			50,000		50,000	
Environmental		111,936	0	320,842		208,906	186.6%
Total Capital Expenditures		111,936	0	320,842		208,906	186.6%

Health Services Summary	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount	%
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Revenues						
Operating Revenues						
Municipal Taxation						
User Charges	4,125	10,945	9,625		5,500	133.3%
Provincial Grants	80,000	61,514	82,275		2,275	2.8%
Federal Grants						
Investment Income	0	0	0		0	
Penalties and Interest on Taxes						
Provincial Offences Act Revenues						
Other	13,500	15,459	0		(13,500)	-100.0%
	<u>97,625</u>	<u>87,917</u>	<u>91,900</u>		<u>(5,725)</u>	<u>-5.9%</u>
Capital and Other Revenues						
Provincial Grants						
Federal Grants						
Long Term Debt Proceeds						
Transfer from Reserves						
Total Revenues	<u>97,625</u>	<u>87,917</u>	<u>91,900</u>		<u>(5,725)</u>	<u>-5.9%</u>

Expenditures						
Expenditures						
Operating						
Public Health Services	43,180	37,890	43,180		0	0.0%
Cemetery Services	9,800	11,207	13,498		3,698	37.7%
Medical Centre Services	4,500	2,435	2,760		(1,740)	-38.7%
Family Health Team	93,500	74,233	82,275		(11,225)	-12.0%
	<u>150,980</u>	<u>125,764</u>	<u>141,713</u>		<u>(9,267)</u>	<u>-6.1%</u>
Capital						
Columbarium	0	0	14,200		14,200	
Long Term Debt Repayment						
Transfer to Reserves						
Total Expenditures	<u>150,980</u>	<u>125,764</u>	<u>155,913</u>		<u>4,933</u>	<u>3.3%</u>

Net Amount	<u>(53,355)</u>	<u>(37,847)</u>	<u>(64,013)</u>		<u>(10,658)</u>	<u>20.0%</u>
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DEPARTMENT:	009 Health Services	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount %	
	005						
	010						

Revenues

009 530 Cemetery Services

G-009-530-0855	Cemetery Fees	2,425	1,475	2,425		0	0.0%
G-009-530-0857	Sales - Columbarium Niches	1,700	8,061	6,000		4,300	252.9%
G-009-530-0859	Inv Cemetery Care & Maintenance	0	1,409	1,200	1.	1,200	
	009 530 Cemetery Services	4,125	10,945	9,625		5,500	133.3%

009 540 Medical Centre Services

G-009-540-0751	Provincial Funding - RNPGA	80,000	61,514	82,275		2,275	2.8%
	009 540 Medical Centre Services	80,000	61,514	82,275		2,275	2.8%

009 550 Family Health Team

G-009-550-0825	Janitorial Repayment FHT	13,500	15,459	0		(13,500)	-100.0%
	009 550 Family Health Team	13,500	15,459	0		(13,500)	-100.0%

Total Revenues

		97,625	87,917	91,900		(5,725)	-5.9%
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Notes:

1. Cemetery - Perpetual Care. For 2011 \$1,409 has been transferred to Payables as it is to be added to existing investment.

Operating Expenditures

005 510 Public Health Services

G-005-510-0103	Hospital Transfer	300	0	300		0	0.0%
G-005-510-0402	Public Health Services	39,380	34,390	39,380	1.	0	0.0%
G-005-510-0452	Special Project Physician Rec	3,500	3,500	3,500		0	0.0%
	005 510 Public Health Services	43,180	37,890	43,180		0	0.0%

005 530 Cemetery Services

G-005-530-0010	Salaries / Wages	1,800	1,500	2,100	2.	300	16.7%
G-005-530-0030	Benefits		70	98		98	
G-005-530-0031	Redistributed Wages		1,697			0	
G-005-530-0032	Redistributed Benefits		564			0	
G-005-530-0040	Contracted Services		0	1,800		1,800	
G-005-530-0102	Training		148	500		500	
G-005-530-0117	Small Equipment Operations		76			0	
G-005-530-0150	Repairs & Maintenance	1,000	618	1,000		0	0.0%
G-005-530-0300	Materials & Supplies	7,000	5,485	7,000		0	0.0%
G-005-530-0855	Refund - Cemetery Fees		1,050	1,000			
G-005-530-0857	Refund - Sales - Columbarium Niches		0				
	005 530 Cemetery Services	9,800	11,207	13,498		2,698	27.5%

005 540 Medical Centre Services

G-005-540-0040	Contracted Services	0	59			0	
G-005-540-0109	Natural Gas	2,250	971	1,200		(1,050)	-46.7%
G-005-540-0111	Utilities	2,190	1,405	1,500		(690)	-31.5%
G-005-540-0300	Materials & Supplies	60	0	60		0	0.0%
G-005-540-0310	Ambulance Service						
	005 540 Medical Centre Services	4,500	2,435	2,760		(1,740)	-38.7%

005 550 Family Health Team

G-005-550-0031	Redistributed Wages	12,054	11,768			(12,054)	-100.0%
G-005-550-0032	Redistributed Benefits	1,446	951			(1,446)	-100.0%
G-005-550-0040	Contracted Services - RNPGA	80,000	61,514	82,275		2,275	2.8%
	005 550 Family Health Team	93,500	74,233	82,275		(11,225)	-12.0%

Total Operating Expenditures

		150,980	125,764	141,713		(9,267)	-6.1%
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DEPARTMENT:	009 Health Services	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount	%
	005						
	010						

Capital Expenditures

010 530 Cemetery Services

G-010-530-1214	Columbarium	0		14,200		14,200	
	010 530 Cemetery Services	0	0	14,200		14,200	
	Total Capital Expenditures	0	0	14,200		14,200	

Notes:

1. Public Health Services 2011 amount (\$34,390) includes \$4,990 received from the Board of Health for the Timiskaming Health Unit General Program as a refund of the 2010 surplus.
2. From Lorie: Believe worth \$2,400 and want to do it over 2 years; included mileage for his trips to cemetery.
3. From Lorie: Second columbarium + prep -cement/rebar in capital budget - need dollar amount from Public Works. When the first columbarium was purchased it was agreed by the Cemetery Bd and Council that the money from the sales of the niches would go into reserve to fund a second columbarium. I believe there is an account with money in it for this purpose but this practise was never included in a resolution from Council - this should be brought to Council for confirmation of this practise.
No reserve no special account - no resolution so auditors would not have pick up on it. Per Auditors Nov 17 11.

Social & Family Services Summary	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount	%
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Revenues						
Operating Revenues						
Municipal Taxation						
User Charges					0	
Provincial Grants						
Federal Grants						
Investment Income						
Penalties and Interest on Taxes						
Provincial Offences Act Revenues						
Other						
	<u>0</u>	<u>0</u>	<u>0</u>		<u>0</u>	
Capital and Other Revenues						
Provincial Grants						
Federal Grants						
Long Term Debt Proceeds						
Transfer from Reserves						
Total Revenues	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>		<u><u>0</u></u>	

Expenditures						
Expenditures						
Operating						
General Welfare	908,435	908,735	940,567		32,132	3.5%
Au Chateau	263,027	263,027	262,105		(922)	-0.4%
	<u>1,171,462</u>	<u>1,171,762</u>	<u>1,202,672</u>		<u>31,210</u>	<u>2.7%</u>
Long Term Debt Repayment						
Transfer to Reserves						
Total Expenditures	<u><u>1,171,462</u></u>	<u><u>1,171,762</u></u>	<u><u>1,202,672</u></u>		<u><u>31,210</u></u>	<u><u>2.7%</u></u>

Net Amount	<u><u>(1,171,462)</u></u>	<u><u>(1,171,762)</u></u>	<u><u>(1,202,672)</u></u>		<u><u>(31,210)</u></u>	<u><u>2.7%</u></u>
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DEPARTMENT:	009 Social & Family Services	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount	%
	006						
	010						

Operating Expenditures

006 610 General Welfare							
G-006-610-0402	Local Services Realignment	908,435	908,735	940,567		32,132	3.5%
G-006-610-0403	Child Care					0	
G-006-610-0405	Social Housing					0	
	006 610 General Welfare	908,435	908,735	940,567		32,132	3.5%
006 620 Au Chateau							
G-006-620-0404	Au Chateau	263,027	263,027	262,105	1.	(922)	-0.4%
	006 620 Au Chateau	263,027	263,027	262,105		(922)	-0.4%
Total Operating Expenditures		1,171,462	1,171,762	1,202,672		31,210	2.7%

Notes:

1. Au Chateau includes a 2012 expenditure of \$282,981 less a refund for last year of \$20,876.

Recreation & Cultural Services Summary	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount	%
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Revenues						
Operating Revenues						
Municipal Taxation						
User Charges	19,600	15,609	18,180		(1,420)	-7.2%
Provincial Grants	15,889	17,846	15,411		(478)	-3.0%
Federal Grants	1,920	1,802	10,920		9,000	468.8%
Investment Income						
Penalties and Interest on Taxes						
Provincial Offences Act Revenues						
Other	8,000	5,461	8,575		575	7.2%
	45,409	40,718	53,086		7,677	16.9%
Capital and Other Revenues						
Provincial Grants	2,821	2,389	123,900		121,080	4292.8%
Federal Grants	2,821	2,389	0		(2,821)	-100.0%
Long Term Debt Proceeds						
Transfer from Reserves						
	5,641	4,777	123,900		118,259	2096.4%
Total Revenues	51,050	45,495	176,986		125,936	246.7%

Expenditures						
Expenditures						
Operating						
Parks & Recreation	67,857	54,344	67,832		(25)	0.0%
Community Centre	107,197	117,992	116,194		8,997	8.4%
Temagami Tower	23,535	15,055	23,258		(277)	-1.2%
Programming	1,225	1,340	1,350		125	10.2%
Library	63,458	57,520	64,220		762	1.2%
	263,272	246,250	272,854		9,582	3.6%
Capital						
Equip for Community Events (Trillium)	0	0	31,300		31,300	
Arena R.I.N.C.	8,461	7,975	0		(8,461)	-100.0%
Shelter for Furnace and Repairs	0	0	15,000		15,000	
Arena Upgrades (Trillium)	0	0	92,600		92,600	
Engineering and Maintenance - Tower	0	0	25,000		25,000	
	8,461	7,975	163,900		155,439	1837.1%
Long Term Debt Repayment						
Transfer to Reserves						
Reserve for Arena	0	0	10,000		10,000	
Total Expenditures	271,733	254,225	446,754		175,021	64.4%

Net Amount	(220,683)	(208,730)	(269,768)		(49,085)	22.2%
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DEPARTMENT:	009 Recreation & Culture Services	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease)	
	007					Amount	%
	010						

Revenues

009 710 Parks & Recreation

G-009-710-0751	Provincial Funding (Trillium)			31,300	1.	31,300	
G-009-710-0760	Federal Funding	1,280	1,280	10,280	2.	9,000	703.1%
G-009-710-0879	Temagami Healthy Community Fund			1,000	3.		
G-009-710-0880	Miscellaneous Donations	200	629	200		0	0.0%
G-009-710-0881	Donations / Picnic & Fireworks	2,000	2,677	2,000		0	0.0%
G-009-710-0883	Donations / Santa Train	250	415	250		0	0.0%
G-009-710-0884	Donations / Shiverfest	2,000		3,625		1,625	81.3%
G-009-710-0888	Donations / Santa Breakfast		240	0		0	
	009 710 Parks & Recreation	5,730	5,241	48,655		41,925	731.7%

009 720 Community Centre

G-009-720-0751	Provincial Funding (Trillium)			92,600	1.	92,600	
G-009-720-0935	Arena Ice Rental Fees	9,000	3,149	5,000		(4,000)	-44.4%
G-009-720-0936	Arena Hall Rentals	5,500	4,360	5,500		0	0.0%
G-009-720-0937	Hockey Tournament Revenue	3,000	1,500	1,500		(1,500)	-50.0%
G-009-720-0943	RINC Provincial Funding	2,821	2,389			(2,821)	-100.0%
G-009-720-0945	RINC Federal Funding	2,821	2,389			(2,821)	-100.0%
	009 720 Total Community Centre	23,141	13,786	104,600		81,459	352.0%

009 730 Temagami Tower

G-009-730-0760	Federal Funding	640	522	640	2.	0	0.0%
G-009-730-0852	Interpretive Centre Sales	100	3	0		(100)	-100.0%
G-009-730-0880	Tower Donations	1,200	2,027	2,030		830	69.2%
G-009-730-0900	Tower User Fees	3,000	4,569	4,550		1,550	51.7%
G-009-730-0933	Chalet Rentals	100		0		(100)	-100.0%
	009 730 Temagami Tower	5,040	7,121	7,220		2,180	43.3%

009 750 Library

G-009-750-0745	TCF Local History Project	3,478		3,000		(478)	-13.7%
G-009-750-0751	Provincial Funding	8,636	14,866	8,636		0	0.0%
G-009-750-0895	Special Project - Service Ontario	500		500		0	0.0%
G-009-750-0896	Special Project - Kids Summer	550					
G-009-750-0900	Library User Fees	700	1,501	1,100		400	57.1%
G-009-750-0906	Cap Revenue	3,275	2,979	3,275		0	0.0%
	009 750 Library	17,139	19,347	16,511		(78)	-0.5%

Total Revenues

		51,050	45,495	176,986		125,936	246.7%
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Notes:

1. Trillium - An application has been completed and submitted. It has not yet been approved.
2. Includes summer students (3 in total) subsidy \$2.00 per hour and funding for fireworks (\$9,000). We have applied for funding for fireworks (\$9,000). It has not yet been approved.
3. We are anticipating local funding and an offsetting expense. This will be a reserve used as initiative funding for healthy community programs.

DEPARTMENT:	009 Recreation & Culture Services	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount	%
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Operating Expenditures

007 710 Park & Recreation

G-007-531-0031	Redistributed Wages Chalet		764			0	
G-007-531-0032	Redistributed Benefits Chalet		166			0	
G-007-710-0010	Salaries / Wages	33,273	425	32,047		(1,226)	-3.7%
G-007-710-0030	Benefits	8,434	2,351	6,285		(2,149)	-25.5%
G-007-712-0031	Redistributed Wages		20,424			0	
G-007-712-0032	Redistributed Benefits		3,651			0	
G-007-710-0041	Ball Field Maintenance	3,000	213	3,000		0	0.0%
G-007-710-0100	Business Travel	1,750	472	1,750		0	0.0%
G-007-710-0124	Town Picnic	8,000	11,516	11,500		3,500	43.8%
G-007-710-0126	Events	4,000	2,427	4,000		0	0.0%
G-007-710-0129	Shiverfest	3,000	4,257	4,250		1,250	41.7%
G-007-710-0300	Materials & Supplies	4,000	6,147	4,000		0	0.0%
G-007-710-0450	Special Projects	1,000	0			(1,000)	-100.0%
G-007-710-0879	Temagami Healthy Community			1,000	1.		
G-007-710-0482	Trailer	1,400	1,532	0		(1,400)	-100.0%
007 710 Park & Recreation		67,857	54,344	67,832		(1,025)	-1.5%

007 720 Community Centre

G-007-720-0010	Salaries / Wages	27,237	22,922	26,307		(930)	-3.4%
G-007-720-0030	Benefits	7,535	5,883	5,387		(2,148)	-28.5%
G-007-722-0031	Redistributed Wages Arena		15,648			0	
G-007-722-0032	Redistributed Benefits Arena		2,860			0	
G-007-720-0040	Contracted Services	2,500	3,330	3,000		500	20.0%
G-007-720-0042	Ice Plant Maintenance	7,500	2,677	7,500	2.	0	0.0%
G-007-720-0103	Memberships	1,000	0	1,000		0	0.0%
G-007-720-0109	Natural Gas	11,600	13,979	14,000		2,400	20.7%
G-007-720-0110	Telephone	4,300	4,358	4,300		0	0.0%
G-007-720-0111	Utilities	27,000	30,463	30,500		3,500	13.0%
G-007-720-0119	Shop Tools / Equipment	100	1,322	100		0	0.0%
G-007-720-0121	Advertising	500	284	500		0	0.0%
G-007-720-0127	Kitchen Supplies	300	16	300		0	0.0%
G-007-720-0128	Ice Making Supplies	725	1,069	1,000		275	37.9%
G-007-720-0150	Bldg Repairs & Maintenance	5,000	5,711	10,200	3.	5,200	104.0%
G-007-720-0152	Janitorial Supplies	1,400	689	1,000		(400)	-28.6%
G-007-720-0300	Materials & Supplies	500	257	500		0	0.0%
G-007-720-0305	Health and Safety	200	0	200		0	0.0%
G-007-720-0360	Equipment Operations	4,000	4,683	4,600		600	15.0%
G-007-720-0361	Equipment Maintenance & Repairs	5,000	1,341	5,000		0	0.0%
G-007-720-0362	Hockey Tournament Expense	800	500	800		0	0.0%
007 720 Community Centre		107,197	117,992	116,194		8,997	8.4%

DEPARTMENT:	009 Recreation & Culture Services	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount	%
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007 730 Temagami Tower

G-007-730-0010	Salaries / Wages	13,485	3,255	12,774		(711)	-5.3%
G-007-730-0030	Benefits	3,700	354	2,634		(1,066)	-28.8%
G-007-731-0031	Redistributed Wages Caribou Mountain		4,544			0	
G-007-731-0032	Redistributed Benefits Caribou Mountain		410			0	
G-007-730-0040	Contracted Services	1,100	686	1,100		0	0.0%
G-007-730-0110	Telephone	1,250	1,109	1,250		0	0.0%
G-007-730-0111	Utilities	1,700	1,454	1,700		0	0.0%
G-007-730-0117	Small Equipment Operations	500		500		0	0.0%
G-007-730-0150	Bldg Repairs & Maintenance	300	392	400		100	33.3%
G-007-730-0152	Janitorial Supplies		387	400		400	
G-007-730-0300	Materials & Supplies	1,500	2,466	2,500		1,000	66.7%
007 730 Temagami Tower		23,535	15,055	23,258		(277)	-1.2%

007 740 Programming

G-007-740-0010	Salaries / Wages						
G-007-740-0030	Benefits						
G-007-740-0111	Utilities	1,225	1,340	1,350		125	10.2%
G-007-740-0300	Materials & Supplies						
007 740 Programming		1,225	1,340	1,350		125	10.2%

007 750 Library

G-007-750-0010	Salaries / Wages	31,165	29,412	33,390		2,225	7.1%
G-007-750-0030	Benefits	10,670	10,451	10,760		90	0.8%
G-007-750-0745	TCF Local History Project	3,478	0	3,000		(478)	-13.7%
G-007-750-0896	Special Project - Kids Summer	550	0	0		(550)	-100.0%
G-007-750-0100	Business Travel	500	525	500		0	0.0%
G-007-750-0102	Training	650	60	450		(200)	-30.8%
G-007-750-0103	Memberships	170	120	170		0	0.0%
G-007-750-0104	Publications & Subscriptions	900	918	900		0	0.0%
G-007-750-0110	Telephone	300	56	200		(100)	-33.3%
G-007-750-0115	Office Supplies	1,000	672	800		(200)	-20.0%
G-007-750-0117	Small Equipment Operations	1,100	585	1,000		(100)	-9.1%
G-007-750-0118	Small Equipment Purchases	500	369	500		0	0.0%
G-007-750-0150	Office Repairs & Maintenance	1,300	432	1,300		0	0.0%
G-007-750-0300	Materials & Supplies	350	345	425		75	21.4%
G-007-750-0302	Book Purchases	7,050	7,456	7,050		0	0.0%
G-007-750-0453	Literacy		2,522	0		0	
G-007-750-0456	Service Ontario Expenses	500	159	500		0	0.0%
G-007-750-0499	Capital (CAP / Matching Funds)	3,275	3,437	3,275		0	0.0%
007 750 Library		63,458	57,520	64,220	4.	762	1.2%

Total Operating Expenditures

263,272	246,250	272,854	9,582	3.6%
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Notes:

1. We are anticipating local funding and an offsetting expense. This will be a reserve to use as initiative funding for healthy community programs.
2. Does not include an amount for any preventive maintenance, breakdowns or poor ice. Every 3 years an overhaul of compressors and cooling tower is required.
3. Includes the cost of a Master Key System for the Arena (\$5,200).
4. From Shelley:
 1. Temagami Library Board passed a resolution adding 3 hours a week for 42 weeks (excluding July and August) to the CEO's work schedule. This will provide time for uninterrupted administrative work (funding applications, reports, policy and procedure creation and updating, budget etc.) This creates an increase in wages and benefits (the calculations for benefits were estimated and would need to be reviewed by the Treasurer.) Wage increase: \$2,225.00
 2. Decreases to the 2012 budget were made in the following areas:

750-0102 Training	200.00
750-0110 Telephone	100.00
750-0115 Office Supplies	200.00
750-0117 Small Equipment	100.00

The amount saved is \$600.00. Unexpected funding we received in 2011 resulted in some savings in our current budget and we anticipate receiving some of that funding in 2012 which would allow for the reductions listed above (#2). However, we feel that this funding is not long term and adjustments would have to be made in future budgets.

We would also like to point out that accessibility updates need to be made to the lower level of the municipal building to meet new requirements. We are unaware of the Municipality's plans for this and wish to bring it to your attention.

The Library will continue to seek partnerships and funding opportunities that will be beneficial to the library and municipality.

DEPARTMENT:	009 Recreation & Culture Services	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount %
	007					
	010					

Capital Expenditures

010 710 Park & Recreation

G-010-710-1215	Equip for Community Events (Trillium)			31,300	1.	31,300	
		0	0	31,300		31,300	

010 720 Community Centre

G-010-720-0480	Arena R.I.N.C.	8,461	7,975			(8,461)	-100.0%
G-010-720-1216	Reserve for Arena			10,000		10,000	
G-010-720-1217	Shelter for Furnace and Repairs			15,000		15,000	
G-010-720-1218	Arena Upgrades (Trillium)			92,600	2.	92,600	
		8,461	7,975	117,600		109,139	1289.9%

010 730 Temagami Tower

G-010-730-1219	Engineering and Maintenance - Tower			25,000		25,000	
		0	0	25,000		25,000	

Total Capital Expenditures

		8,461	7,975	173,900		165,439	1955.3%
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Notes:

1. Includes sound equipment, marquee tents (3), ceiling mount projector for Theatre, event chairs, garbage cans, picnic table, park benches theatre stage and performance lighting.
2. Includes renovations and appliances for Arena kitchen and Canteen and Arena stage and performance lighting.

Planning & Development	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount	%
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Revenues						
Operating Revenues						
Municipal Taxation						
User Charges	7,500	13,270	7,500		0	0.0%
Provincial Grants						
Federal Grants	22,917	6,875	32,640		9,723	42.4%
Investment Income						
Penalties and Interest on Taxes						
Provincial Offences Act Revenues						
Other	12,500	14,264	13,000		500	4.0%
	<u>42,917</u>	<u>34,409</u>	<u>53,140</u>		<u>10,223</u>	<u>23.8%</u>
Capital and Other Revenues						
Provincial Grants	139,900	27,405	110,000		(29,900)	-21.4%
Federal Grants						
Long Term Debt Proceeds						
Transfer from Reserves						
	<u>139,900</u>	<u>27,405</u>	<u>110,000</u>		<u>(29,900)</u>	<u>-21.4%</u>
Total Revenues	<u>182,817</u>	<u>61,814</u>	<u>163,140</u>		<u>(19,677)</u>	<u>-10.8%</u>

Expenditures						
Expenditures						
Operating						
Planning	141,200	77,410	157,089		15,889	11.3%
Development	120,854	116,268	84,513		(36,341)	-30.1%
	<u>262,054</u>	<u>193,678</u>	<u>241,602</u>		<u>(20,452)</u>	<u>-7.8%</u>
Capital						
Lot Creation and Development Cost Benefit	5,000	8,467	20,000		15,000	(8,467)
GIS Data Collection, Equipment & Programs	130,000	15,115	110,000		(20,000)	(15,115)
Official Plan Review - Zoning Bylaw Review	11,500	24,107	10,000		(1,500)	(24,107)
Industrial Landing Mine Road	11,000	11,056	0		(11,000)	(11,056)
microFIT	0	0	70,000		70,000	0
	<u>157,500</u>	<u>58,744</u>	<u>210,000</u>		<u>52,500</u>	<u>33.3%</u>
Long Term Debt Repayment						
Transfer to Reserves						
Total Expenditures	<u>419,554</u>	<u>252,422</u>	<u>451,602</u>		<u>32,048</u>	<u>7.6%</u>

Net Amount	<u>(236,737)</u>	<u>(190,609)</u>	<u>(288,462)</u>		<u>(51,724)</u>	<u>21.8%</u>
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DEPARTMENT:	009 Planning & Development	2011	2011	2012	Note	2012 vs 2011 Budget	
	008	Budget	Actual	Staff/Committee		Increase/ (Decrease)	
	010			Recommendation		Amount	%

Revenues

009 810 Planning

G-009-810-0751	Provincial Funding GIS	130,000	15,115	110,000	1.	(20,000)	-15.4%
G-009-810-0760	Federal Funding			640	2.		
G-009-810-0919	Development Applications	2,400		2,400		0	0.0%
G-009-810-0922	Zoning Certificate Revenue	500	280	500		0	0.0%
G-009-810-0924	Planning Applications	7,000	12,990	7,000		0	0.0%
G-009-810-0929	Sales of Map	100	160	100		0	0.0%
	009 810 Planning	140,000	28,545	120,640		(20,000)	-14.3%

009 820 Development

G-009-820-0480	Other (2012 Trade Shows)		2,024	3,000	3.	3,000	
G-009-820-0751	FedNor Industrial Access Point Plan (Mine Landing)	9,900	12,290	0		(9,900)	-100.0%
G-009-820-0763	Federal Funding (FedNor Intern)	22,917	6,875	0		(22,917)	-100.0%
G-009-820-0763	Federal Funding (RDI)			32,000	4.	32,000	
G-009-820-0483	microFIT - Hydro			7,500	5.		
G-009-820-0960	Special Project Economic Dev	10,000	10,000	0		(10,000)	-100.0%
G-009-820-0962	Community Market		2,080	0		0	
	009 820 Development	42,817	33,268	42,500		(7,817)	-18.3%

Total Revenues

		182,817	61,814	163,140		(19,677)	-10.8%
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Notes:

1. Funding for Capital Expenditure - see Capital Expenditure.
2. Includes funding (\$2.00 an hour for 320 hours) for a Planning and Records Assistant - Summer Job.
3. New Item - Trade Shows. We will be receiving \$3,000 funding from South Temiskaming Community Futures.
4. Rural Development Initiative (RDI)
5. Estimated revenue \$10,000 a year starting April 1, 2012.

Operating Expenditures

008 810 Planning

G-008-810-0010	Salaries / Wages	28,900	29,242	39,048	1.	10,148	35.1%
G-008-810-0020	Honorariums			0		0	
G-008-810-0025	COA Honorariums / COA and PAC Travel	3,500		3,000		(500)	-14.3%
G-008-810-0030	Benefits	7,400	7,633	12,090	1.	4,690	63.4%
G-008-812-0031	Redistributed Wages		4,107			0	
G-008-812-0032	Redistributed Benefits		1,409			0	
G-008-810-0040	GIS Contracted Services	11,000	11,241	12,000		1,000	9.1%
G-008-810-0101	Conferences Expense	4,800	4,855	5,000		200	4.2%
G-008-810-0102	Training	2,400	0	2,400		0	0.0%
G-008-810-0103	Membership	900	1,161	950		50	5.6%
G-008-810-0121	Advertising	1,500	2,135	2,000		500	33.3%
G-008-810-0131	Legal Fees	23,000	0	15,000		(8,000)	-34.8%
G-008-810-0133	Professional Fees	10,000	9,817	10,000		0	0.0%
G-008-810-0140	OMB Hearing	45,000	0	45,000		0	0.0%
G-008-810-0141	Temagami Bays	0	4,060	5,000		5,000	
G-008-810-0300	Materials & Supplies	600	85	600		0	0.0%
G-008-810-0306	Planning Inspections	2,200	1,665	5,000		2,800	127.3%
	008 810 Planning	141,200	77,410	157,089		15,889	11.3%

DEPARTMENT:	009 Planning & Development 008 010	2011 Budget	2011 Actual	2012 Staff/Committee Recommendation	Note	2012 vs 2011 Budget Increase/ (Decrease) Amount	%
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008 820 Development

G-008-820-0010	Salaries / Wages	81,880	63,416	53,472	2.	(28,408)	-34.7%
G-008-820-0030	Benefits	9,524	6,383	14,041		4,517	47.4%
G-008-820-0031	Redistributed Wages		818				
G-008-820-0032	Redistributed Benefits		73				
G-008-820-0040	Contracted Services	6,500	2,681	5,500	2.	(1,000)	-15.4%
G-008-820-0101	Conferences Expense	2,000	2,724	1,000		(1,000)	-50.0%
G-008-820-0102	Training			500		500	
G-008-820-0103	Memberships	700	315	500		(200)	-28.6%
G-008-820-0121	Advertising	4,000	3,853	4,000	2.	0	0.0%
G-008-820-0122	Public Relations	1,500	2,146			(1,500)	-100.0%
G-008-820-0300	Materials & Supplies	1,500	1,573	500		(1,000)	-66.7%
G-008-820-0445	Signage Economic Dev	2,500	2,383			(2,500)	-100.0%
G-008-820-0454	Special Projects (Various)	4,250	16,717		2.	(4,250)	-100.0%
G-008-820-0484	Dream Catcher Express	6,500	5,689		3.	(6,500)	-100.0%
G-008-820-0485	ORC Property		4,277			0	
G-008-820-0827	Trade Shows			5,000	4.		
G-008-820-0962	Community Market		3,219			0	
008 820 Development		120,854	116,268	84,513		-41,341	-34.2%

Total Operating Expenditures

262,054	193,678	241,602	(20,452)	-7.8%
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Notes:

1. Includes costs (\$10.25 for 525 hours) for a Planning and Records Assistant - Summer Job.
2. Rural Development Initiative (RDI).
3. Chamber has indicated that they want to take over the Dream Catcher.
4. New Item - Trade Shows. We will be receiving \$3,000 funding from South Temiskaming Community Futures.

Capital Expenditures**010 810 Planning**

G-010-810-0480	Lot Creation and Development Cost Benefit	5,000	8,467	20,000	1.	15,000	300.0%
G-010-810-0481	GIS Data Collection, Equipment & Programs	130,000	15,115	110,000	2.	(20,000)	-15.4%
G-010-810-0492	Official Plan Review - Zoning Bylaw Review	11,500	24,107	10,000		(1,500)	-13.0%
010 810 Planning		146,500	47,688	140,000		(6,500)	-4.4%

010 820 Development

G-010-820-0482	Industrial Landing Mine Road	11,000	11,056	0		(11,000)	-100.0%
G-010-820-0483	microFIT			70,000	3.	70,000	
010 820 Development		11,000	11,056	70,000		59,000	536.4%

Total Capital Expenditures

157,500	58,744	210,000	52,500	33.3%
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Notes:

1. Cost benefit analysis to be completed.
2. Funded - see Revenues for funding.
3. See Revenues - Estimated revenue \$10,000 a year starting April 1, 2012.

**The Corporation of the Municipality of Temagami
Funding for Capital Expenditures
2012 Draft Budget**

Item Number	Capital Expenditures 2012 Budget	Expenditure	Reserve	Total	Reserve Name	Funding						Total	
						Previous Year's Surplus Amount	Previous Year's Reserve Name	Revenue Fund	Provincial Grants Amount	Federal Grants - Deferred Revenue Name	Amount		
1	Welcome Centre Docks	52,000		52,000		52,000	General Municipal						52,000
2	Visioning	25,000		25,000				25,000					25,000
3	Marten River - Reserve Five Year Plan		20,000	20,000	MR Fire Truck Reserve	20,000	General Municipal						20,000
4	Temagami Fire Department - Reserve Five Year Plan		20,000	20,000	Tem Fire Truck Reserve	20,000	General Municipal						20,000
5	Gravel for Roads	55,000		55,000		55,000	General Municipal						55,000
6	Engineering - Capital Projects	10,000		10,000		10,000	General Municipal						10,000
7	Public Works Garage	30,000		30,000		30,000	General Municipal						30,000
8	Parking Lot - Lake Temagami Access	36,000		36,000		36,000	General Municipal						36,000
9	Plow and Sander Truck - Reserve		70,000	70,000	Plow and Sander Truck Reserve	70,000	General Municipal						70,000
10	Fox Run Road	31,000		31,000						31,000			31,000
11	Wilson Lake Bridge #1	10,000		10,000		10,000	General Municipal						10,000
12	Future Improvements Mine Road		50,000	50,000	Future Improvements Mine Road Reserve					50,000			50,000
13	Town Roads		50,000	50,000	Town Roads Reserve					50,000			50,000
14	Sidewalk - Wildflower Avenue	15,000		15,000		15,000	General Municipal						15,000
15	Temagami North Tower Recirculation Systems	57,000		57,000						57,000	Federal Gas Tax AMO		57,000
16	Temagami South Tower Recirculation Systems	57,000		57,000						57,000	Federal Gas Tax AMO		57,000
17	Temagami North #2 Lift Station Generator	30,000		30,000		30,000	General Municipal						30,000
18	Temagami Blower Building	17,000		17,000		17,000	General Municipal						17,000
19	Temagami North Lagoon	42,842		42,842									42,842
20	Temagami South - Sewer Chambers	40,000		40,000									40,000
21	Landfills Closure Costs - Reserve		15,000	15,000	Landfill Closure Reserve								15,000
22	Solid Waste MMP Items	50,000		50,000		50,000	General Municipal						50,000
23	Dewatering Trench Pumping Station - Pump and Power	12,000		12,000		12,000	General Municipal						12,000
24	Columbarium	14,200		14,200		14,200	General Municipal						14,200
25	Equip for Community Events	31,300		31,300									31,300
26	Arena Upgrades	92,600		92,600									92,600
27	Reserve for Arena		10,000	10,000	Arena Reserve								10,000
28	Shelter for Furnace and Repairs	15,000		15,000		15,000	General Municipal						15,000
29	Engineering - Tower	25,000		25,000		25,000	General Municipal			5,000			25,000
30	Lot Creation and Development Cost Benefit	20,000		20,000		20,000				20,000			20,000
31	GIS Data Collection, Equipment & Programs	110,000		110,000							110,000	GIS	110,000
32	Official Plan Review - Zoning Bylaw Review	10,000		10,000		10,000							10,000
33	microFIT	70,000		70,000		70,000							70,000
	Total	957,942	235,000	1,192,942		435,200		73,842	336,000	233,900	114,000		1,192,942